

Transmittal

CS Transmittal No. 2607

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|---|--|--|---|
| To: Bernardo Bustamante Federal Transit Administration San Francisco Federal Building 90 7th Street, Suite 15-300 San Francisco, CA 94103-6701 | From: Nadeem Tahir M544.1, CSP | Project No./Contract No.: | Task No./Title: Cost/Schedule Management |
| Date: March 2, 2021 | Project Phase: Construction | Subject: Monthly Progress Report January 2021 | |

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| <input type="checkbox"/> sketches/maps/layouts | <input type="checkbox"/> verification of incorporation | <input type="checkbox"/> acceptance/approval | | |
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| 1 | 1 | Monthly Progress Report (January 2021) | 1 | 3/2/2021 |

If enclosures are not as noted, kindly notify us at once.

Remarks: This Monthly Progress Report includes cost and schedule details as appendices.

Nadeem Tahir

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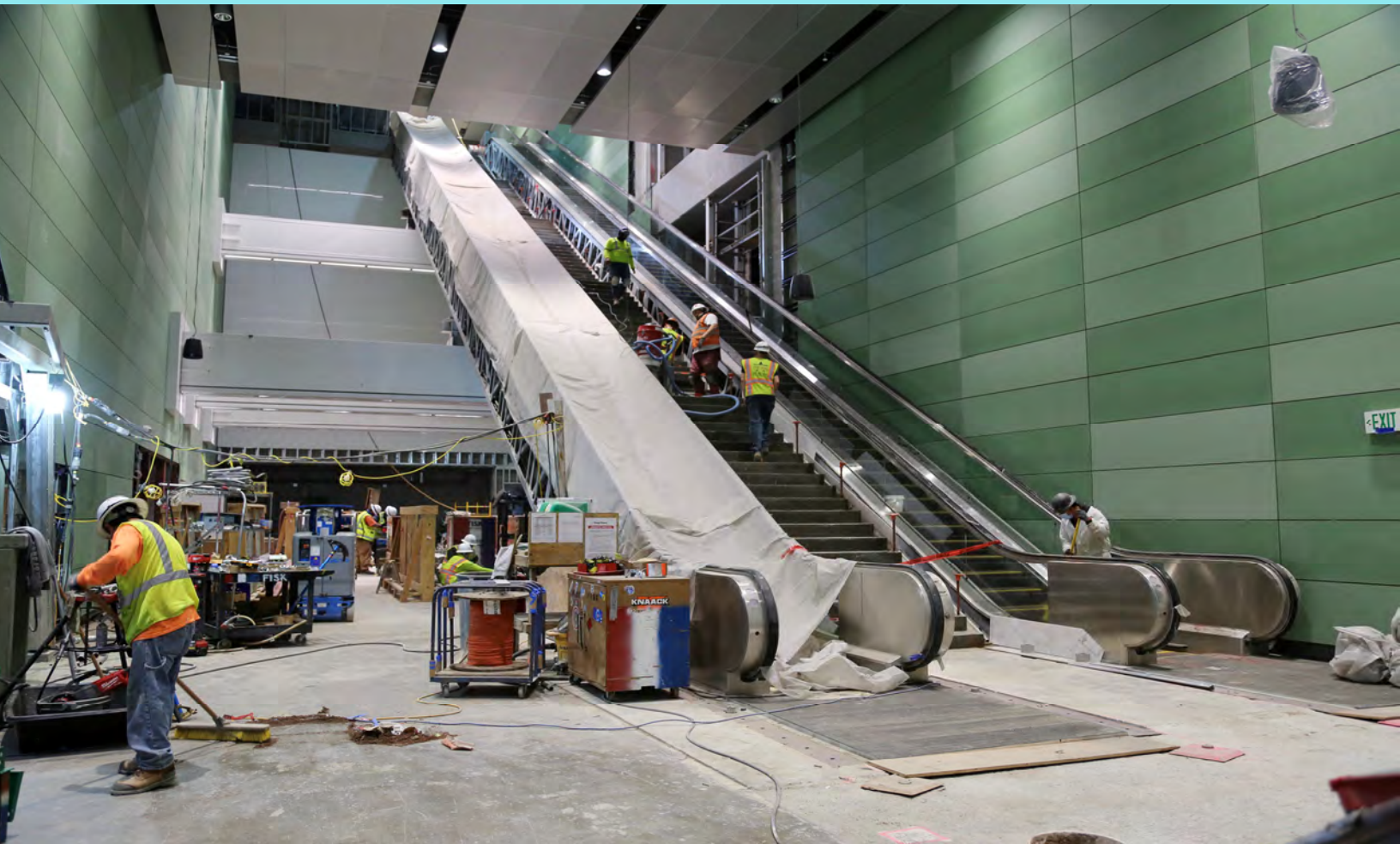
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CS File No. M544.1.5.0340.b

central subway

Coming Together

Moving forward with progress across all stations



Progress Report

January 2021

The time is
always right
to do
what is
right.

- Martin Luther King, Jr.



SFMTA

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Cover photo: Progress on the main escalator heading down into the ticketing hall

Above photo: The floors at the Union Square station are covered up to prevent damage to the finished layer.

See the Appendix E final page for CS websites hyperlinks and public outreach on line resources. The Project main web site is at: <http://www.centrlsubwaysf.com/>



Executive Summary

Coronavirus Pandemic (COVID 19) - Coronavirus Pandemic (COVID 19) Update - On March 17, 2020, the Mayor and the City's Health Office issued a Public Health Order to "Shelter-In Place" in response to the COVID-19 pandemic. While the City continues to observe restrictions from the City's Health Officer, the City has reissued "Shelter-In-Place" order in response to the increasing cases of infection. Construction of the Central Subway project continues to progress and Construction Management team continues to monitor impact of the COVID restrictions on project schedule. Two additional cases were reported in January. One case was with SFMTA staff and the second case was with the subcontractor. All quarantined personnel have followed the appropriate procedures to return to work. The Contractor is following the required protocol to maintain the safety of the work force. The project has determined that these restrictions have some impacts to the project efficiency and schedule. The project has worked with our funding partners and has issued a revised Full Funding Grant Agreement requesting extension to the Revenue Service Date (RSD). While the COVID restrictions have continued to change, the project team continues to only have essential project staff on site to ensure safety of the staff and allow other staff to telecommute. (For additional discussion, please see Safety and Security section on pg. 34)

Chinatown Station - Completed installing overhead signage along North/South Cavern Platform. Completed installing Stair 5A. Completed installing grating at roof walkways. Completed installation of crystallized glass panels on radiused ends of utility houses at Concourse level. Obtained permanent electric PG&E power for alternate feeder. Continued street work (minor), monitoring and surveying.

Union Square/Market Street Station - Completed installation of OCS brackets at Platform level. Completed installation of accordion door for escalator disconnect at Platform level. Started installation of traction conduits and traction pull boxes at Platform. Continued working on Station Agent Booth.

Yerba Buena/Moscone Station - Completed installing handrails at ingress/egress Stair 7. Completed installing precast pavers at plaza area at Surface level. Completed 98% installation of ceiling metal panels at Headhouse roof. Completed 95% of FA system.

Surface, Track and Systems— Completed track switch machine installation. Continued traction power conduit and other electrical conduit installation inside tunnel. Continued 4th/Brannan platform construction. Continued installation of ATCS and radio system.

Total net incurred costs for the project are \$1,696.57 million, a \$12.21 million increase over last month. The total cost to date has exceeded the total project budget of \$1.578 billion. The project continues to review the overall cost. The current Estimate at Completion (EAC) is projected to be \$1.793B or \$215M above the original budget of \$1.578B. The project shows a forecast Revenue Service Date of Spring 2022. (For additional discussion, please see Costs and Schedule on pg.7)

The Stations Contractors' Safety Reports should show any accidents that may occur during the current month. The rates of work site accident incidents by the man hours worked continue to be below industry standards - see tables on page 35

Key Milestones

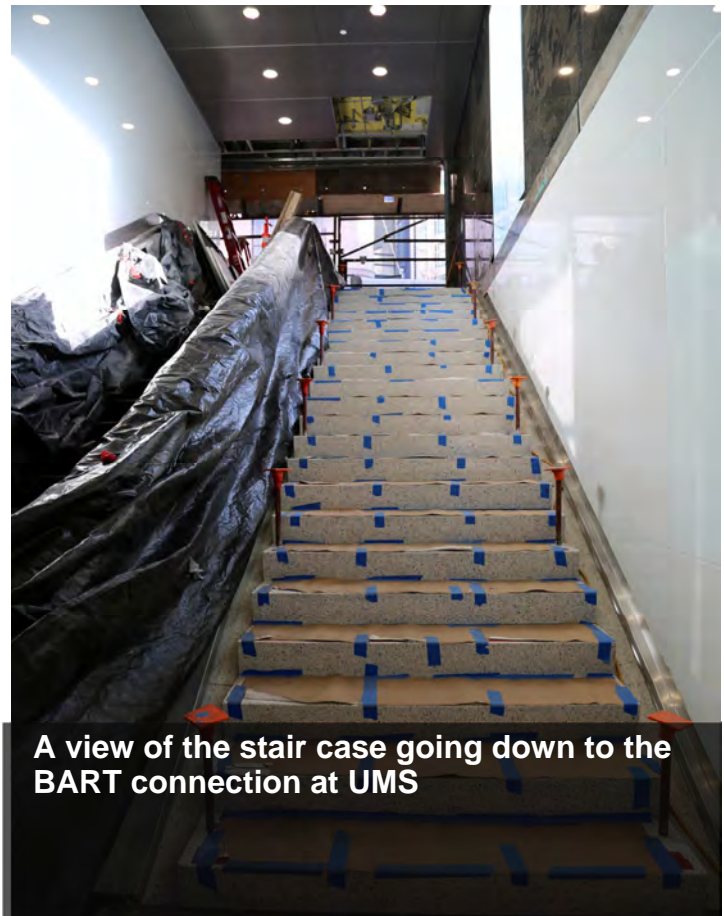


View of the platform at UMS

| MILESTONE | DATE EXPECTED |
|--|----------------------|
| General | |
| Revenue Service | Spring 2022 |
| Contract 1300 Stations, Surface, Track, Systems | |
| Notice to Proceed (NTP 1) | June 17, 2013 (A) |
| Notice to Proceed (NTP 2) | January 12, 2014 (A) |
| Substantial Completion | Spring 2021 |



Workers installing electrical components along the track



A view of the stair case going down to the BART connection at UMS

Costs and Schedule

Costs (See Appendix A for Details)

The revised Cost Estimate (CCE) for the Central Subway Project is \$1.691 billion in year of expenditure dollars (\$YOE). The project is working with our funding partners to address the current funding shortfall. Currently, the project estimates the Estimate at Completion (EAC) to be \$1.793B or \$215M above the original budget of \$1.578B. These revised estimates have been shared with our board. Based on the additional funding requirement, the project has received additional \$113M from capital contingency funds. The project will continue to work with Finance and Grants to secure these additional funds which will come from redirecting flexible funds from other funded capital projects that are delayed and have alternate cash flow. EAC has been adjusted as additional cost related to claim settlements, contract modifications and delayed cost due to the current pandemic are identified. As the EAC is revised and the funds are identified, the team will update the various cost sheets to reflect the revised budget and EAC along with any impacted appendix. The team anticipates that this will take several reporting cycles to adjust as the update are delayed by one month based on the report. The team continues to work with SFMTA Finance and Grants to book funds as they are identified and become available to the program.

Total net incurred costs for the project are \$1,696.57 million, a \$12.21 million increase over last month. The cost to date figure reflects expenditures through FAMIS 786 Report (\$1,638.29 million) plus the utilities joint trench Form B Reimbursement payment (\$12.51 million), invoices currently being processed (\$69.41 million) and estimates of outstanding pay requests credits of (\$23.61 million). The revised total project budget is \$1.691 billion due to additional local funds received.

The current funding level to date has already been fully met which includes excess local funds consisting of Operating funds of \$26,000,000 appropriated in January 2021 . The original total project budget of \$1.578 billion has already completed its original funding of the program in July 2020. The project team will continue to work with our financial partners to ensure that impacts to the project are minimized and the additional funds are secured.

Earned Value Analysis

In January 2021 Report, the Preliminary Earned Value Analysis reports is based on the SFMTA January Schedule Update. The Planned Value, Earned Value, Actual Cost, Percent Complete and resulting indexes as follows:

Preliminary January Earned Value

| | |
|-----------------------------------|-----------------|
| Overall Budgeted Cost: | \$1,690,687,192 |
| Planned Value: | \$1,593,491,019 |
| Earned Value: | \$1,485,458,067 |
| Actual Cost: | \$1,696,568,033 |
| Schedule Performance Index (SPI): | 0.93 |
| Cost Performance Index (CPI): | 0.88 |
| Percent Complete: | 93.2% |

*January 2021 Notice: The City continues to experience problems that were caused by error and inaccuracy from the transition from FAMIS to Financial System Project (FSP). An updated methodology has been implemented within the financial reporting that will provide more accurate figures for transactions occurring in fiscal year 2021.

As we continue to address these data quality problems through data cleaning, you will continue to see monthly fluctuations as we detect and remove errors and inconsistencies from data in order to improve on the quality of data so that we will be able to report accurate data. 7

Schedule Highlights

The Master Project Schedule (MPS) below includes progress through January 2021. The January 2021 Schedule Update submittal from Contract 1300 Contractor was not submitted as the CN1300 Contractor has not provided the updated corrections to their June 2017, through July 2018 Schedule Updates. The Contract 1300 schedule represented in this report is based on the SFMTA January 2021 Schedule Update.

The MPS shows a forecast Revenue Service Date of Spring 2022 based on a revised assessment of the overall schedule and the current project conditions related to work efficiency due to COVID. The revised Revenue Service Date of Spring 2022 has been shared with our funding partners and a revised request to extend the Full Funding Grant Agreement with the revised date has been submitted to Federal Transit Administration (FTA) for review and approval. The project continues to evaluate this date with potential impact from COVID restrictions with stricter guidelines and procedures. The schedule team is assessing the risk with these issues and identifying potential mitigation to reduce the risk to the overall schedule. The Contractor has notified the City that potential delay may have occurred due to the social distancing requirement which is impacting production rates.

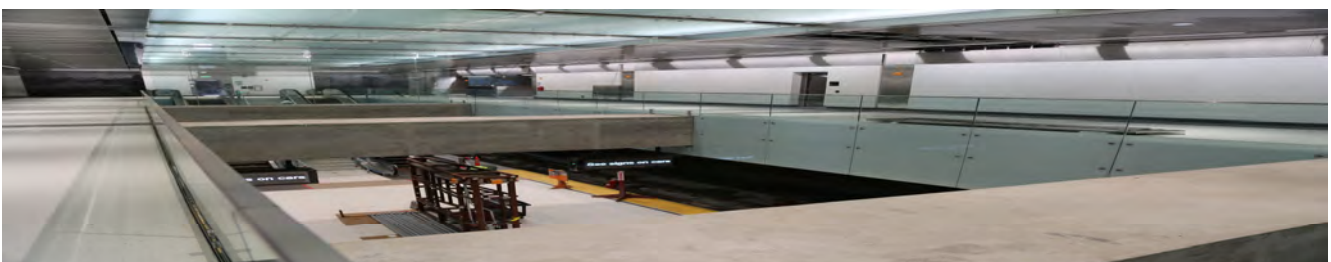
Currently we are experiencing day-to-day delays caused by TPC's electrical work in the tunnel impacted by lack of resources and extended approvals of contract modifications related to Radio and Train Control Systems. These issues have impacted TPC's Substantial Completion date, we have mitigated the delay by accelerating rail activation activities. TPC and SFMTA are working to reach scope and cost agreements for these contract modifications as TPC refuses to commence work without an approved Contract Modification. The controlling critical (longest) path of the MPS runs through the electrical activities within the tunnel which are impacting the TPC's Startup and Testing and subsequently the rail activation process. The latest schedule shows the longest path running through the Surface, Tracks and Systems (STS).

SFMTA continues to meet with Contractor to discuss all schedule concerns and comments. TPC has not been able to correctly staff the project which could potentially delay the project. In order to achieve the Baseline work productivity, TPC needs to increase the number of crews assigned to electrical work, allowing concurrent work within the tunnel and stations in order to make this completion date possible. It also requires that the front-end portion of ATCS Startup and Testing is performed concurrently with TPC's Startup and Testing followed by ATCS software testing in coordination with SFMTA Operations.

Contract 1300 Contractor submitted fifty-four (54) Schedule Updates from December 2014 to July 2019. SFMTA rejected twenty eight (28) Schedule Updates from January 2016 to April 2016 and June 2016 to July 2018 due to multiple and repetitive issues that vary from incorrect working sequences to unrealistic forecasted completion dates to artificially steering the schedule longest path through certain portions of the project. SFMTA approved as noted December 2014 through December 2015, and May 2016 Schedule Updates. Contractor has been directed to provide a Revised Schedule as required by the overall settlement agreement to maintain the forecasted project completion.

Contract 1300 - WP1253 UMS / WP1254R CTS / WP1255 YBM / WP1256 STS:

The Contractor, Tutor Perini Corporation's (TPC) baseline schedule is incorporated into the master program schedule. The preliminary SFMTA Contract 1300 January 2021 schedule is used within the September Report. The SFMTA Contract 1300 January 2021 schedule is based on the approved baseline schedule logic with adjustments made as mentioned above. The SFMTA will continue to use the SFMTA Contract 1300 schedule update as a forecasting tool going forward until the Contract 1300 Contractor submits an acceptable schedule that addresses all of SFMTA scheduling concerns.



Schedule Highlights - Continued

Work Package P-1254R (CTS) has performed the following work this month:

- Completed installing terrazzo for Stair 1 at Cavern Platform level
- Continue installing terrazzo for Stair 2 and 3 at Station Headhouse
- Completed installing overhead signage along North/South Cavern Platform
- Continued installing electrical and communication conduits at Station Agent Booth at Concourse level
- Continued pulling service wires at Equipment Room at Underplatform level
- Continued pulling service wires at Main Electrical and Traction Power rooms at Headhouse Platform level
- Continued installing storm, sewer, water piping, refrigerant, and fire sprinkler piping at Surface/Plaza levels
- Continued installing Elevators 1, 2, 3, and 4
- Completed installing Stair 5A
- Continued installing Stair 5 and 6
- Continued construction of Plaza roof and stairs
- Completed installing fire proofing for Plaza level
- Completed installing electrical conduits and sprinkler piping at Surface/Plaza levels
- Continued installing GFRC panels at Plaza level
- Completed installing grating at Roof walkways
- Continue installing pavers at Surface/Plaza level
- Obtained permanent electrical PG&E power for Alternate Feeder
- Continue testing board and panels, transformers, and lighting
- Complete construction of 8" water line along Washington Street
- Began sidewalk/street restoration along Washington Street
- Continued street work (minor), ongoing monitoring and surveying

Work Package P-1253 (UMS) has performed the following work this month:

Continued construction, installation and testing of the following items:

- Started Installation of Traction Conduits and Traction Pull Boxes at Platform Level.
- Started Painting Traction Power Conduits at Platform level.
- Continued Installation of Handrails at Stair 2 and Stair 5.
- Continued working on Station Agent Booth.
- Continued Installation of Standpipes for Fire Hose Cabinets at Concourse Level.

Schedule Highlights - Continued

- Continued Installation of Power and Data Outlets at Ellis Entrance.
- Completed Installation of Crystallized Glass Panels on Radiused ends of Utility houses at Concourse Level.
- Continued Removal of Paint at Corridor CN34.
- Continued Installation of cables for Artwork at Concourse Level
- Completed Installation of OCS brackets at Platform level.
- Completed installation of Accordion door for Escalator disconnect at Platform Level.

Work Package P-1255 (YBM) has performed the following work this month:

- Completed Installing Handrails at Ingress/Egress Stair 7
- Continued installing doors and Hardware's
- Continued work interior finishes Concourse Levels within Station Box
- Completed Rough in FSD's and FA-Pull fire alarm wire at platform
- Continued installation of Elevators 3 and 4
- Completed Installing Precast pavers at Plaza area at Surface level.
- Completed (98%) installation of Ceiling metal panels at Headhouse roof
- Started Align and bolt down Traction Power gear and Install bus duct at TP room.
- Continued installing Platform Kiosks
- Continued installing Kiosks at concourse
- Continued installing Station Agent Booth
- Completed 95% FA system
- Complete Systems Start up and Acceptance Testing (Completed FA Test, FSS Scada test and Fan Dumper Control Panel Sit Test)
- Completed 60% AT&T – Pull in wires to all building levels. Set trim and terminate devices (Completed 4 pull wires at elevator and 2 pull in wires at blue light)

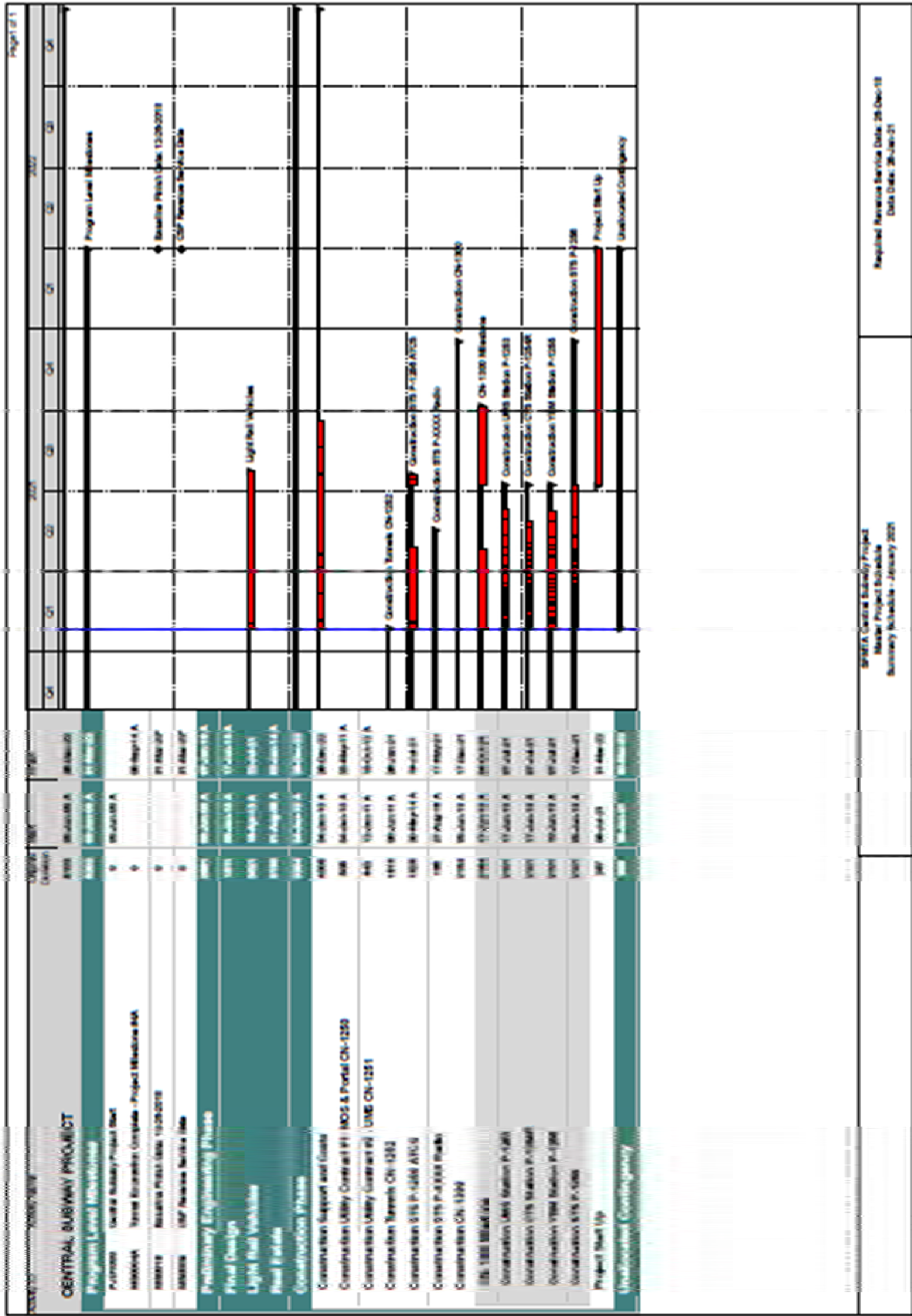
Work Package P-1256 (STS) has performed the following work this month:

- Continued 4th/Brannan platform construction
- Continued traction power conduit and other electrical conduit installation inside tunnel for CCTV, telephone, tunnel lighting, and tunnel electrical power
- Continued traction power cable installation, terminations, and installation of cross bonds throughout the tunnel.
- Continued OCS hanger installation and installation of OCS risers throughout the tunnel
- Continued installation of ATCS and radio system

Schedule Highlights - Continued

- Continued fiber system installation and terminations in comm rooms (SFDT)
- Started FDC installation near 4th St. portal
- Completed track switch machine installation at CTS DXO cavern

Master Project Schedule





View of the escalator heading down to the ticketing hall at YBM

Contracts & Construction

Construction Contracts In Progress

Contract 1300: Combined Work Packages 1253, 1254, 1255, 1256

- Contractor: Tutor - Perini Corporation
- Amount: \$1,006.90 million
- Contract Status: 94.9% completed construction

Contracts Completed

[See Appendix D](#)

Contract 1250: Moscone Station and Portal Utilities Relocation

Contract 1251: Union Square/Market Street Station Utility Relocation

Contract 1277: Pagoda Theater Site Demolition (Funded separately from the CS Project budget)

Contract 1252: Central Subway Tunneling

Contract SBE Participation (Updated Quarterly) [See Appendix E](#)

Stations, Surface, Track and Systems

Contract 1300 Contractor: Tutor-Perini Corporation

Description of Work

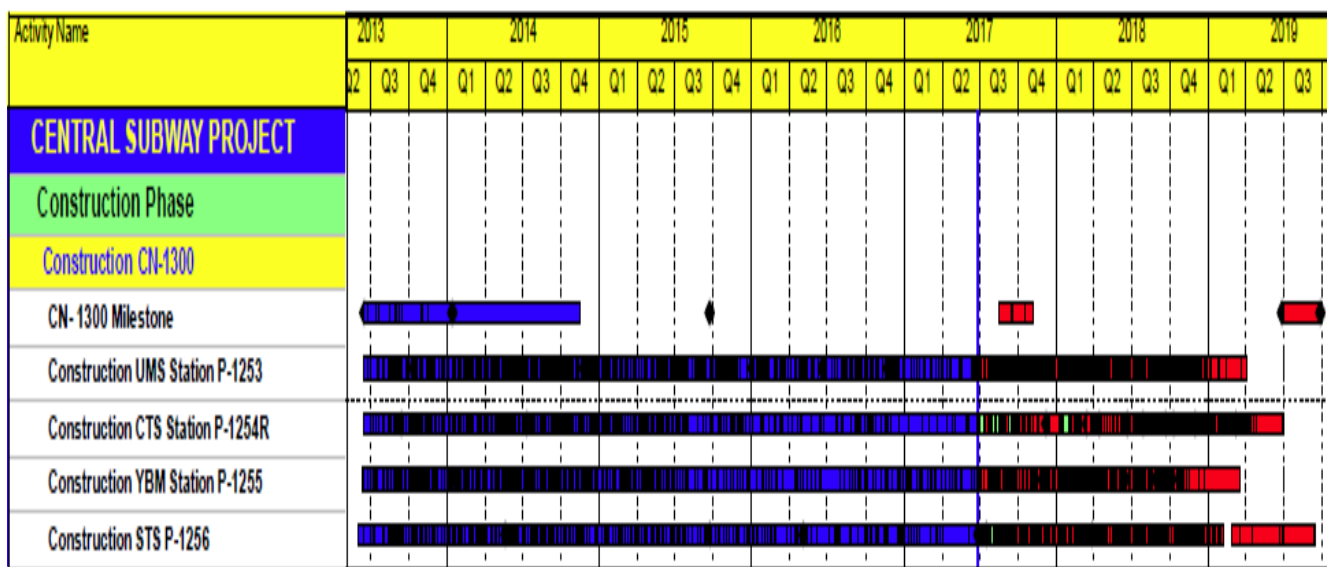
The Contract 1300 scope is to construct the Central Subway's three subway stations, one surface station, construct the 2,000 feet of surface track, and install track and operating systems throughout the new alignment. The separate station and systems work packages are presented in the following pages.

Work includes station finishes, AC and DC substations, elevators, escalators, lighting, emergency ventilation fans, HVAC fire alarm/ suppression/ protection, Cutter Soil Mixing, secant pile bottom up and Sequential Excavation Method construction, settlement monitoring, building protection, connecting to and modifying the BART Powell Street Station, PA, CCTV, signage, installation of fare collection equipment and station start-up and commissioning.

| Contract Details | |
|-------------------------------|-----------------|
| Contract Awarded: | May 21, 2013 |
| Notice to Proceed: | June 17, 2013 |
| Substantial Completion: | Spring 2021 |
| Contract Award Value: | \$839,676,400 |
| Modifications to Date (\$): | \$167,224,504 |
| Modifications to Date (Days): | 1,052 |
| Current Contract Value: | \$1,006,900,904 |

| Budget/Expenditures▲ | |
|------------------------------|---------------|
| Current Budget | \$978,384,505 |
| Other Project Offset Credits | \$10,304,777 |
| Expenditures to Date | \$989,337,572 |

1300 Summary Schedule



Chinatown Station

Contract 1300 - Work Package 1254R

Description of Work

This Work Package is to construct one subway station. Includes station finishes, AC and DC Traction Power substations elevators, escalators, lighting, emergency ventilation fans, HVAC fire alarm/ suppression/ protection, slurry wall top-down construction, settlement monitoring, building protection, PA, CCTV, signage, installation of fare collection equipment and station start-up and commissioning.



- Completed installing terrazzo for Stair 1 at Cavern Platform level
- Continue installing terrazzo for Stair 2 and 3 at Station Headhouse
- Completed installing overhead signage along North/South Cavern Platform
- Continued installing electrical and communication conduits at Station Agent Booth at Concourse level
- Continued pulling service wires at Equipment Room at Underplatform level
- Continued pulling service wires at Main Electrical and Traction Power rooms at Headhouse Platform level
- Continued installing storm, sewer, water piping, refrigerant, and fire sprinkler piping at Surface/Plaza levels
- Continued installing Elevators 1, 2, 3, and 4
- Completed installing Stair 5A
- Continued installing Stair 5 and 6
- Continued construction of Plaza roof and stairs
- Completed installing fire proofing for Plaza level
- Completed installing electrical conduits and sprinkler piping at Surface/Plaza levels
- Continued installing GFRC panels at Plaza level
- Completed installing grating at Roof walkways

- Continue installing pavers at Surface/Plaza level
- Obtained permanent electrical PG&E power for Alternate Feeder
- Continue testing board and panels, transformers, and lighting
- Complete construction of 8" water line along Washington Street
- Began sidewalk/street restoration along Washington Street
- Continued street work (minor), ongoing monitoring and surveying

Work Expected Next Month

- Complete installing terrazzo for Stair 2 and 3 at Station Headhouse
- Complete installing overhead signage along North/South Cavern Platform
- Continue installing electrical and communication conduits at Station Agent Booth at Concourse level
- Begin constructing soffit for exposed conduits along North wall at Concourse level
- Complete installing Stair 5 and 6
- Complete pulling service wires at Equipment Room at Underplatform level
- Complete installing overhead conduit at Traction Power rooms at Headhouse Platform level

Chinatown Station

- Complete pulling service wires at Main Electrical and Traction Power rooms at Headhouse Platform level
- Complete installing storm, sewer, water piping, refrigerant, and fire sprinkler piping at Surface and Plaza levels
- Complete installing Elevators 1, 2, 3, and 4
- Complete construction of Plaza roof and stairs
- Continued installing GFRC panels at Plaza level
- Complete installing pavers at Surface/Plaza level
- Complete installing electrical conduits and sprinkler piping at Surface and Plaza levels
- Complete traction power conduit installation
- Begin installing OCS at Cavern
- Begin installing Train Platform Kiosks
- Begin installing Kiosks at Concourse Ticketing Hall
- Continue testing board and panels, transformers, and lighting
- Begin testing Traction Power and Train Control components
- Power and Lighting startup and testing.
- Fire Alarm /PA / Security System startup and testing.
- Complete sidewalk/street restoration along Washington Street
- Open up 1 Westbound traffic lane along Washington Street
- Begin reactivation of existing AWSS pipeline along Stockton Street
- Continue street work (minor), ongoing monitoring and surveying

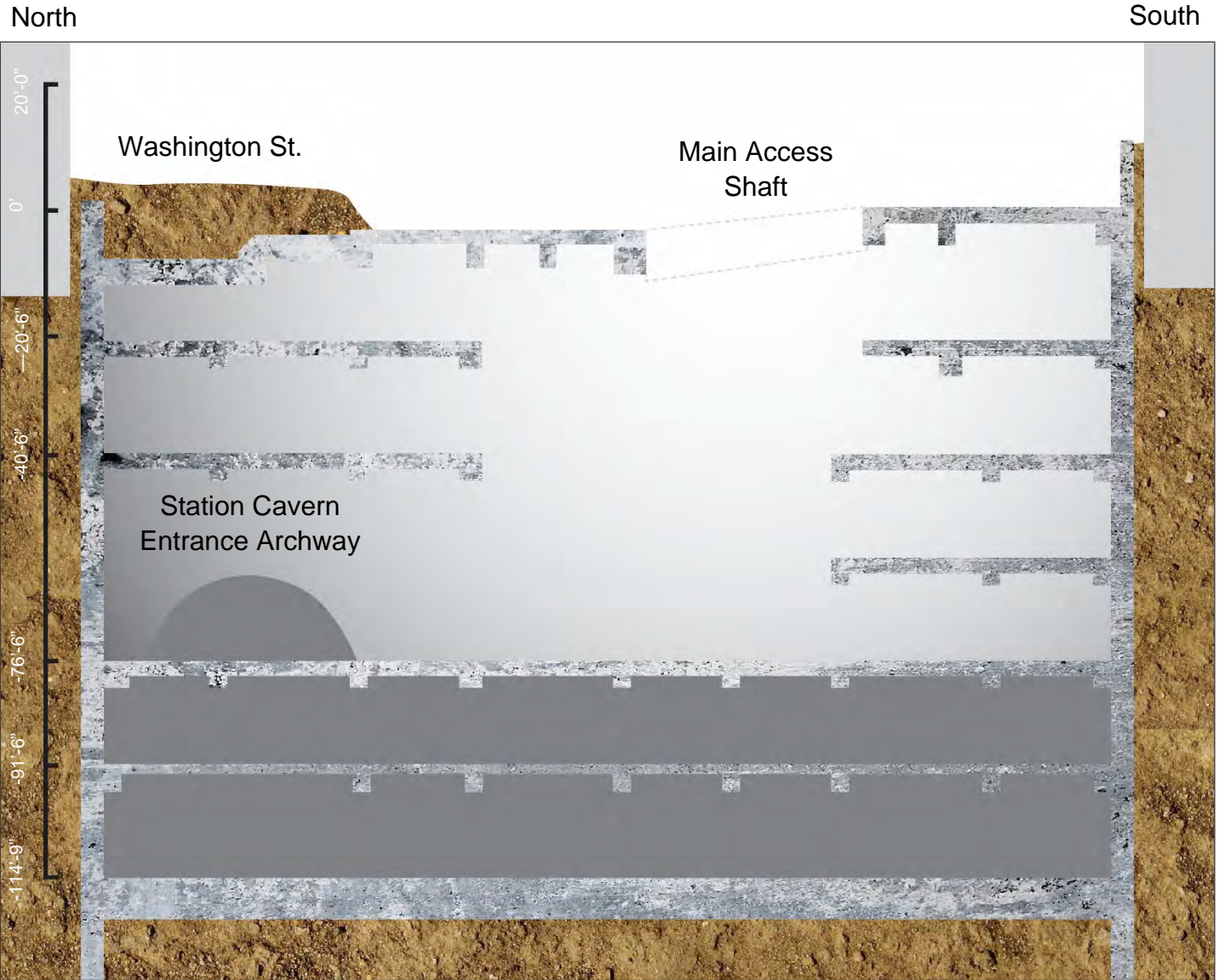
Three Month Look Ahead

- Complete construction of PCC 50 Chinatown Plaza
- Continue component and system testing
- Complete reactivation of existing AWSS pipeline along Stockton Street
- Abandon dewatering wells on Stockton Street
- Complete Systems Start up and Acceptance Testing



Chinatown station, progress on the wall sliding and the MEP behind it

Station Construction Progress Section

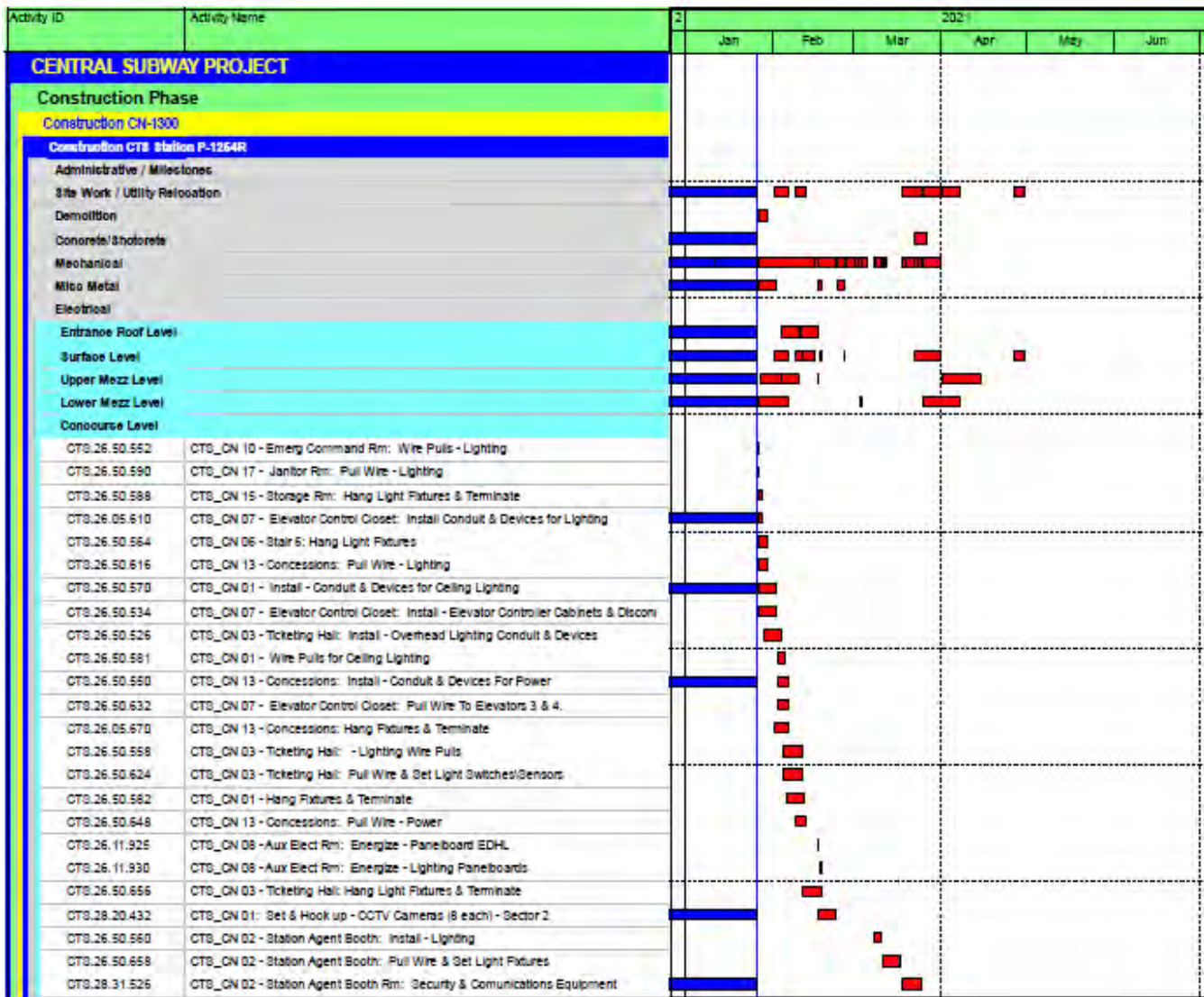


Chinatown Station Construction Status - Continued

| Contract Details | |
|-------------------------------|---------------|
| Contract Awarded: | May 21, 2013 |
| Notice to Proceed: | June 17, 2013 |
| Substantial Completion: | Spring 2021 |
| Contract Award Value: | \$247,567,810 |
| Modifications to Date (\$): | \$62,581,923 |
| Modifications to Date (Days): | 1,052 |
| Current Contract Value: | \$310,149,733 |

| Budget/Expenditures | |
|------------------------------|---------------|
| Current Budget | \$269,185,704 |
| Other Project Offset Credits | \$7,256,680 |
| Expenditures to Date | \$292,976,065 |

CTS Three Month Schedule



Union Square/Market Street Station

Contract 1300 Work Package 1253

Description of Work

This Work Package is to construct one subway station and perform related street work. Includes station finishes, AC and DC traction power, substations elevators, escalators, lighting, emergency ventilation fans, HVAC fire alarm/ suppression/ protection, slurry wall top-down construction, settlement monitoring, building protection, PA, CCTV, signage, installation of fare collection equipment and station start-up and commissioning. This work package also involves reconstruction Street work which includes Geary St, O'Farrell St, Ellis Street and Stockton street from Post Street to the intersection of 4th / Ellis St / Market St.



Current Status This Month

Continued construction, installation and testing of the following items at -

- Started Installation of Traction Conduits and Traction Pull Boxes at Platform Level.
- Started Painting Traction Power Conduits at Platform level.
- Continued Installation of Handrails at Stair 2 and Stair 5.
- Continued working on Station Agent Booth.
- Continued Installation of Standpipes for Fire Hose Cabinets at Concourse Level.
- Continued Installation of Power and Data Outlets at Ellis Entrance.
- Completed Installation of Crystallized Glass Panels on Radiused ends of Utility houses at Concourse Level.
- Continued Removal of Paint at Corridor CN34.
- Continued Installation of cables for Artwork at Concourse Level
- Completed Installation of OCS brackets at Platform level.
- Completed installation of Accordion door for Escalator disconnect at Platform Level.

Work Expected Next Month

Continued construction, installation and testing of the following items at -

- Start painting at Corridor CN34.
- Start Installation of Gates at Platform Level.
- Continue working on Station Agent Booth (install glass, counters and electrical work).
- Continue Installation of FHCs.
- Continue Installation of Traction Conduits and Traction Pull Boxes.
- Continue Installation of cables for Artwork at Concourse Level (Gizmo).
- Continue Painting Traction Power Conduits at Platform level.

Three Month Look Ahead

Completion of the following:

- All structural concrete work.
- Stairs, elevators and escalators.
- Ceiling panels.
- Emergency lighting at tunnel tie-in on platform level.

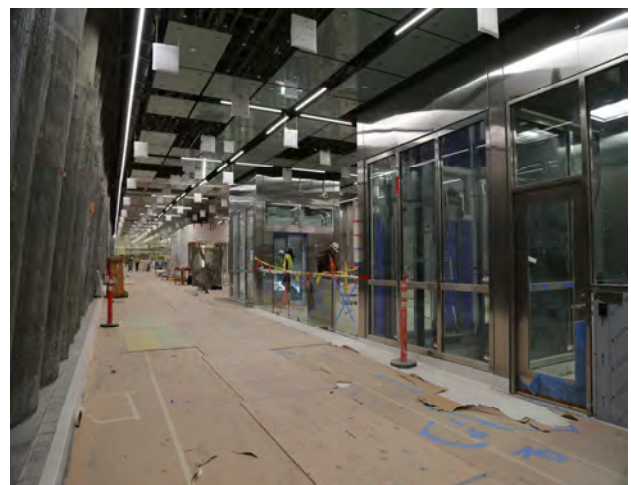
Union Square/Market Street Station

Contract 1300 Work Package 1253

- CCTV/Communication at tunnel tie-in on platform level.
- Station Agent Booth.
- Application of Anti-graffiti.

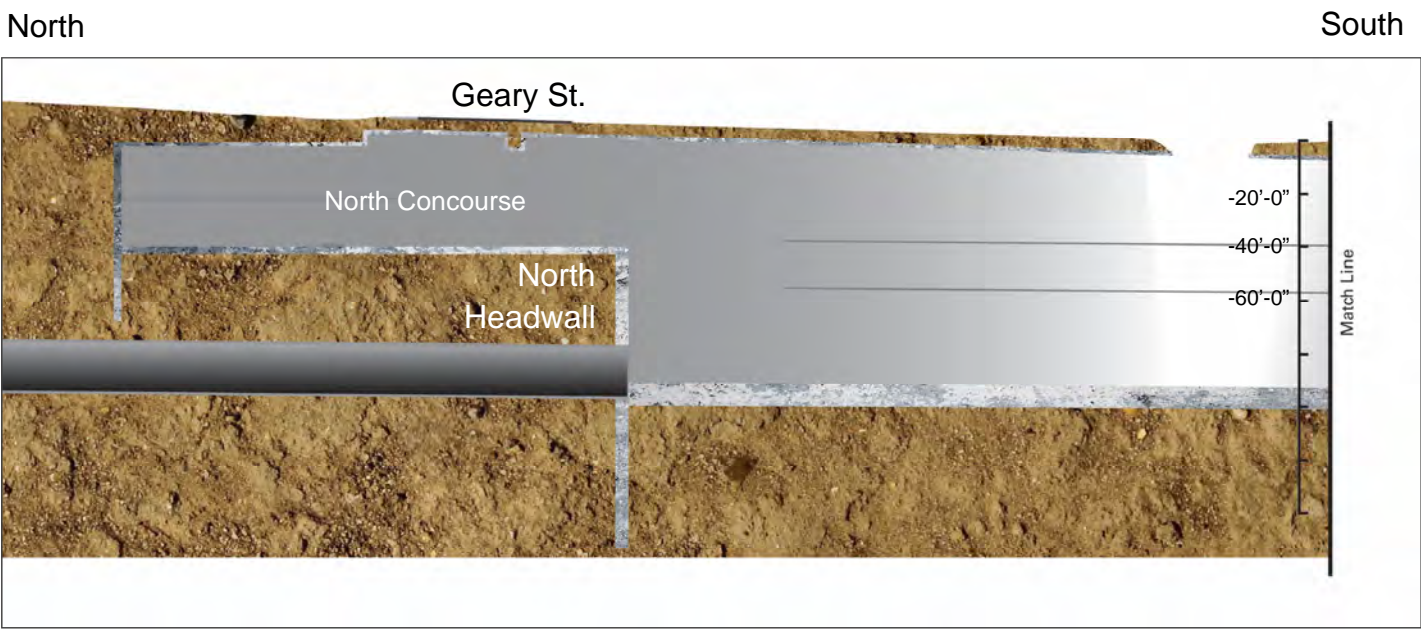
Continued construction / begin installation and testing of the following:

- Fireproofing.
- Terrazzo flooring and stairs.
- Glass wall panels.
- Artwork on concourse level.
- Light fixtures and controls at Ellis Entrance.
- Fire Alarm/ PA/ Security System.
- Overhead plumbing, fire protection piping and overhead fixture and electrical.
- Frames and pressurized doors at intermediate strut level.
- Access controls.
- HVAC and EV startup and testing.
- Power and Lighting startup and testing.
- Fire Alarm /PA / Security System startup and testing.
- Permanent PG&E historic streetlights at O'Farrell and Stockton Street.
- Traffic cabinets.
- OCS Installation.
- Installation of traction conduits.



View down the concourse at Union Square Station

Station Excavation and Construction Progress Section

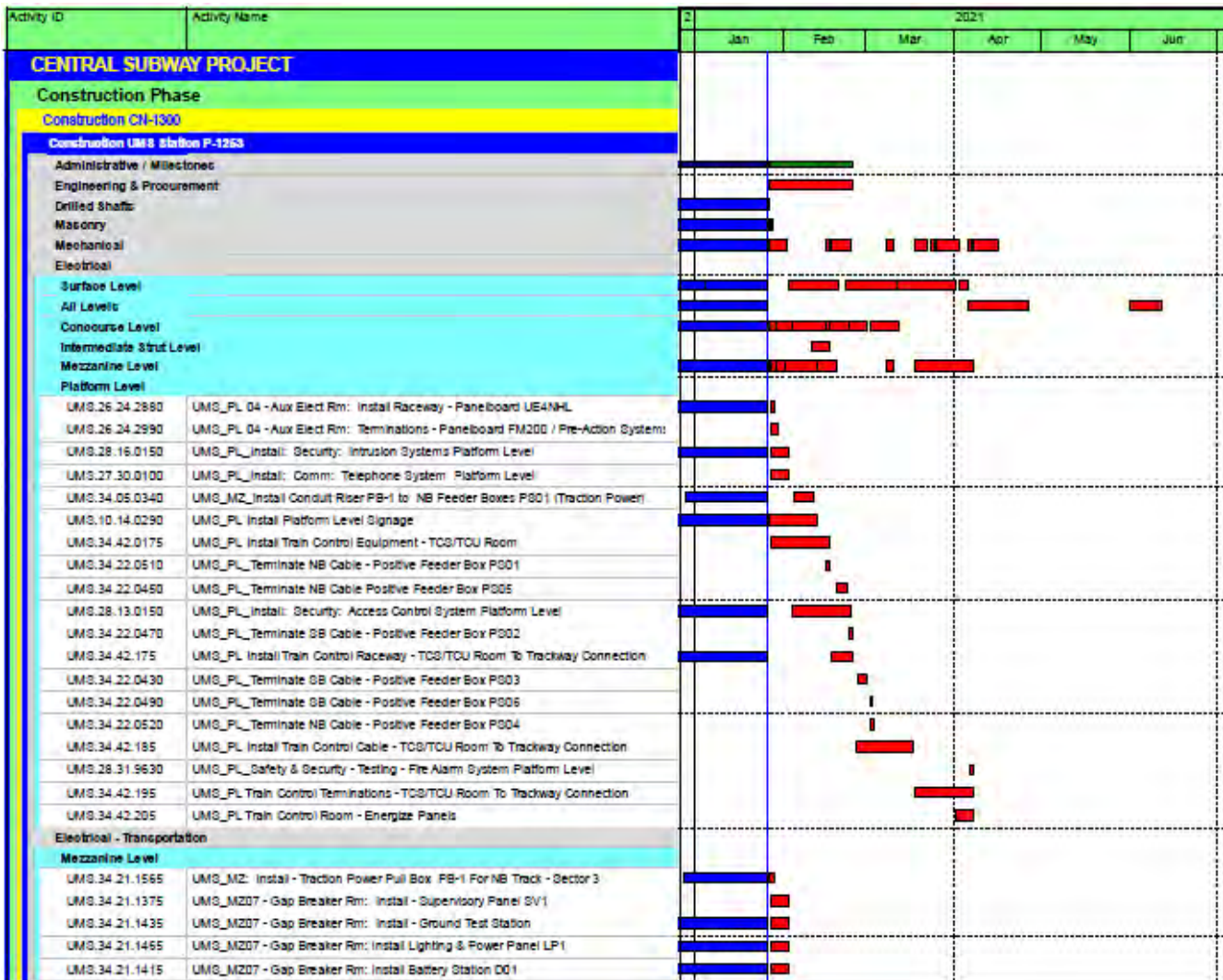


Union Square Market Street Station Construction - Continued

| Contract Details | |
|-------------------------------|---------------|
| Contract Awarded: | May 21, 2013 |
| Notice to Proceed: | June 17, 2013 |
| Substantial Completion: | Spring 2021 |
| Contract Award Value: | \$294,030,590 |
| Modifications to Date (\$): | \$20,744,337 |
| Modifications to Date (Days): | 1,052 |
| Current Contract Value: | \$314,774,927 |

| Budget/Expenditures ▲ | |
|-----------------------|---------------|
| Current Budget | \$314,030,590 |
| Expenditures to Date | \$310,792,048 |

UMS Three Month Schedule



Yerba Buena/Moscone Station

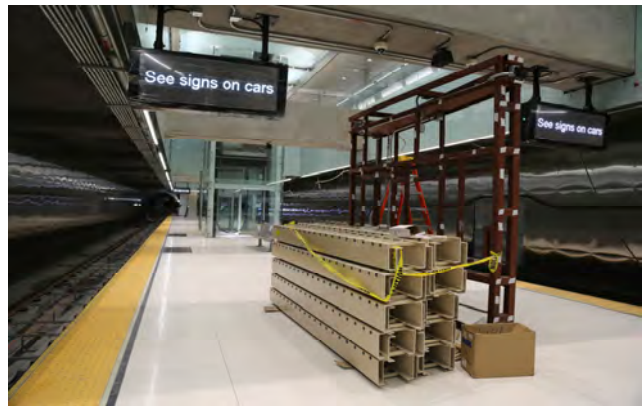
Contract 1300 - Work Package 1255

Description of Work

This Work Package is to construct one subway station. Includes station finishes, AC and DC Traction Power substations elevators, escalators, lighting, emergency ventilation fans, HVAC fire alarm/ suppression/ protection, slurry wall top-down construction, settlement monitoring, building protection, PA, CCTV, signage, installation of fare collection equipment and station start-up and commissioning.

Current Status

- Completed Installing Handrails at Ingress/ Egress Stair 7
- Continued installing doors and Hardware's
- Continued work interior finishes Concourse Levels within Station Box
- Completed Rough in FSD's and FA-Pull fire alarm wire at platform
- Continued installation of Elevators 3 and 4
- Completed Installing Precast pavers at Plaza area at Surface level.
- Completed (98%) installation of Ceiling metal panels at Headhouse roof
- Started Align and bolt down Traction Power gear and Install bus duct at TP room.
- Continued installing Platform Kiosks
- Continued installing Kiosks at concourse
- Continued installing Station Agent Booth
- Completed 95% FA system
- Complete Systems Start up and Acceptance Testing (Completed FA Test, FSS Scada test and Fan Dumper Control Panel Sit Test)
- Completed 60% AT&T – Pull in wires to all building levels. Set trim and terminate devices (Completed 4 pull wires at elevator and 2 pull in wires at blue light)



Work Expected Next Month

- Install Handrails at Ingress/Egress Stair 8 & 9
- Complete installation of doors and Hardware's
- Complete interior finishes on Concourse Lev-

els within Station Box

- Complete interior finishes on Mezzanine
- Complete installation of sculpture at Surface level
- Complete installation of Elevators 3 and 4
- Complete installation of Escalators 3 and 4
- Complete Installation of Ceiling metal panels at Headhouse roof.
- Complete Align and bolt down Traction Power gear and Install bus duct at TP room.
- Complete installing Platform kiosks
- Complete installing Kiosk at Concourse
- Complete Station Agent Booth
- Complete Surface Plaza Area
- Complete Systems Start up and Acceptance Testing (Air Balancing and heat recovery coil balance Test)
- Complete AT&T – Pull in wires to all building levels. Set trim and terminate devices

Yerba Buena/Moscone Station

Contract 1300 - Work Package 1255

- Complete FA system
- Complete FA system
- Complete Set trim and terminate devices – Test

Three Month Look Ahead

- Install Handrails at Ingress/Egress Stair 8 & 9
- Complete installation of doors and Hardware's
- Complete interior finishes on Concourse Levels within Station Box
- Complete interior finishes on Mezzanine
- Complete installation of sculpture at Surface level
- Complete installation of Elevators 3 and 4
- Complete installation of Escalators 3 and 4
- Complete Installation of Ceiling metal panels at Headhouse roof.
- Complete Align and bolt down Traction Power gear and Install bus duct at TP room.
- Complete installing Platform Kiosks
- Complete installing Kiosk at Concourse
- Complete Station Agent Booth
- Complete Surface Plaza Area
- Complete Systems Start up and Acceptance Testing (Air Balancing and heat recovery coil balance Test)
- Complete AT&T – Pull in wires to all building levels. Set trim and terminate devices

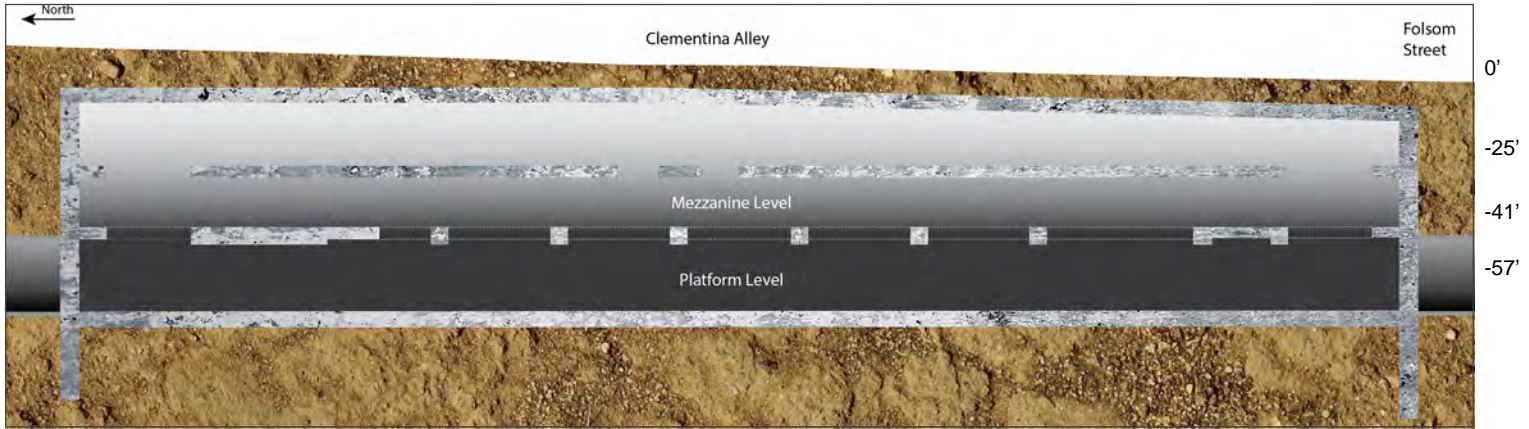


Workers installing the side paneling on the escalators.

Station Excavation and Construction Progress Section

North

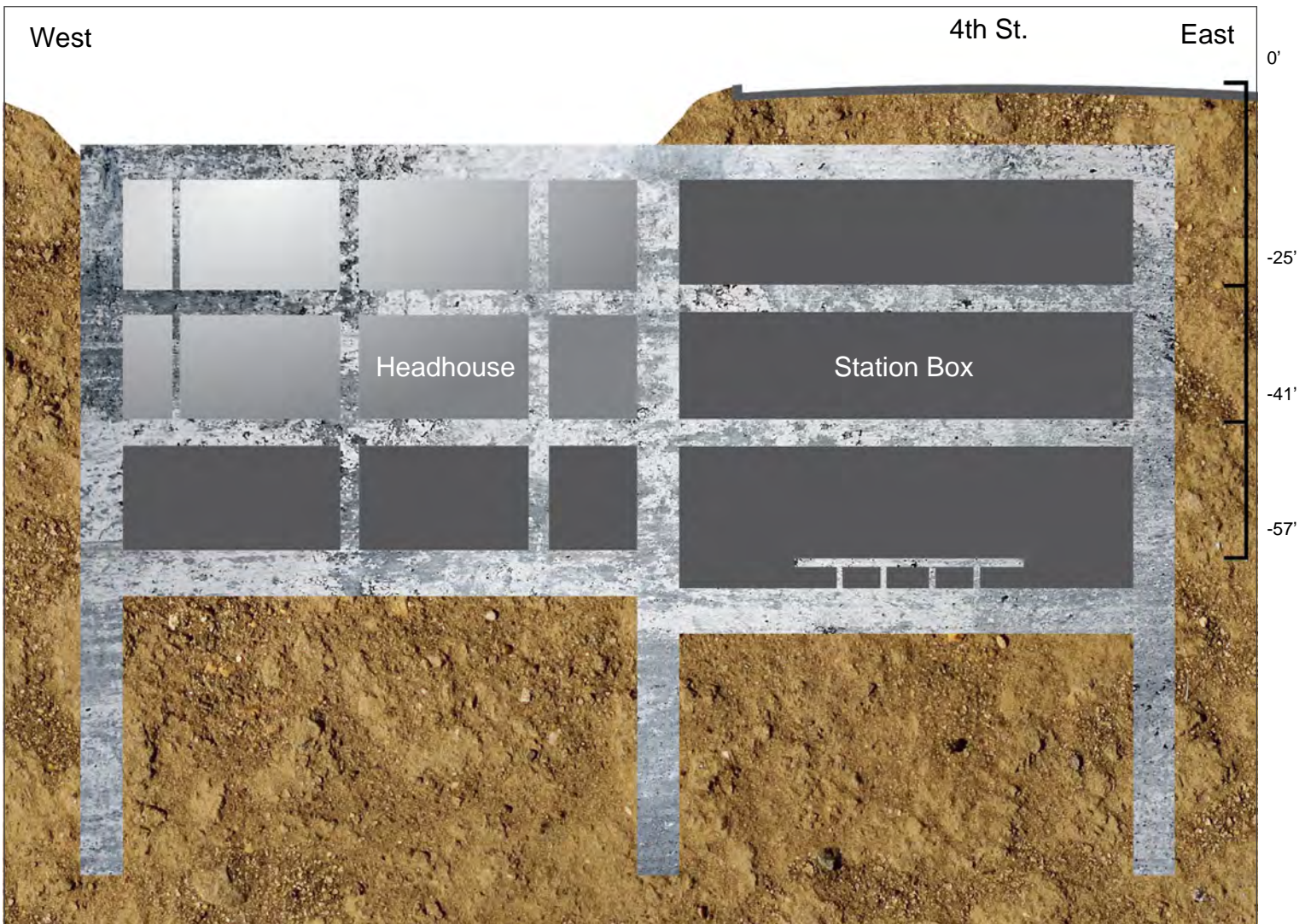
South



West

4th St.

East

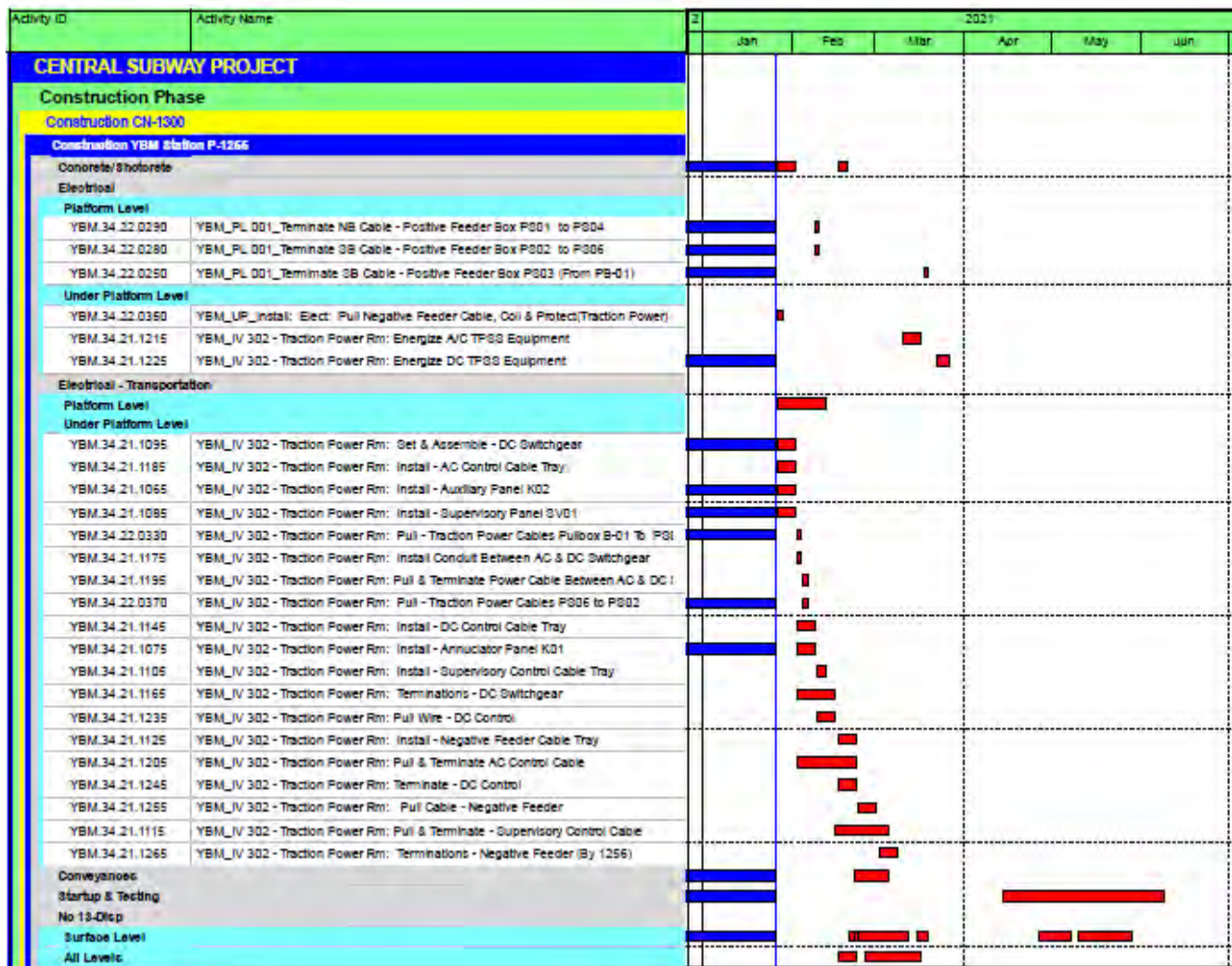


Yerba Buena Moscone Station Construction - Continued

| Contract Details | |
|-------------------------------|---------------|
| Contract Awarded: | May 21, 2013 |
| Notice to Proceed: | June 17, 2013 |
| Substantial Completion: | Spring 2021 |
| Contract Award Value: | \$158,089,000 |
| Modifications to Date (\$): | \$4,889,959 |
| Modifications to Date (Days): | 1,052 |
| Current Contract Value: | \$162,978,959 |

| Budget/Expenditures ▲ | |
|------------------------------|---------------|
| Current Budget | \$173,089,000 |
| Other Project Offset Credits | \$415,331 |
| Expenditures to Date | \$160,179,698 |

YBM Three Month Schedule



Systems, Trackwork, & Surface Station

Contract 1300 - Work Package 1256

Description of Work

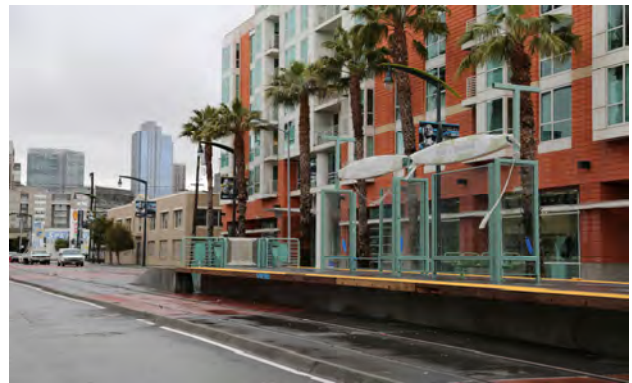
This Work Package is to construct one Surface Station. Includes light rail track and systems, track invert, track safety walkways; light rail track and systems constructed on the 2,000 foot surface for the alignment from the tunnel portal, south to the tie-in to the existing Muni T-Line at Fourth and King Streets; and the surface Fourth and Brannan Street (FBS) Station.

Current Status

- Continued 4th/Brannan platform construction
- Continued traction power conduit and other electrical conduit installation inside tunnel for CCTV, telephone, tunnel lighting, and tunnel electrical power
- Continued traction power cable installation, terminations, and installation of cross bonds throughout the tunnel.
- Continued OCS hanger installation and installation of OCS risers throughout the tunnel
- Continued installation of ATCS and radio system
- Continued fiber system installation and terminations in comm rooms (SFDT)
- Started FDC installation near 4th St. portal
- Completed track switch machine installation at CTS DXO cavern

Work Expected Next Month

- Continue 4th/Brannan platform construction
- Continue surface signaling work on 4th St.
- Continue traction power conduit and other electrical conduit installation inside tunnel for CCTV, telephone, tunnel lighting, and tunnel electrical
- Continue traction power cable testing, installation and terminations
- Continue tunnel lighting, mini power, OCS hanger, ATCS, and radio system installation
- Continue fiber system installation and terminations in comm rooms (SFDT)
- Continue FDC installation near 4th St. portal



Three Month Look Ahead

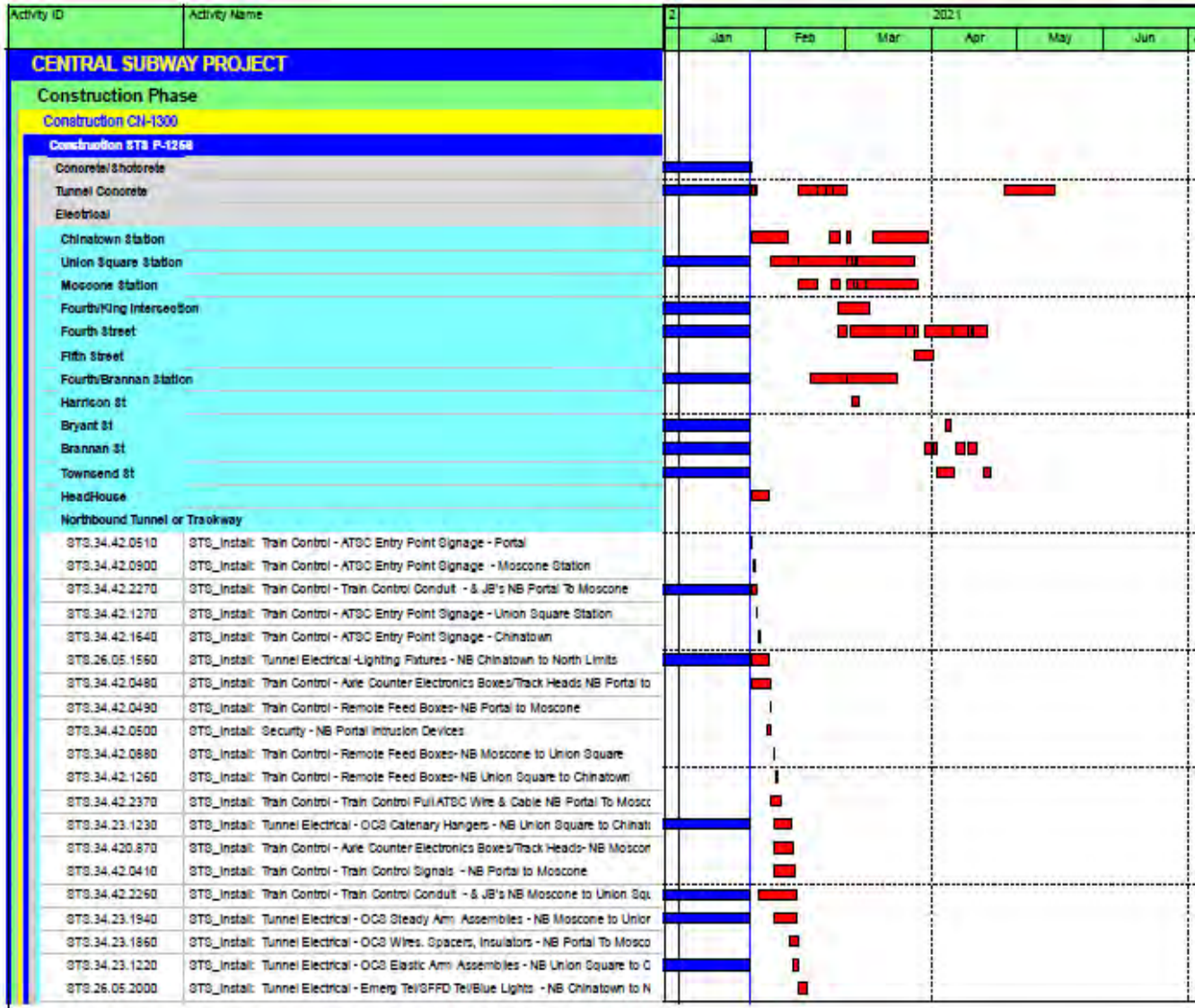
- Complete OCS/street light pole installation
- Continue OCS support/wire installation in tunnel and on 4th Street
- Continue 4th/Brannan platform construction
- Continue surface signaling work on 4th St.
- Continue traffic signal work on 4th St.
- Continue street lighting work on 4th St.
- Continue FDC installation near 4th St. portal
- Continue electrical conduit installation inside tunnel for CCTV, telephone, tunnel lighting and tunnel electrical
- Continue tunnel lighting, mini power, OCS hanger, ATCS, and radio system installation
- Continue pulling traction power feeder cables on surface
- Continue train case fabrication and testing for 4th/King and Bluxome Crossover
- Complete surface signaling to existing system at 4th/King

Systems, Trackwork, & Surface Station Construction - Continued

| Contract Details | |
|-------------------------------|---------------|
| Contract Awarded: | May 21, 2013 |
| Notice to Proceed: | June 17, 2013 |
| Substantial Completion: | Spring 2021 |
| Contract Award Value: | \$139,989,000 |
| Modifications to Date (\$): | \$79,008,285 |
| Modifications to Date (Days): | 1,052 |
| Current Contract Value: | \$218,997,285 |

| Budget/Expenditures | |
|------------------------------|---------------|
| Current Budget | \$204,042,502 |
| Other Project Offset Credits | \$2,632,766 |
| Expenditures to Date | \$225,389,761 |

Systems, Track and Surface Station Three Month Schedule



Program Components

Community Outreach

Outreach public information, events and presentations for December 2020 include:

- Conducted virtual Chinatown Merchants Meeting
- Conducted virtual Chinatown Station Community Meeting
- Ongoing outreach to merchants and residents by email and social media
- Produced quarterly construction update video and other multimedia content
- Responded to constituent complaints and questions
- Preparation and dissemination of construction notices

Outreach in Support of Mitigation and Monitoring

- Team members participated in weekly teleconference meeting to address neighborhood concerns
- Weekly photo documentation of project work and editing
- Weekly construction update emails sent to list of approximately 700 residents and stakeholders

Media coverage

| Central Subway Media Coverage | | | |
|-------------------------------|--|----------------------------------|--------------|
| Date | Title (with link to story) | Source | Reporter/ |
| 12/15/2020 | San Francisco Tunnel Projects Earn International Honors | Construction Equipment Guide.com | Staff writer |
| 12/16/2020 | Central Subway estimated to be 15 percent over \$1.6 billion budget | SF Examiner | Carly Graf |
| 12/18/2020 | Final bill for Central Subway could blow budget by \$130 million | SF Bay | Jerold Chinn |

Quality Assurance

Project Quality Assurance provides oversight of the implementation of the SFMTA Quality Assurance Program as it is applied to the Central Subway Project. Project Quality Assurance (QA) performs surveillances, audits and provides proactive feedback to the Project team. The team consists of designers, construction management staff, resident engineers, QA inspectors, the prime construction contractor, its quality control, subcontractors and suppliers.

Stations and Systems Contract CN1300 Quality Assurance Monitoring Activities

Project Quality Assurance performs the following activities to ensure that the quality program complies with project quality requirements:

- QA observation of all work in progress for all work packages
- QA observations of QC inspection, testing and documentation by Smith Emery for all work packages
- QA observation of station construction at CTS, UMS, and YBM
- QA observation of STS invert and plinth concrete placement and track installation
- QA observation of STS rail preparation and installation
- QA review of TPC's Quality Control (QC) Daily Inspection Reports posted to project records CM13 which includes TPC's Specialty Subcontractor's QC checklists, associated documentation and Smith Emery inspection and testing reports provided by TPC's subcontractor that provides laboratory and inspection services – including special inspections required for the City of San Francisco's Department of Building Inspection (DBI) for all permitted work
- QA participation in definable feature of work preparatory and initial phase meetings as scheduled by the contractor's QC manager
- QA participation in Weekly Work Package Progress Meetings for STS, YBM, UMS and CTS
- QA participation in Monthly Project Risk Mitigation, Safety and Security, and weekly Construction Management Board (CMB) meetings as scheduling constraints allow

Document comment and review:

- QA staff reviews quality related submittals, other submittals and Requests for Information (RFIs) as needed and requested to support the RE's and CM administration of the Quality Assurance Program
- QA staff performs random checks of the Contractor's independent field inspection and testing laboratory reports and results as provided by the Contractor's testing laboratory

Contractor Non Conformance Reports (CNCR) Status as indicated in the TPC QC CNCR Log:

During this period, seven CNCRs were opened and one CNCR was closed.

- 574 CNCRS are currently posted to the CNCR Log
- 58 CNCRs are currently posted to the CNCR Log as OPEN

Quality Assurance - Continued

Notice of Non-compliance (NCN):

In the event, for whatever reason, that the Contractor neglects or refuses to generate a Contractor Non-Conformance Report, the Engineer may issue a Non-Compliance Notice to the Contractor for any detected non-compliance in the Work or portion thereof that has not been performed in accordance with the Contract Documents.

- Project QA has issued 35 NCNs

Audits:

- Previously, Project QA performed an audit of the Contractor's compliance with specified requirements for Project Coordination and Management Staff. The audit resulted in five findings and five Corrective Action Requests. These findings remain open
- During this period, Project QA initiated an audit of the Contractor's compliance with document control and quality records requirements for the period

QA Issues:

- The Contractor is required to provide a Quality Control (QC) Daily Inspection Report. No reports were provided during this period.
- The Contractor is required to submit a revised Quality Control Program anytime there are changes to the program. In June, the Contractor was asked to submit a revised plan. The Contractor has not submitted a revision.
- The Contractor does not currently have the required number of QC staff. Four (4) full-time Assistant Contractor Quality Managers are required by Contract. Currently there are three vacancies
- The Contractor does not have a QC manager on the site at all times during construction as required by contract
- The Contractor continues to perform work in some instances prior to receipt of approved required submittals (including product information, coordination and shop drawings) and RFIs with or without knowledge of the Contractor's QC or responsible production supervision. This presents potential risk.

QA Concerns:

- The Contractor continues to furnish and install nonconforming OCS support brackets and hangers which do not meet certification and inspection requirements.
- The contractor continues to furnish and install OCS poles without meeting prerequisite certification requirements. Project QA issued STS NCN 003. The Contractor has not responded to the NCN
- The Contractor continues to VOID CNCRs without demonstrating that the work meets Contract requirements
- The Contractor is not identifying all nonconforming work as required by contract
- The Contractor continues to perform CNCR repairs prior to receiving approval of the proposed repair procedures
- The untimely identification and mitigation (SFMTA approval) of "last minute items" remains an ongoing challenge to all involved and often generates nonconforming work. Project quali-

Quality Assurance - Continued

ty has not suffered to date; however the aforementioned concern remains

- Project schedule compression demands disrupting RE, design staff priorities, and work flows as mentioned above; quality has not suffered but the concern remains

Program QA Practices Implemented:

- Close-out of Corrective Action Requests: Close outs continued as required from Quality Assurance staff's audits, surveillances and PMOC quarterly reviews. The status is tracked in the Corrective Action Log that is available to the project team and the FTA PMOC
- Project QA continues to hold weekly meetings with the Resident Engineers, Assistant Resident Engineers, and QA inspectors of all stations to review project quality assurance procedures and requirements and to discuss contractor quality control requirements

Risk Management

A Risk Mitigation Management Meeting did not take place in January, however, the members will reconvene in February 2021 to review the top risk items in accordance with the risk summary sheet, which have been given a rating by the Committee of six and above. The Committee continues to discuss impacts of COVID to construction efficiency and impact to the schedule.

COVID related impacts to the project are continually being monitored and updated by the risk owner under risk #265. Currently, thirty-five (35) construction risks, two (2) revenue service risk and one (1) remaining requirement risk, are being tracked on the Project's Risk Register; in addition to, establishing strategies for mitigation and evaluating potential unforeseen issues or conditions.

The Committee continues to follow risks and statuses updated with the use of the risk mitigation status sheets, providing monthly updates by the Risk owner to demonstrate the assigned mitigation strategy is being implemented. The program has submitted to FTA and other funding partners with a revised Full Funding Grant Agreement (FFGA) which has adjusted the Revenue Service Date (RSD) based on the analysis of the current risk, schedule, and cost. The program will discuss with FTA at the next Quarterly meeting (March) with revised FFGA and schedule. The program has validated the program risks and issued risk analysis as part of the request to extend the FFGA Revenue Service Date (RSD) .

Top Risks

| Risk # | Risk Description | Risk Rating | Contract Location/Phase |
|--------|--|-------------|-------------------------|
| 265 | COVID-19 directly impacts progress of the work resulting in increase costs and schedule delays. | 14 | STA |
| 255 | Water leaks at YBM station, including water in conduits | 10 | YBM |
| 251 | Physical activities missing (not defined) in the schedule / identify activities of undefined scope | 8 | STA |
| 257 | Systems Test Integration between components does not work; fails | 8 | RS |
| 205 | Prolong period of CMod's creates additional cost/causes bad blood between Resident Engineer and Contractor | 8 | STA |
| 253 | Do not have adequate (subcontractor) resources defined to perform the work to meet schedule performance | 6 | STA |
| 238 | Quality Program is ineffective in processing the nonconformance items causing schedule impacts | 6 | STA |
| 229 | CN1300 System Acceptance Testing takes a prolonged amount of time | 6 | STA |
| 230 | SFMTA Commissioning Coordination (inaccurate time for coordination or participation from Muni Ops) | 6 | STA |
| 261 | Internal Staffing Resource Issue | 6 | GEN |

Program Safety & Security

On March 17, 2020, the Mayor and the City's Health Office issued a Public Health Order to "Shelter-In-Place" in response to the COVID-19 pandemic. While the City continues to observe restrictions from the City's Health Office, some of these restrictions have been adjusted as the conditions get worse. The City has reissued "Shelter-In-Place" order in response to the increasing cases of infection.

The Contractors have implemented a revised site Safety and security plans to incorporate various requirements of the order. Construction of the Central Subway project continues to progress and Construction Management team continues to monitor progress and to monitor the Contractor and Subcontractors compliance with the site safety plan. Two additional cases were reported in January and all quarantined personnel have followed the appropriate procedures to return to work. Of the two cases, one was with the SFMTA staff and the other was with subcontractor (Fisk). The SFMTA staff is a field inspector and the subcontractor staff is an electrician. The current cumulative number of staff that have undergone quarantine for the project is twenty-five. Safety and CM team continues to monitor these cases to ensure compliance with the Safety and Security protocols. CM team has added additional resources to monitor these cases along with others that are already identified with the project. The schedule team continues to monitor impacts to the production rate with these reported cases. The project has determined that these restrictions have impacts to the project efficiency and schedule.

The San Francisco Municipal Transportation Agency is committed to the highest practical level of safety and security standards and practices in the public transit industry. The Safety and Security Management Plan (SSMP) components are reported on below as appropriate including, Safety and Security Committee, the Fire Life Safety and Security Committee the Construction Conformance Verification and Documentation and Contractor Safety and Security.

Project Management/Construction Management (PMCM) Team

Safety bulletin boards have subjects covering the daily job briefings. Weekly safety meetings are held on a weekly basis so all staff has an opportunity to attend. In response to shelter-in place, we have transitioned the weekly in person safety meetings to interfacing online via the Microsoft teams app platform.

Safety Summary for the 1300 Stations Systems Track Construction Package

In the month of January, there were no safety injuries.

Table 1300 Stations Construction Safety Record

Table 1300 below summarizes the Month to Date and Project to Date for the Stations, Systems and Track Construction contractor and subcontractors.

Next Month Look Ahead

1300 Contract

1. At CTS, we continue to installations related to electrical, communication, and fire proofing.
2. At UMS, we continue to work on Station Agent Booth, installing cables for artwork and OCS installation.
3. At the YBM station, we continue to install doors, hardware, ceiling metal panels and kiosks.
4. At the STS station, we continue traction power, fiber and other electrical conduit installation inside the tunnel.

Program Safety & Security - continued

Project Safety Record - Contract 1300

SAFETY GOALS

Through Month End January 2021

| |
|--|
| OSHA Recordable Accidents, <3.4 Lost Time Cases, <1.6 |
|--|

JOB TO DATE

| | Tutor | Subs | Total Project | Rate* |
|---|-----------|-----------|---------------|-------|
| OSHA Recordable Accidents | 38 | 8 | 46 | 1.06 |
| Job Transfer or Restricted Duty Cases | 0 | 0 | 0 | 0.00 |
| Lost Time Cases | 10 | 1 | 11 | 0.25 |
| Total Project Incidents | 48 | 9 | 57 | 1.32 |
| Man Hours Worked Through M/E January 2021 | 4,173,958 | 4,480,983 | 8,654,940 | |

YEAR TO DATE

(Month ,Day, Year to Month, Day, Year)

| | Tutor | Subs | Total Project | Rate* |
|---|-------|--------|---------------|-------|
| OSHA Recordable Accidents | 0 | 0 | 0 | 0.00 |
| Job Transfer or Restricted Duty Cases | 0 | 0 | 0 | 0.00 |
| Lost Time Cases | 0 | 0 | 0 | 0.00 |
| Total Project Incidents | 0 | 0 | 0 | 0.00 |
| Man Hours Worked Through M/E January 2021 | 9,825 | 17,265 | 27,090 | |

* Rate is calculated based on number of incidents divided by total number of man hours worked multiplied by 200,000 man hours.

OSHA Recordable Accidents - 2008 Construction Industry Rate for Highway, Street, and Bridge Construction = 3.9

*Classifications change at a later date due to additional information becoming available, thereby, changing the numbers on the chart.

For example, what was once classified as an accident can become a first aid which leads it to no longer being recordable.

Technical Capacity

The program has added staff to Construction Management and Safety team to monitor the new requirements related to COVID. Additionally, the Program continues to identify other staff for the construction management team. These staff are needed to provide support for the current construction activities and Start-Up and Testing activities. These additional staff will supplement the existing staff to properly support ongoing effort to complete the project.



Workers installing the tile panels at China town station

Staffing

The Central Subway Staffing Table shows Planned and Actual full-time equivalent staff (FTEs) working on the Program by organizational function and responsibility.

| | Nov-2020 | | Dec-2020 | | Jan-2021 | |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | Planned | Actual | Planned | Actual | Planned | Actual |
| Project Management | | | | | | |
| Program Management | 6.60 | 4.75 | 6.60 | 4.75 | 6.60 | 4.75 |
| Quality Assurance | 1.80 | 1.00 | 1.80 | 1.00 | 1.80 | 1.00 |
| Contract Administration | 1.40 | 7.00 | 1.40 | 7.00 | 1.40 | 7.00 |
| Community Outreach | 5.50 | 2.00 | 5.50 | 2.00 | 5.50 | 2.00 |
| Finance | 2.00 | 0.00 | 2.00 | 0.00 | 2.00 | 0.00 |
| Project Control | 4.80 | 4.65 | 4.80 | 4.65 | 4.80 | 4.65 |
| Subtotal | 22.10 | 13.40 | 22.10 | 13.40 | 22.10 | 13.40 |
| Construction Management | | | | | | |
| CM - CN1252 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| CM - CN1300 | 21.55 | 41.10 | 21.55 | 41.10 | 21.55 | 41.10 |
| Design Support - CN1252 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Design Support - CN1300 | 9.00 | 13.00 | 9.00 | 13.00 | 9.00 | 13.00 |
| Subtotal | 30.55 | 54.10 | 30.55 | 54.10 | 30.55 | 54.10 |
| Start Up | | | | | | |
| Start Up / Safety & Security | 5.95 | 4.00 | 5.95 | 4.00 | 5.95 | 4.00 |
| Subtotal | 5.95 | 4.00 | 5.95 | 4.00 | 5.95 | 4.00 |
| Total | 58.60 | 77.50 | 58.60 | 77.50 | 58.60 | 77.50 |

*FTE counts may change at a later date due to additional information becoming available, thereby, changing the numbers on the chart.

Third-Party Agreements

No activity in this reporting month.

LRV Procurement

SFMTA has initiated a new light rail vehicle procurement to acquire up to 260 vehicles over the next 15 years. The scope includes the design, manufacture, delivery and testing of up to 260 light rail vehicles together with associated services, spare parts, special tools, training and documentation. This includes an initial delivery of 24 cars, scheduled for delivery from 2017 - 2018 to supplement the fleet when the SFMTA's Third Street Phase 2 - Central Subway Project extension opens.

The delivery of 24 vehicles related to Central Subway has been completed.



Workers reading plans to ensure that everything is in place before the concrete pour

central T subway

Current Construction Activity



Chinatown (CTS)



Union Square/Market Street (UMS)



Yerba Buena/Moscone (YBM)



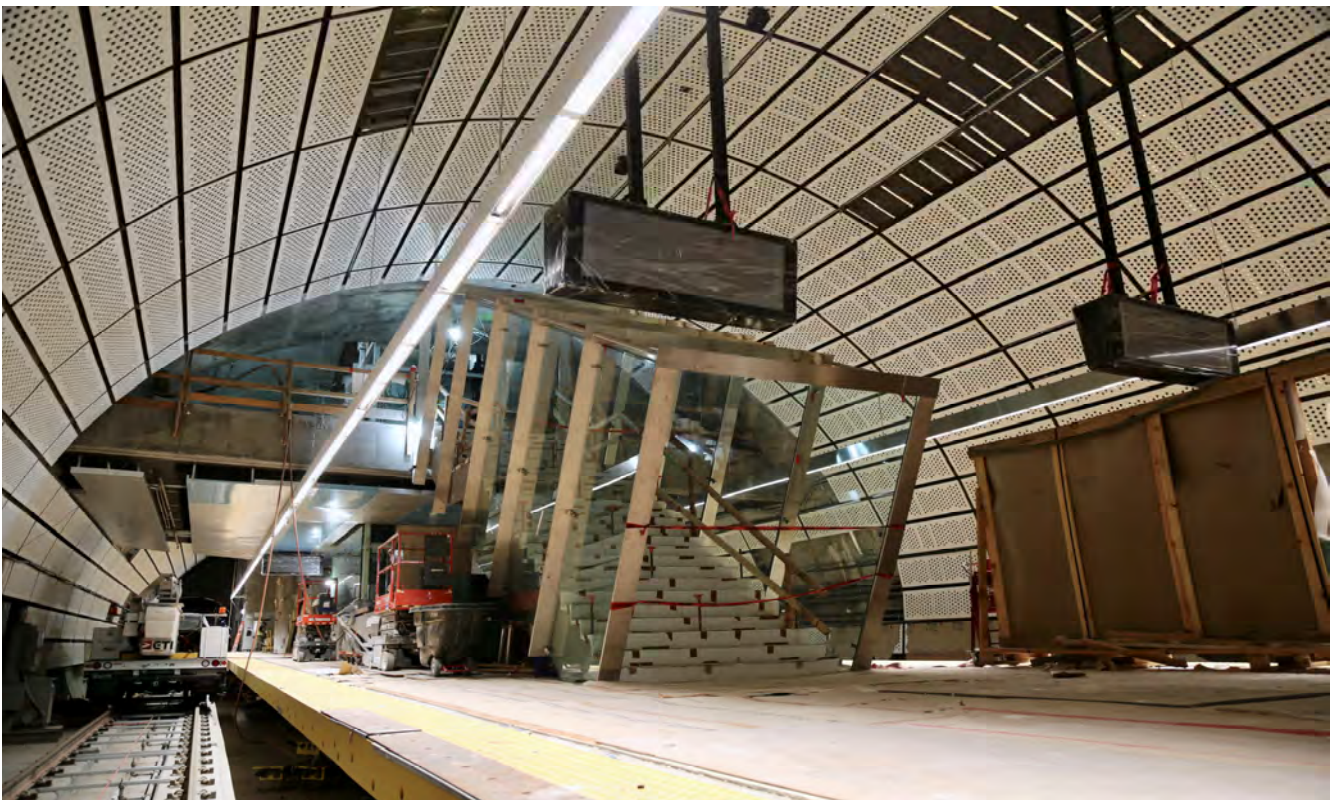
4th St. Surface Track, Systems (STS)



Placeholder image until a real photo is available



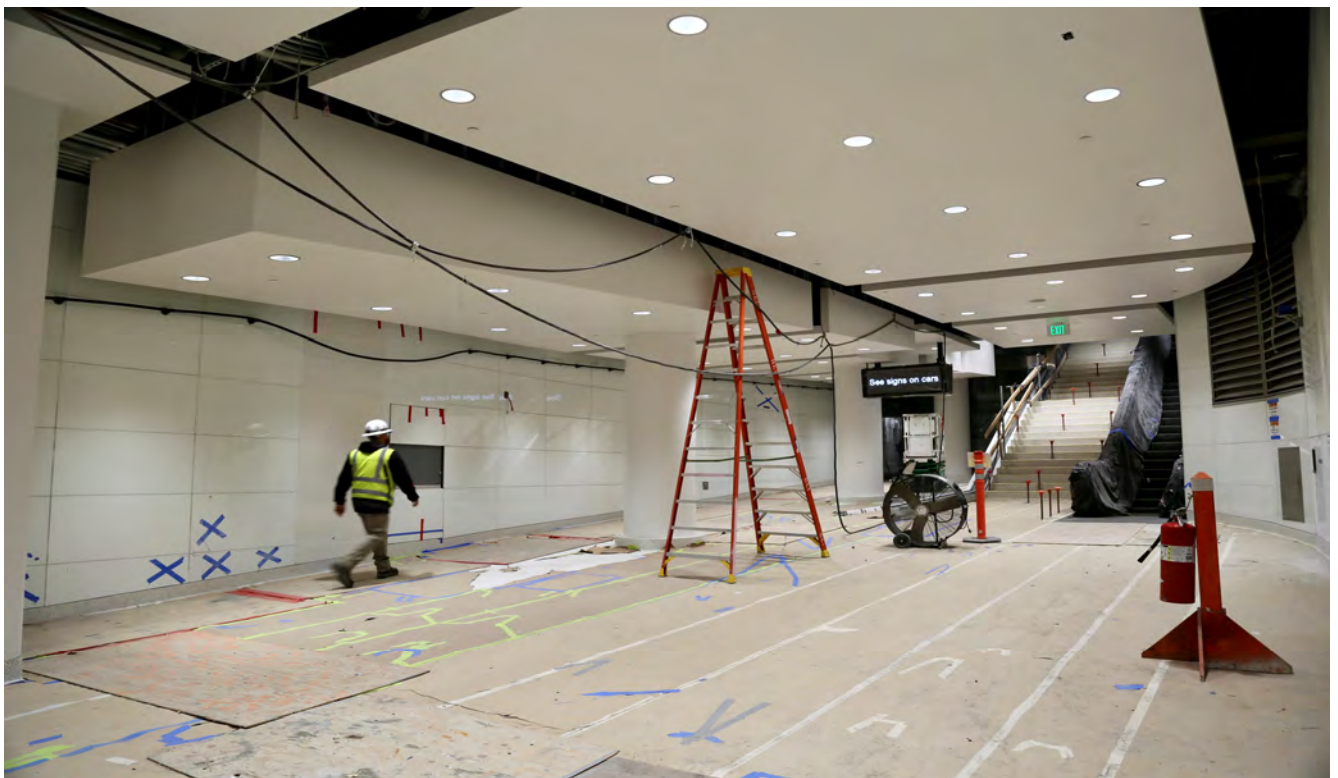
View of the plaza at China town station on a rainy day



View of the platform with the staircase cage with its glass paneling in place



Part of the railing to guide people through the station



Entrance to the platform level at UMS



View of the staircase down to the ticketing hall of YBM



View of the surface station at YBM



Inside the portal, looking at the conduit on the wall



View of 4th and Brannan station

Appendix A

DETAIL COST REPORTS

*January 2021 Notice: The City continues to experience problems that were caused by error and inaccuracy from the transition from FAMIS to Financial System Project (FSP). An updated methodology has been implemented within the financial reporting that will provide more accurate figures for transactions occurring in fiscal year 2021.

1. PROJECT COST

The revised Cost Estimate (CCE) for the Central Subway Project is \$1.691 billion in year of expenditure dollars (\$YOE). The project is working with our funding partners to address the current funding shortfall. Currently, the project estimates the Estimate at Completion (EAC) to be \$1.793B or \$215M above the original budget of \$1.578B. These revised estimates have been shared with our board. Based on the additional funding requirement, the project has received additional \$113M from capital contingency funds. The project will continue to work with Finance and Grants to secure these additional funds which will come from redirecting flexible funds from other funded capital projects that are delayed and have alternate cash flow. EAC has been adjusted as additional cost related to claim settlements, contract modifications and delayed cost due to the current pandemic are identified. As the EAC is revised and the funds are identified, the team will update the various cost sheets to reflect the revised budget and EAC along with any impacted appendix. The team anticipates that this will take several reporting cycles to adjust as the update are delayed by one month based on the report. The team continues to work with SFMTA Finance and Grants to book funds as they are identified and become available to the program.

Total net incurred costs for the project are \$1,696.57 million, a \$12.21 million increase over last month. The cost to date figure reflects expenditures through FAMIS 786 Report (\$1,638.29 million) plus the utilities joint trench Form B Reimbursement payment (\$12.51 million), invoices currently being processed (\$69.41 million) and estimates of outstanding pay requests credits of (\$23.61 million). The revised total project budget is \$1.691 billion due to additional local funds received.

The current funding level to date has already been fully met which includes excess local funds consisting of Operating funds of \$26,000,000 appropriated in January 2021 . The original total project budget of \$1.578 billion has already completed its original funding of the program in July 2020. The project team will continue to work with our financial partners to ensure that impacts to the project are minimized and the additional funds are secured.

| CONTRACT | PP NO | PP PERIOD | | PROG PYMT |
|----------|-------|------------|--------|------------|
| | | TO | AMOUNT | |
| CS155.1* | 70 | 6/30/2016 | \$ | 24,327.00 |
| CS155.1* | 71 | 9/30/2016 | \$ | 65,000.00 |
| CS155.1* | 72 | 12/30/2016 | \$ | 50,000.00 |
| CS155.1* | 73 | 3/31/2017 | \$ | 35,282.00 |
| CS155.2 | 129 | 11/30/2020 | \$ | 276,387.95 |
| CS155.2 | 130 | 12/31/2020 | \$ | 316,217.08 |
| CS155.2* | 131 | 1/31/2021 | \$ | 316,217.08 |
| CS155.3 | 126 | 9/30/2020 | \$ | 209,388.10 |
| CS155.3 | 127 | 10/31/2020 | \$ | 194,787.26 |
| CS155.3 | 128 | 11/30/2020 | \$ | 173,924.53 |
| CS155.3 | 129 | 12/31/2020 | \$ | 150,271.63 |
| CS155.3 | 130 | 1/31/2021 | \$ | 106,719.34 |

| CONTRACT | PP NO | PP PERIOD | | PROG PYMT |
|-----------------|-------|------------|--------|-----------------|
| | | TO | AMOUNT | |
| CN1300 | 86 | 11/30/2020 | \$ | 36,346,504.53 |
| CN1300 | 87 | 12/31/2020 | \$ | 19,833,627.45 |
| CN1300 | 88 | 1/31/2021 | \$ | 6,491,349.08 |
| CS149 | 139 | 6/30/2020 | \$ | 1,466,252.17 |
| CS149 | 140 | 7/31/2020 | \$ | 1,118,012.33 |
| CS149 | 141 | 8/31/2020 | \$ | 1,244,148.56 |
| CS149 | 142 | 9/30/2020 | \$ | 1,480,575.98 |
| CS149* | 143 | 10/31/2020 | \$ | 1,480,575.98 |
| CS149* | 144 | 11/30/2020 | \$ | 1,480,575.98 |
| CS149* | 145 | 12/31/2020 | \$ | 1,480,575.98 |
| CS149* | 146 | 1/31/2021 | \$ | 1,480,575.98 |
| other accruals* | | 1/31/2021 | \$ | (30,022,301.38) |

* Estimated Amount

\$ 45,798,994.61

2. CONTINGENCY ALLOCATIONS AND USAGE

The Contingency Drawdown Curve is shown in Report 7.3. Follows by Report 7.4 Contingency Management Trend Report with the Remaining Contingency after Approved Changes Deducted contingency items in column “i”.

In this reporting period, CN1300 Station did not process any contract modifications. Refer to Report 7.5 for approved contract modifications and potential changes.

3. BUDGET TRANSFERS

An overall amount of \$31,000,000 was used to re-align the SCC categories; \$26,200,000 from unprogrammed contingency; \$4,800,000 from vehicles budget: \$30,350,853 to increase SCC 20 and \$649,147 to increase SCC 40 category. SCC 70 category was reduced by \$4,800,000 and SCC 90 category was reduced by \$200,000. Refer to Report 7.7 Column C for budget transfers.

4. FORM B

The Utilities Joint Trench Form B Details is listed in the Table A2 below. Total utilities joint trench Form B Reimbursement payment to three construction contracts is \$12.51 million.

| TABLE A2: UTILITIES JOINT TRENCH FORM B DETAILS | [A] Mar 2015 BUDGET | [B] EXPENDED TO DATE | Associated Cost Account |
|---|---------------------------|----------------------------|---|
| 1.3.491.07.040.02 - FORM B - CN1250 UTILITY REIMBURSEMENT | (2,275,419) | 2,463,325 | 1.3.081.07.040.02 - 1UTL:SITWORK: UTILITIES & RELOC |
| 1.3.491.08.040.02 - FORM B - CN1251 UTILITY REIMBURSEMENT | (7,618,412) | 3,608,217 | 1.3.082.08.040.02 - 2UTL:SITWORK:UTILITIES&RELOCATE |
| 1.3.491.02.040.02 - FORM B - CN1252 UTILITY REIMBURSEMENT | (254,050) | 3,975,656 | 1.3.083.02.040.02 - TUNN:Sitework:Utilities & Relocate |
| 1.3.491.04.040.02 - FORM B - CTS: CN1300 UTILITY REIMBURSEMENT | (451,703) | 443,046 | 1.3.085.04.040.02 - CTS.1254: SITE UTILITIES, UTILITY RELOCA |
| 1.3.491.09.040.02 - FORM B - STS: CN1300 UTILITY REIMBURSEMENT | (1,000,000) | 1,053,691 | |
| 1.3.491.03.040.02 - FORM B - UMS: CN1300 UTILITY REIMBURSEMENT | (528,370) | 467,600 | 1.3.084.03.040.02 - UMS.1253: SITE UTILITIES, UTILITY RELOCA |
| 1.3.491.05.040.02 - FORM B - YBM: CN1300 UTILITY REIMBURSEMENT | (100,000) | 495,879 | 1.3.086.05.040.02 - YBM.1255: SITE UTILITIES, UTILITY RELOCA |
| TOTAL | (12,227,954) | 12,507,414 | |

5. **EARNED VALUE (EV) ANALYSIS**

In January 2021 Report, the Preliminary Earned Value Analysis reports is based on the SFMTA January Schedule Update. The Planned Value, Earned Value, Actual Cost, Percent Complete and resulting indexes as follows:

Preliminary Janaury Earned Value

| | |
|-----------------------------------|-----------------|
| Overall Budgeted Cost: | \$1,690,687,192 |
| Planned Value: | \$1,593,491,019 |
| Earned Value: | \$1,485,458,067 |
| Actual Cost: | \$1,696,568,033 |
| Schedule Performance Index (SPI): | 0.93 |
| Cost Performance Index (CPI): | 0.88 |
| Percent Complete: | 93.2% |

SFMTA, EV Chart
JANUARY 31, 2021 Update

| Activity ID | Activity Name | Start | Finish | Performance % Complete | Budgeted Total Cost | Planned Value Cost (PV) | Earned Value Cost (EV) | Actual Total Cost (AC) | CPI | SPI |
|-------------------------------|---|--------------------|------------------|------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-------------|-------------|
| CENTRAL SUBWAY PROJECT | | | | | | | | | | |
| | | 03-Jun-03 A | 06-Mar-24 | 93.22% | \$1,690,687,193.15 | \$1,593,491,018.89 | \$1,485,458,066.90 | \$1,696,568,033.00 | 0.88 | 0.93 |
| | Preliminary Engineering Phase | 03-Jun-03 A | 07-Jan-10 A | 100% | \$46,542,061.34 | \$46,542,061.02 | \$46,542,061.02 | \$46,542,060.53 | 1.00 | 1.00 |
| | Final Design | 08-Jan-10 A | 17-Jun-13 A | 100% | \$115,075,987.10 | \$115,075,987.06 | \$115,075,987.06 | \$114,034,067.22 | 1.01 | 1.00 |
| | Light Rail Vehicles | 15-Apr-13 A | 22-Jul-21 | 8.25% | \$12,000,000.00 | \$26,385,653.00 | \$2,177,131.58 | \$11,929,246.72 | 0.18 | 0.08 |
| | Real Estate | 01-Aug-08 A | 15-May-15 A | 100% | \$32,140,417.71 | \$37,405,895.00 | \$37,405,895.00 | \$30,543,064.53 | 1.22 | 1.00 |
| | Construction Phase | 03-Jan-10 A | 06-Aug-23 | 94.53% | \$1,484,126,858.00 | \$1,358,561,966.32 | \$1,284,256,992.24 | \$1,493,519,594.00 | 0.86 | 0.95 |
| | Construction Support and Costs | 03-Jan-10 A | 06-Aug-23 | 99.71% | \$234,784,015.00 | \$199,862,849.06 | \$199,289,569.82 | \$227,267,232.19 | 0.88 | 1.00 |
| | Construction Utility Contract #1 - MGS & Portal CN-1260 | 04-Jan-10 A | 23-May-11 A | 100% | \$11,968,150.00 | \$11,968,150.00 | \$11,968,150.00 | \$11,968,150.00 | 1.00 | 1.00 |
| | Construction Utility Contract #2 - UMIS CN-1251 | 12-Jan-11 A | 15-Oct-12 A | 100% | \$20,669,081.47 | \$20,794,582.00 | \$20,794,582.00 | \$20,669,081.47 | 1.01 | 1.00 |
| | Construction Tunnels CN-1262 | 08-Jun-11 A | 26-Jan-21 | 93.05% | \$233,511,253.03 | \$251,069,047.23 | \$233,608,974.28 | \$233,511,253.34 | 1.00 | 0.93 |
| | Construction STS P-1259 ATCS | 20-May-14 A | 19-Jul-21 | 53.87% | \$18,036,709.00 | \$18,036,709.00 | \$9,715,504.32 | \$10,714,207.00 | 0.91 | 0.54 |
| | Construction STS P-XXXX Radio | 27-Aug-19 A | 17-May-21 | 0.8% | \$4,809,852.50 | \$4,841,950.49 | \$38,735.60 | \$32,098.00 | 1.21 | 0.01 |
| | Construction CN-1300 | 03-Jun-13 A | 17-Dec-21 | 94.94% | \$960,347,797.00 | \$851,988,678.54 | \$808,841,476.21 | \$889,337,572.00 | 0.82 | 0.95 |
| | Unallocated Contingency | 26-Jan-21 | 30-Mar-22 | 0% | \$801,869.00 | \$9,519,456.49 | \$0.00 | \$0.00 | 0.00 | 0.00 |
| | Project Management | 31-Mar-22 | 06-Mar-24 | 0% | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 | 0.00 |

Earned Value Analysis and Definitions

SPI is a measure of schedule efficiency on a project. It is the ratio of earned value (EV) to planned value (PV). A SPI equal to or greater than one indicates more work was completed than planned and a value of less than one indicates less work was completed than planned. A value of less than 0.9 is unfavorable.

CPI is a measure of cost efficiency on a project. It is the ratio of earned value (EV) to actual cost value (AC). A CPI equal to or greater than one indicates a cost under run and a value of less than one indicates a cost overrun. A value of less than 0.9 is unfavorable.

The following earning rules are established for each of the phase:

| Cost Element Group | Planned Value (Primavera) | Earned Value (Primavera) | Actual Cost (SFMTA Cost Accounting (SAP)) |
|----------------------------|--|--|--|
| Prelim. Engineering | Expenditure Plan Level of Effort (LOE) | Equals to Planned Value (LOE) | Time Keeping; Vendor Accruals and Invoices |
| Final Design | Expenditure Plan Level of Effort (LOE) | Equals to Planned Value (LOE) | Time Keeping; Vendor Accruals and Invoices |
| Procurement | Planned Delivery Date | Actual Delivery Date | Time Keeping; Vendor Accruals and Invoices |
| Real Estate | Expenditure Plan Level of Effort (LOE) | Equals to Planned Value (LOE) | Time Keeping; Vendor/ Material Accruals and Invoices |
| Construction | Schedule of Work | % Complete* x Budget at Completion (BAC) | Vendor Accruals and Invoices |
| Sub-Total | Performance Measurement Baseline (PMB) | Total Earned Value | Total Actual Cost |
| Below the Line | + Contingency | | |
| Total | Approved Budget | | |

6. FUNDING SUMMARY

The Funding Available Table below shows the total awarded funds to date vs. the total committed funds from the Project's funding sources.

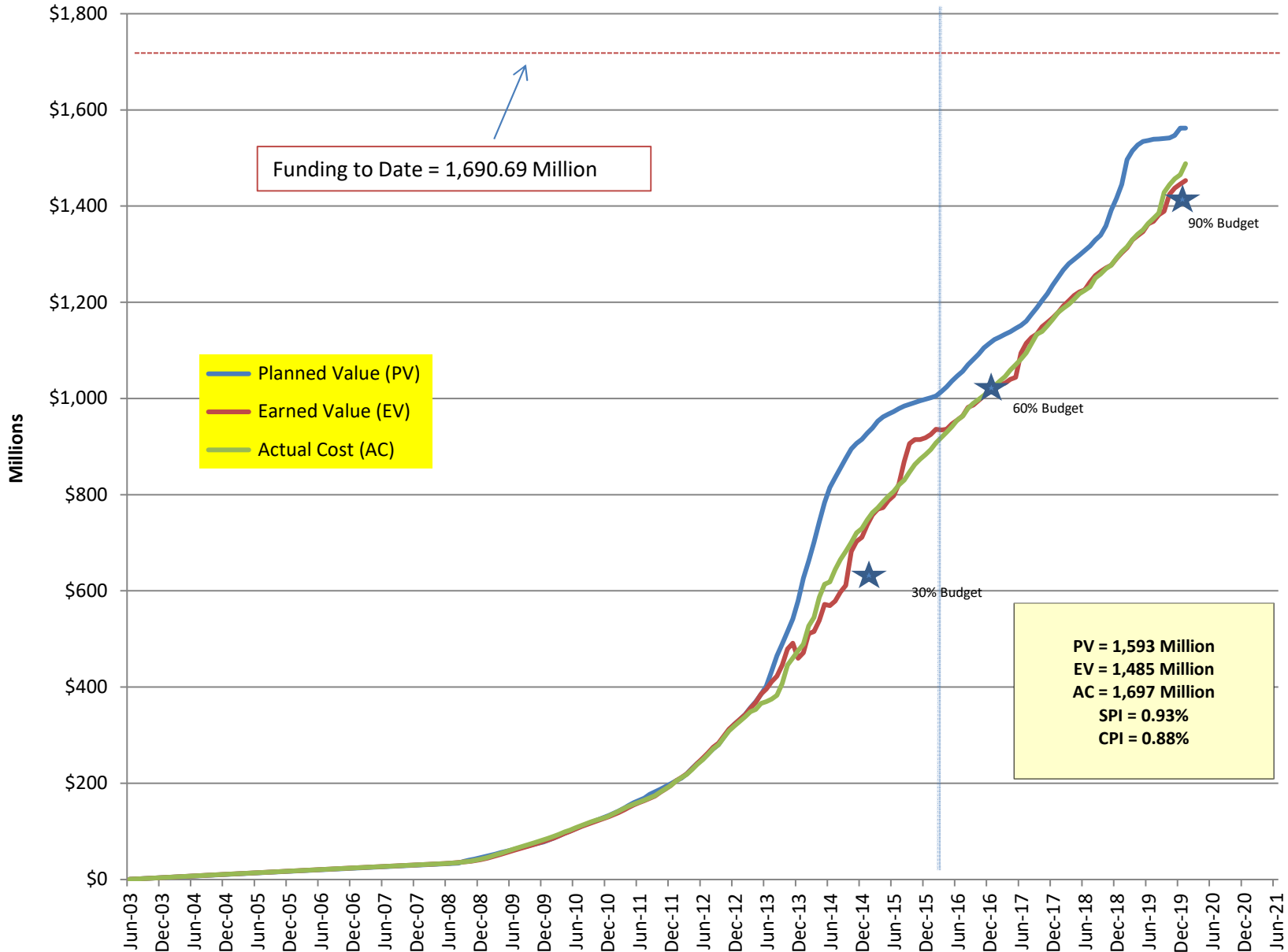
| Funding Available Table | | |
|--------------------------------|----------------------------------|------------------------------------|
| | Funding | |
| | Committed Funding Sources | Total Awarded Funds to Date |
| Federal | | |
| Sect. 5309-NS | \$942,200 | \$942,200 |
| Sect. 5307-OBAG | \$15,980 | \$15,980 |
| CMAQ | \$41,025 | \$41,025 |
| Federal Subtotal | \$999,205 | \$999,205 |
| State | | |
| TCRP | \$14,000 | \$14,000 |
| State RIP | \$12,498 | \$12,498 |
| Prop. 1B (I-Bond) | \$308,601 | \$312,236 |
| PTIMSE | | |
| Prop. 1A (HSR-Bond) | \$61,308 | \$61,308 |
| State Subtotal | \$396,407 | \$400,042 |
| Local | | |
| LCTOP | \$4,000 | \$4,000 |
| Operating | \$4,970 | \$124,957 |
| MTA | \$0 | \$475 |
| Prop. B Pop Baseline | \$26,985 | \$20,125 |
| Prop. K | \$143,542 | \$138,692 |
| TSF Transit | \$3,191 | \$3,191 |
| Local Subtotal | \$182,688 | \$291,440 |
| CPT 544 Total | \$1,578,300 | \$1,690,687 |

7. LIST OF COST REPORTS

- 7.1 Program Project Budget
- 7.2 Earned Value Cash Flow
- 7.3 Contingency Drawdown Curve
- 7.4 Summary Contingency Management Trend Report
- 7.5 Detail Contingency Usage Report
- 7.6 Budget Revisions: Report sorted by Construction Packages & Soft Costs
- 7.7 Project Budget & Expenditure Report: Sorted by SCC Summary
- 7.8 Budget & Expenditure Report: Sorted by SCC Details
- 7.9 Detail Monthly Expenditure Report: grouped by Project Phase
- 7.10 Cost Report Notes

| A. Central Subway Project | | | | | | |
|---|--|------------------------|-----------------|--|-----------|-------------------|
| Project | Name | Amount | PM | Funding Source | Reporting | Cost Report Notes |
| 1 | CPT544 Central Subway Project | \$1,601,008,106 | J. Funghi | 62% Fed, 30% State, 8% Local | yes | 1 |
| Total: | | \$1,601,008,106 | | | | |
| B. Related SFMTA Capital Improvement Projects | | | | | | |
| Project | Name | Amount | PM | Funding Source | Reporting | |
| 2 | CPT690 TBM Retrieval Shaft Relocation | \$9,700,000 | Funghi/Magary | MTA Operating Funds | no | 2 |
| 3 | CPT718 Chinatown Metro Plaza | \$6,980,000 | J. Funghi | Transbay Redevelopment | no | 3 |
| 4 | CPT665 Central Subway Project - Goodwill | \$2,367,750 | K. Magary | I-Bond Interest | no | 4 |
| 5 | CPT705 MOH - Broadway/Sansome | \$8,000,000 | K. Magary | MTA Operating Funds | no | 5 |
| Total: | | \$27,047,750 | | | | |
| C. Central Subway Project - Project Offset Credits | | | | | | |
| | From | Amount | Index | Notes | Reporting | |
| 1 | 2009-2016 Utility Co. - Form B Reimbursement | \$12,227,954 | -- | Construction contracts | yes | 6 |
| 2 | 2017-2019 PG&E - Power Feed Reimbursement | \$7,624,540 | -- | Not yet bill PG&E | yes | 7 |
| 3 | 6/26/2013 BART Elevator | \$90,000 | 68CPT544135B | Not yet rec'd BART Funds | yes | 8 |
| 4 | 11/6/2013 Tutor Perini - CAD Files | \$2,500 | 68CPT5441236 | Deposit to Design Index | yes | 9 |
| 5 | 1/27/2014 SFPUC - Sewer Main | \$2,925,296 | 68W251 | Certified in Contract 1300 | yes | 10 |
| 6 | 8/27/2014 SFMTA Traffic Effectiveness Project funded | \$694,651 | 68W324/686D42 | Contract 1252 CMod #40 | yes | 11 |
| 7 | 9/27/2014 SFPUC - 24" Water Main | \$328,860 | 68CPT544135A | Contract 1252 CMod #41 | yes | 12 |
| 8 | 2/15/2015 Chinatown Plaza Construction Estimate | \$75,000 | 68CPT7181341 | Contract 1300 CMod #6 | yes | 13 |
| 9 | 3/27/2015 SFPUC - 24" Water Main Additional Work Support for North Beach Restoration, OCS and | \$112,102 | 68W409 | Contract 1252 CMod #48 | yes | 14 |
| 10 | 3/15/2016 Streetlighting | \$155,468 | 68T7373342D2/D3 | Contract 1252 CMod #51 | yes | 15 |
| 11 | 6/27/2016 DPW - MOU for Water Line above YBM Station SFWD - 8' water line at the intersection of Fourth and | \$438,218 | 68W592 | Contract 1300 CMod #20 Contract 1252 CMod #49 partial | yes | 16 |
| 12 | 12/9/2016 Jessie Street | \$21,020 | 68W456 | (\$2,102) and #60 Contract 1300 CMOD #123 | yes | 17 |
| 13 | 1/15/2020 CS-Chinatown Metro Plaza - CN1300 | \$8,160,202 | 68CPT7181341 | partial | yes | 17a |
| Total: | | \$32,855,811 | | | | |

Earned Value Cash Flow Curve

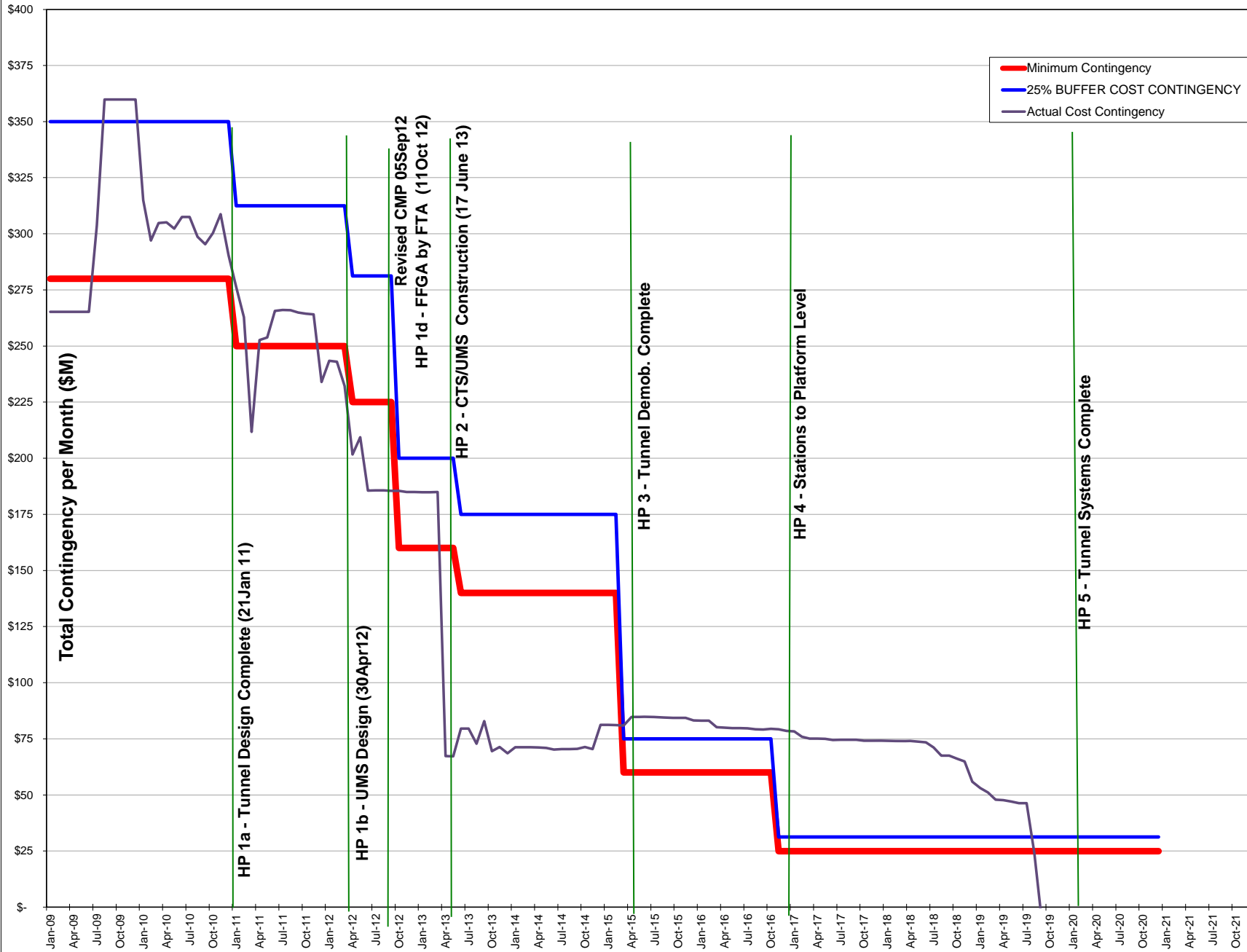


Funding to Date = 1,690.69 Million

Planned Value (PV)
Earned Value (EV)
Actual Cost (AC)

PV = 1,593 Million
EV = 1,485 Million
AC = 1,697 Million
SPI = 0.93%
CPI = 0.88%

Cost Contingency Drawdown



| COST ELEMENT | CONTRACT COST | | | | | CONTINGENCY | | | | | BUDGET | VARIANCE | Cost Report Notes |
|---|--|------------------|------------------------|-------------------|------------------------------|---|----------------------------------|--|---|--|--|---------------------------------------|-------------------|
| | ORIGINAL CONTRACT VALUE / September 2013 SUPPLEMENTAL BUDGET | APPROVED CHANGES | CURRENT CONTRACT VALUE | POTENTIAL CHANGES | ESTIMATE AT COMPLETION (EAC) | ORIGINAL CONTINGENCY / Sep 2013 SUPPLEMENTAL CONTINGENCY (Include CN 1250 & CN1251) | CONTINGENCY ADJUSTMENT TRANSFERS | REVISED AUTHORIZED CONTINGENCY (Include CN1250 & CN1251) | REMAINING CONTINGENCY AFTER APPROVED CHANGES DEDUCTED [h - b] | REMAINING CONTINGENCY AFTER POTENTIAL CHANGES DEDUCTED [i - d] | ORIGINAL CONTRACT VALUE + REVISED AUTHORIZED CONTINGENCY [a + h] | BUDGET - ESTIMATE AT COMPLETE [j - e] | |
| | a | b | c | d | e | f | g | h | i | j | j | k | |
| SCC 10-50 CONSTRUCTION CONTRACT PACKAGES | | | | | | | | | | | | | |
| 1250 | UTILITY RELOCATION PACKAGE #1 | 9,273,939 | 2,694,211 | 11,968,150 | | 11,968,150 | 1,953,377 | 740,834 | 2,694,211 | | 11,968,150 | | 18 |
| | Contract 1250 Department of Technology | 166,756 | | 166,756 | | 166,756 | | | | | 166,756 | | |
| 1251 | UTILITY RELOCATION PACKAGE #2 | 16,832,550 | 3,836,531 | 20,669,081 | | 20,669,081 | 5,367,297 | (1,530,766) | 3,836,531 | | 20,669,081 | | 19 |
| | Contract 1251 Department of Technology | 75,615 | | 75,615 | | 75,615 | | | | | 75,615 | | |
| 1252 | GUIDEWAY TUNNEL | 233,584,015 | (72,762) | 233,511,253 | - | 233,511,253 | 23,658,464 | (23,731,226) | (72,763) | | 233,511,253 | (1) | 20 |
| 1300 | STATIONS | 839,676,400 | 167,224,504 | 1,006,900,904 | 55,529,679 | 1,062,430,582 | 20,000,000 | 118,708,105 | 138,708,105 | (28,516,399) | (84,046,077) | (84,046,077) | 21 |
| | 1253 UNION SQUARE/MARKET ST STATION [UMS] | 294,030,590 | 20,744,337 | 314,774,927 | 2,432,816 | 317,207,742 | 5,000,000 | 15,000,000 | 20,000,000 | (744,337) | (3,177,152) | (3,177,152) | |
| | 1254 CHINA TOWN STATION [CTS] | 247,567,810 | 62,581,923 | 310,149,733 | 1,745,545 | 311,895,278 | 5,000,000 | 16,617,894 | 21,617,894 | (40,964,029) | (42,709,574) | (42,709,574) | 22 |
| | 1255 YERBA BUENA/ MOSCONE STATION [YBM] | 158,089,000 | 4,889,959 | 162,978,959 | 864,029 | 163,842,988 | 5,000,000 | 10,000,000 | 15,000,000 | 10,110,041 | 9,246,013 | 9,246,013 | |
| | 1256 SURFACE TRACKWORK & SYSTEMS [STS] | 139,989,000 | 79,008,285 | 218,997,285 | 50,487,290 | 269,484,575 | 5,000,000 | 77,090,211 | 82,090,211 | 3,081,926 | (47,405,364) | (47,405,364) | |
| OTHER | | 39,923,508 | 23,775,304 | 63,698,812 | | 63,698,812 | 2,056,645 | 1,060,000 | 7,958,595 | (15,816,709) | (15,816,709) | (15,816,709) | 23 |
| | SCC 10 - 50 Construction Sub-total | 1,139,532,783 | 197,457,788 | 1,336,990,571 | 55,529,679 | 1,392,520,249 | 53,035,782 | 95,246,947 | 153,124,679 | (44,333,108) | (99,862,786) | (99,862,787) | 24 |
| SCC 60-80 SOFT COSTS PACKAGES | | | | | | | | | | | | | |
| 60 | ROW, LAND, EXISTING IMPROVEMENTS | 36,511,799 | (4,265,478) | 32,246,321 | | 32,246,321 | 1,000,000 | (1,000,000) | 0 | 0 | 0 | 0 | 25 |
| 70 | VEHICLES | 24,108,712 | (7,308,712) | 16,800,000 | | 16,800,000 | 2,276,941 | (7,076,941) | (4,800,000) | (4,800,000) | (4,800,000) | (4,800,000) | 26 |
| 80 | PROFESSIONAL SERVICES | 310,518,041 | 41,105,077 | 351,623,118 | | 351,623,118 | 18,221,079 | (16,862,657) | 1,358,422 | 1,358,422 | 1,358,422 | 1,358,422 | 26a |
| | SCC 60 - 80 Construction Sub-total | 371,138,552 | 29,530,887 | 400,669,439 | 0 | 400,669,439 | 21,498,020 | (24,939,598) | (3,441,578) | (3,441,578) | (3,441,578) | (3,441,578) | |
| SCC 90 | UNALLOCATED CONTINGENCY | | | | | | 3,845,945 | (90,134,287) | (86,288,342) | 801,869 | 801,869 | 801,869 | 27 |
| TOTAL | | 1,510,671,335 | 226,988,675 | 1,737,660,010 | 55,529,679 | 1,793,189,689 | 78,379,747 | (19,826,938) | 63,394,759 | - | - | (102,502,497) | |
| | | | | | | | | | | | Total Project Budget | 1,690,687,192 | 28 |
| | | | | | | | | | | | Estimate At Completion | 1,793,189,689 | 29 |
| | | | | | | | | | | | Variance | 102,502,497 | 30 |

Note #17 - Adjusted Contract 1252 Guideway Tunnel contingency "column g" to reflect construction contract modifications #20, #40, #41, #48, #51 and #60 were funded by other funding sources.

Contract Modification/Trend Log - Contract 1300 Stations

| Awarded NTE Amount | 839,676,400 | | | | \$1,006,900,904 |
|-------------------------------------|------------------|------------------|----------------|-------------------|-------------------|
| Substantial Completion | Spring 2021 | | | | Spring 2021 |
| | UMS | CTS | YBM | STS | COST REPORT NOTES |
| Potential Changes | 2,432,816 | 1,745,545 | 864,029 | 50,487,290 | 31 |
| Change Order - Pending | | | | | |
| CTS COR 1568 Elev 1&2 Oil Rout | | 0 | | | |
| CTS COR 2251 2" PVC Casings Con | | 0 | | | |
| Job Readiness - CTS | | (195,000) | | | |
| Job Readiness - STS | | | | (70,000) | |
| Job Readiness - UMS | (195,000) | | | | |
| Job Readiness - YBM | | | (70,000) | | |
| STS COR 2266 Escalator Ultra violet | | | | 0 | |
| STS COR 2289 Improper Rej DMI O&M T | | | | 0 | |
| YBM COR 2065 Added Cladding to Esca | | | 0 | | |
| YBM COR 2229 Concrete Wall and Elev | | | 0 | | |
| Change Order Request (COR) | | | | | |
| COR 2458 Confirm Separate Spec 26 2 | | | | 0 | |
| CTS COR 1042 SFWD Delay | | 886 | | | |
| CTS COR 1704 GEN Failure of Timely | | 0 | | | |
| CTS COR 1710 3 Added Labeling for D | | 0 | | | |
| CTS COR 1760 Flat Jack System | | 0 | | | |
| CTS COR 1781 Flooring Sealer | | 0 | | | |
| CTS COR 1932 Plmbing Pipes at Stair | | 0 | | | |
| CTS COR 1966 Add'l Revision to Elev | | 1,978 | | | |
| CTS COR 2009 Fire Prtctn Pipe Routi | | 0 | | | |
| CTS COR 2047 Air Transfer Balance | | 0 | | | |
| CTS COR 2058 Cntrct Dsgn Cmpln T24 | | 0 | | | |
| CTS COR 2165 Rebar at Stair 7 Slab | | 3,710 | | | |
| CTS COR 2166 Layer of Rebar to CC A | | 7,562 | | | |
| CTS COR 2177 GFRC-1 Support Frame C | | 0 | | | |
| CTS COR 2206 Plaza Lvl Switchboards | | 0 | | | |
| CTS COR 2268 Blockouts @ Roof Lvl | | 0 | | | |
| CTS COR 2270 Stair 6 Landing&Lights | | 0 | | | |
| CTS COR 2285 Water Leaks in Headhou | | 0 | | | |
| CTS COR 2298 Revised Framing Plaza | | 0 | | | |
| CTS COR 2300 Extruded Alum Shelf | | 0 | | | |
| CTS COR 2300 Missing Design Det. fo | | 0 | | | |
| CTS COR 2307 DLV of Artwork | | 0 | | | |
| CTS COR 2312 Gaps at Doors SU01A & | | 0 | | | |
| CTS COR 2326 Plaza Level Stair Rail | | 0 | | | |
| CTS COR 2327 Ceiling Layout Confl | | 0 | | | |
| CTS COR 2330 Move Concrete Wall | | 6,354 | | | |
| CTS COR 2331 25 Increase Slab | | 0 | | | |
| CTS COR 2347 Plaza Stair Curb Reinf | | 0 | | | |

Contract Modification/Trend Log - Contract 1300 Stations

| | | |
|-------------------------------|--------------------|------------------------|
| Awarded NTE Amount | 839,676,400 | \$1,006,900,904 |
| Substantial Completion | Spring 2021 | Spring 2021 |

| | UMS | CTS | YBM | STS | COST REPORT NOTES |
|-------------------------------------|-----------|--------|-----|-----------|-------------------|
| CTS COR 2349 Parapet GFRC Supp | | 0 | | | |
| CTS COR 2350 Landscape Des. Issues | | 17,943 | | | |
| CTS COR 2354 GFRC-1 Panel Det | | 31,609 | | | |
| CTS COR 2357 Change GFRC Trim Size | | 29,079 | | | |
| CTS COR 2363 Reloc. Switch Bank | | 95,303 | | | |
| CTS COR 2385 Elev Rough Opening | | 12,272 | | | |
| CTS COR 2395 Voltage Motor O&M | | 0 | | | |
| CTS COR 2398 GFRC Soffit | | 30,055 | | | |
| CTS COR 2406 Network Lighting Ctrl | | 0 | | | |
| CTS COR 2414 Changes to Ceil Grid | | 0 | | | |
| CTS COR 2416 Rev Floor Mounting | | 0 | | | |
| CTS COR 2421 Sta Agt. Ceiling Deck | | 54,547 | | | |
| CTS COR 2422 Rail Code Deficiency | | 0 | | | |
| CTS COR 2423 DBI Relocating Signs | | 12,364 | | | |
| CTS COR 2430 Vent Riser vs GFRC | | 48,747 | | | |
| CTS COR 2431 Sidewalk Restor. WA | | 19,031 | | | |
| CTS COR 2433 H Beam Angle Rev | | 27,380 | | | |
| CTS COR 2437 Road Restor. @ WA St | | 51,703 | | | |
| CTS COR 2438 Roof Edge Detail | | 0 | | | |
| CTS COR 2442 F6 Light Feat. | | 0 | | | |
| CTS COR 2447 EXP Joint Cover | | 31,577 | | | |
| CTS COR 2449 Circuit Breaker Change | | 24,011 | | | |
| CTS COR 2453 Rail Mod Due to Damper | | 19,652 | | | |
| CTS COR 2455 Ceil Mount CCTV UM06 | | 26,169 | | | |
| CTS COR 2477 Stair Glass & Framing | | 66,808 | | | |
| CTS COR 2479 Issue SFFD Permit | | 0 | | | |
| CTS COR 2484 Reloc.&Instl Sprinkler | | 5,111 | | | |
| CTS COR 2488 Delay S/W Demo | | 13,960 | | | |
| CTS COR 2489 Gd in Concessions SU08 | | 0 | | | |
| CTS COR 2490 Coiling Grille Power | | 43,942 | | | |
| GEN COR 1686 T&M Delay Impacts | 2,483,670 | | | | |
| STS COR 1676 Pavement Renovation De | | | | 338 | |
| STS COR 2002 All Stations Keying Sc | | | | 1,318 | |
| STS COR 2344 Landavazo Brothers Pro | | | | 1,055,935 | |
| STS COR 2362 Doors Project Delay Im | | | | 95,186 | |
| STS COR 2364 Radio Route to CTS Com | | | | 5,366 | |
| STS COR 2377 Provide Mounting Detai | | | | 0 | |
| STS COR 2378 Radio Antenna Mounting | | | | 0 | |
| STS COR 2379 Change to Radio Cable | | | | 0 | |
| STS COR 2380 Radio Cable Mounting D | | | | 15,464 | |
| STS COR 2382 Radiating Co-axial Cab | | | | 0 | |

Contract Modification/Trend Log - Contract 1300 Stations

| | | |
|-------------------------------|--------------------|------------------------|
| Awarded NTE Amount | 839,676,400 | \$1,006,900,904 |
| Substantial Completion | Spring 2021 | Spring 2021 |

| | UMS | CTS | YBM | STS | COST REPORT NOTES |
|-------------------------------------|--------|-----|---------|--------|-------------------|
| STS COR 2383 Signal Power Wiring De | | | | 3,916 | |
| STS COR 2384 Fisk Revised Substanti | | | | 0 | |
| STS COR 2386 Re-Route Cable at UMS | | | | 7,681 | |
| STS COR 2387 Radiax Cable routing a | | | | 7,082 | |
| STS COR 2388 Splice Radio Cable at | | | | 7,076 | |
| STS COR 2389 Mounting Details for J | | | | 9,609 | |
| STS COR 2390 Termination Details fo | | | | 3,218 | |
| STS COR 2391 ATCS Fiber Patching PI | | | | 0 | |
| STS COR 2392 Emergency Ventilation | | | | 0 | |
| STS COR 2396 Facility SCADA O & M M | | | | 0 | |
| STS COR 2397 PDS System O & M Manua | | | | 0 | |
| STS COR 2404 EV and FCP Training PI | | | | 0 | |
| STS COR 2407 Platform Display syste | | | | 0 | |
| STS COR 2434 Facilitate Routing of | | | | 42,361 | |
| STS COR 2441 SCADA PLC Cabinet Powe | | | | 17,473 | |
| STS COR 2444 FSS SCADA Points Updat | | | | 0 | |
| STS COR 2452 Revise Radio Mount due | | | | 13,066 | |
| STS COR 2457 Confirm Training Progr | | | | 0 | |
| STS COR 2459 PAV Headend Acceptance | | | | 0 | |
| STS COR 2460 Changes to Run Mainten | | | | 0 | |
| STS COR 2470 Relocate Radio Cables | | | | 31,461 | |
| STS COR 2478 Installation of New FD | | | | 0 | |
| STS COR 428 Sewer Roof Repair Detai | | | | 16,440 | |
| STS COR 487 Re inspection of 4th an | | | | 49,141 | |
| UMS COR 1509 Conc. Demo @ S Corbels | 64,478 | | | | |
| UMS COR 2297 Steel Ch @ Joint | 9,503 | | | | |
| UMS COR 2412 Platform Artwork | 0 | | | | |
| UMS COR 2468 Delays in BART TRNG | 0 | | | | |
| UMS COR 2475 Acc Ctrl @ Door CN34B | 6,171 | | | | |
| UMS COR 2492 Blanket Hrs PowellElev | 0 | | | | |
| USG COR 275 Conn. Plaza Grid B | 0 | | | | |
| YBM COR 2375 Access control for eme | | | 100,144 | | |
| YBM COR 2399 Beam and Door Conflict | | | 11,690 | | |
| YBM COR 2400 Finish Requirement to | | | 20,285 | | |
| YBM COR 2401 Lighting Revisions | | | 80,889 | | |
| YBM COR 2410 Overhead Coiling Grill | | | 28,812 | | |
| YBM COR 2418 Layout Changes for Dev | | | 27,926 | | |
| YBM COR 2420 Design Changes to Stat | | | 54,364 | | |
| YBM COR 2425 Surface Level Exterior | | | 9,667 | | |
| YBM COR 2428 F17 Light Fixture layo | | | 0 | | |
| YBM COR 2451 Revise slab Edge Dimen | | | 17,865 | | |

Contract Modification/Trend Log - Contract 1300 Stations

| | | |
|-------------------------------|--------------------|------------------------|
| Awarded NTE Amount | 839,676,400 | \$1,006,900,904 |
| Substantial Completion | Spring 2021 | Spring 2021 |

| | UMS | CTS | YBM | STS | COST REPORT NOTES |
|---------------------------------------|-----|-----------|--------|------------|-------------------|
| YBM COR 2454 Exposed Support Framin | | | 0 | | |
| YBM COR 2456 Attachment Details for | | | 33,153 | | |
| YBM COR 2464 Design of End Conditio | | | 0 | | |
| YBM COR 2465 Remove Wire, Relocate | | | 12,951 | | |
| YBM COR 2474 Revisions at Elevators | | | 85,553 | | |
| YBM COR 2480 Metal panel cut-outs a | | | 31,264 | | |
| YBM COR 2483 Mezzanine Level Sector | | | 0 | | |
| Negotiation | | | | | |
| CMOD#137 Time Extension STS | | | | 10,600,000 | |
| CTS COR 1810 Aluminum Roll Up Door | | 0 | | | |
| CTS COR 1827 PA Mounting Detail | | 0 | | | |
| CTS COR 1886 Specs for Alum. Comp. | | 0 | | | |
| CTS COR 1898 Concrete Wall Rebar to | | 0 | | | |
| CTS COR 1924 Main Power Grating | | 0 | | | |
| CTS COR 2050 Grating at PlatformLvl | | 4,351 | | | |
| CTS COR 2346 T&M Mfg. Costs | | 88,049 | | | |
| CTS PCC 593 Station Benches Change | | 0 | | | |
| CTS PCC 931 Roof Level Concrete Pad | | 8,518 | | | |
| STS COR 2424 SS Box and GRS Conduit | | | | 51,843 | |
| STS Omnibus #2 | | | | 38,220,000 | |
| STS PCC 504 Traffic Control Require | | | 21,530 | | |
| STS PCC 803 Add COVID Monitoring | | | | 71,769 | |
| STS PCC 807 Cross Passage Door Fram | | | | 25,334 | |
| STS PCC 913 4th Brannan Water Meter | | | | 0 | |
| YBM COR 390 Chip Mezzanine Headwall | | | 30,003 | | |
| YBM PCC 748 Added FSDs in Sector 3 | | | 53,135 | | |
| YBM PCC 770 Revised Wall Panels | | | 47,910 | | |
| YBM PCC 889 Replace Transformer T-1 | | | 77,000 | | |
| YBM PCC 905 Remove Duct Detectors | | | 38,935 | | |
| YBM PCC 911 Anti-Static Flooring | | | 6,050 | | |
| YBM PCC 916 Revisions to IV302 | | | 0 | | |
| YBM PCC 926 Replace Disconnect | | | 18,778 | | |
| Proposed Contract Change (PCC) | | | | | |
| CTS PCC 486Rev 1 Structural Slab Cha | | 19,054 | | | |
| CTS PCC 548 Spot Acceleration | | 1,000,000 | | | |
| CTS PCC 728Rev 1 Rev to Restroom Plz | | 5,214 | | | |
| CTS PCC 924 Access for Pipes at CMU | | 10,000 | | | |
| CTS PCC 932 Power to Rails | | 5,000 | | | |
| CTS PCC 937 Switchgear Anchor in TP | | 2,500 | | | |
| CTS PCC 943 Reactivate 12" AWSS | | 25,000 | | | |
| CTS PCC 946 Cavern Grout Equivalent | | 5,000 | | | |

Contract Modification/Trend Log - Contract 1300 Stations

| | | |
|-------------------------------|--------------------|------------------------|
| Awarded NTE Amount | 839,676,400 | \$1,006,900,904 |
| Substantial Completion | Spring 2021 | Spring 2021 |

| | UMS | CTS | YBM | STS | COST REPORT NOTES |
|--------------------------------------|-------------------|-------------------|------------------|-------------------|-------------------|
| CTS PCC 956 Add drainage system | | 5,000 | | | |
| CTS PCC 960 Cement Board for Terraz | | 2,500 | | | |
| CTS PCC628 Police Officer at Powell | | 75,000 | | | |
| CTS PCC746 GFRC Framing Support | | 3,613 | | | |
| PCC 929 Stair 1 landing conflict | | | 3,630 | | |
| PCC 952 YBM revised hinges | | | 5,000 | | |
| STS PCC 618 Mod Swoosh Arm P1 P2 | | | | 4,705 | |
| STS PCC 725 ATS for CP5 Sump Pump | | | | 16,087 | |
| STS PCC 790 4th Street Portal Gate | | | | 75,000 | |
| STS PCC 831 ATCS Equip Transport | | | | 24,925 | |
| STS PCC 900 CCTV Media Converter | | | | 25,000 | |
| STS PCC 921 OCS Dead End Revisions | | | | 25,000 | |
| STS PCC 925 Elevator & Escalator Ma | | | | 0 | |
| STS PCC 938 Electrical Cabinet Revi | | | | 500 | |
| STS PCC 940 SCADA Points List Revis | | | | 5,000 | |
| STS PCC 954 Add FDC at 4th/Harrison | | | | 15,000 | |
| STS PCC 957 ATCS RLB Support Mod | | | | 15,000 | |
| STS PCC 958 Asbestos Testing Abate | | | | 0 | |
| UMS PCC 802 Dlt BART Faregate | 0 | | | | |
| UMS PCC 930 Pwr for Gap Breaker Rm | 3,994 | | | | |
| UMS PCC 941 EV Fan Damper Guardrail | 10,000 | | | | |
| UMS PCC 951 mitigate water seepage | 50,000 | | | | |
| UMS PCC 959 Interim Billing COR 1095 | 0 | | | | |
| YBM PCC 817 Revise Spindle Length | | | 5,000 | | |
| YBM PCC 933 Lighting Revisions in M | | | 50,000 | | |
| YBM PCC 935 Add Devices & Loc Chngs | | | 20,000 | | |
| YBM PCC 939 Finishes for Gaps at Es | | | 5,000 | | |
| YBM PCC 944 Grout for End Condition | | | 2,500 | | |
| YBM PCC 945 Revised EOP Gate Positi | | | 2,500 | | |
| YBM PCC 948 Attach Dtls for Esc Clid | | | 15,000 | | |
| YBM PCC 949 Dtls for Esc Cladding | | | 10,000 | | |
| YBM PCC 950 Missing OH Coil Grill | | | 2,500 | | |
| YBM PCC 955 Wall Dtls to Fill Gap U | | | 5,000 | | |
| YBM PCC 961 Revisions Elv 3 & 4 | | | 0 | | |
| Approved | 20,744,337 | 62,581,923 | 4,889,959 | 79,008,285 | |
| Contract Modification | | | | | |
| CMod # 14 YBM COR 036, 078 | | | 58,526 | | |
| CMod #017 CTS CORs 001 053 & 069 | | 54,322 | | | |
| CMod #018 CTS PCC 012 | | 60,248 | | | |
| CMod #021 STS CORs 48/52/114/233/252 | | | | 18,221 | |
| CMod #025 - Various CORs | | | 59,113 | | |

Contract Modification/Trend Log - Contract 1300 Stations

| Awarded NTE Amount Substantial Completion | 839,676,400 Spring 2021 | | | | | \$1,006,900,904 Spring 2021 |
|--|----------------------------|-----------|-----------|-----------|----------------------|--------------------------------|
| | UMS | CTS | YBM | STS | COST REPORT NOTES | |
| CMod #026 YBM COR 072 | | | 84,509 | | | |
| CMod #027 UMS PCC 092 | 0 | | | | | |
| CMod #028 CTS PCC 017.1 | | 97,743 | | | | |
| CMod #029 STS PCC 009.1 | | | | (143,668) | | |
| CMod #033 CTS Various CORs | | 56,422 | | | | |
| CMod #034 CTS Various CORs | | 19,334 | | | | |
| CMod #035 STS PCC 077 | | | | 11,147 | | |
| CMod #037 CTS Various CORs | | 8,886 | | | | |
| CMod #038 STS Various CORs | | | | 52,553 | | |
| CMod #039 UMS Various CORs | 23,271 | | | | | |
| CMod #040 YBM Analytical Soil Test | | | 3,655 | | | |
| CMod #049 STS DSC CORs | | | | 136,728 | | |
| CMod #050 STS DSC CORs | | | | 67,036 | | |
| CMod #053 STS DSC CORs | | | | 17,035 | | |
| CMod #081 Various DSC CORs & PCCs | | | 57,886 | | | |
| CMod #082 YBM COR 385 | | | 21,170 | | | |
| CMod #083 YBM Various Changes | | | 27,270 | | | |
| CMod #084 YBM Various Changes | | | 12,156 | | | |
| CMod #085 YBM COR 086 Existing AT&T | | | 156,831 | | | |
| CMod #086 YBM COR 1106 | | | 1,897 | | | |
| CMod #1 BART Elevator Option 1 @ Pow | 90,000 | | | | | |
| CMod #10 YBM PCC 042 | | | 64,287 | | | |
| CMod #100 UMS PCC 102 Fire & Life | 48,149 | | | | | |
| CMod #101 YBM COR 75 Slurry Wall | | | 22,423 | | | |
| CMod #102 STS PCC 410 ATCS Ext Cable | | | | 125,412 | | |
| CMod #103 UMS PCC 345 Lead Paint | 221,766 | | | | | |
| CMod #104 CTS Soil CMod Suppl CMOD19 | | 1,621,173 | | | | |
| CMod #105 UMS Schedule Recovery | 732,979 | | | | | |
| CMod #106 CTS COR 1080 Acceleration | | 970,131 | | | | |
| CMod #107 YBM PCC 446 COR 1425 | | | 1,500,787 | | | |
| CMod #108 STS Various Changes | | | | 50,400 | | |
| CMod #109 YBM 109 Various CORs | | | 33,471 | | | |
| CMod #11 UMS PCC 002 | 12,997 | | | | | |
| CMod #110 UMS COR 251 770 779 781 | 118,911 | | | | | |
| CMod #111 STS PCC 457 Traffic Signal | | | | 38,012 | | |
| CMod #112 UMS Various Changes | 337,401 | | | | | |
| CMod #113 STS Various Changes | | | | 103,369 | | |
| CMod #114 YBM Various CORs | | | 99,028 | | | |
| CMod #115 CTS Various Force Accounts | | 25,026 | | | | |
| CMod #116 UMS COR 034/CCC 004 Type B | 627,081 | | | | | |
| CMod #117 YBM Various PCCs | | | 111,027 | | | |

Contract Modification/Trend Log - Contract 1300 Stations

| Awarded NTE Amount Substantial Completion | 839,676,400 Spring 2021 | | | | | \$1,006,900,904 Spring 2021 |
|--|----------------------------|------------|-------------|-------------|----------------------|--------------------------------|
| | UMS | CTS | YBM | STS | COST REPORT NOTES | |
| CMod #118 YBM Various PCCs & CORs | | | 421,616 | | | |
| CMod #12 STS Traffic Control | | | | 1,032,302 | | |
| CMod #123 CTS PCC 050 Chinatown Plaz | | 9,360,183 | | | | |
| CMod #124 STS Delete ARS | | | | (4,876,785) | | |
| CMod #125 Omnibus | | | | 18,995,027 | | |
| CMod #126 YBM Door Hardware PCC 318 | | | 1,648,534 | | | |
| CMod #127 STS Office Lease | | | | 1,845,604 | | |
| CMod #128 STS Radio System Revisions | | | | 1,666,735 | | |
| CMod #13 CTS COR 006 | | 57,707 | | | | |
| CMod #130 ATCS | | | | 15,920,625 | | |
| CMod #131 PCC 569 EVAC Fire Alarm | | | | 1,210,445 | | |
| CMod #133 CTS Frontier Temper Claims | | 10,382,106 | | | | |
| CMod #15 YBM COR 196 | | | 3,178 | | | |
| CMod #16 UMS COR 184 | 8,261 | | | | | |
| CMod #19 CTS COR 007, 026 | | 2,274,225 | | | | |
| CMod #20 YBM PCC 047 and 45 | | | 364,562 | | | |
| CMod #22 UMS PCC 045, 046 | 16,198 | | | | | |
| CMod #23 UMS PCC 058 | 63,838 | | | | | |
| CMod #3 CTS Work Safely Ard Power Po | | 25,956 | | | | |
| CMod #30 YBM Various CORs | | | 334,165 | | | |
| CMod #31 UMS COR 595 | 53,701 | | | | | |
| CMod #32 YBM Various PCCs | | | 92,934 | | | |
| CMod #36 YBM Conflict with Waterline | | | 14,484 | | | |
| CMod #4 CTS-Force Account Change Or | | 130,000 | | | | |
| CMod #41 YBM Class 2 Conta. Material | | | 40,250 | | | |
| CMod #42 UMS Addl. Service Conduits | 36,873 | | | | | |
| CMod #43 UMS D85 Structural Pile | 65,188 | | | | | |
| CMod #44 UMS Grade 50 Steel | 572,884 | | | | | |
| CMod #46 YBM/CTS/UMS S.walk Hatches | | | 35,489 | | | |
| CMod #47 UMS Roof Deck Schedule | 76,124 | | | | | |
| CMod #48 UMS Undgrnd. Storage Tanks | 97,817 | | | | | |
| CMod #5 YBM Deletion of Comp Groutin | | | (1,833,869) | | | |
| CMod #51 YBM Various CORs and PCCs | | | 24,875 | | | |
| CMod #52 YBM Undgrnd. Storage Tanks | | | 167,393 | | | |
| CMod #54 UMS USG Underpinning | 732,157 | | | | | |
| CMod #55 YBM Archeological Discovery | | | 102,734 | | | |
| CMod #56 YBM Contaminated Material | | | 106,923 | | | |
| CMod #57 STS Crossover Materials | | | | 21,245 | | |
| CMod #58 STS DSC CORs | | | | 90,081 | | |
| CMod #59 CTS DSC CORs | | 66,592 | | | | |
| CMod #6 CTS Plaza Constr Supt Servi | | 75,000 | | | | |

Contract Modification/Trend Log - Contract 1300 Stations

| Awarded NTE Amount Substantial Completion | 839,676,400 Spring 2021 | | | | | \$1,006,900,904 Spring 2021 |
|--|----------------------------|-----------|---------|--------------|----------------------|--------------------------------|
| | UMS | CTS | YBM | STS | COST REPORT NOTES | |
| CMod #60 UMS USG Two Fuel Tanks | 61,312 | | | | | |
| CMod #61 YBM Various CORs | | | 207,181 | | | |
| CMod #62 UMS Wales and Waterproofing | 277,714 | | | | | |
| CMod #63 CTS DSC CORs | | 38,025 | | | | |
| CMod #64 STS DSC CORs and SFWD | | | | 52,570 | | |
| CMod #65 UMS Various CORs and PCCs | 10,320 | | | | | |
| CMod #66 STS Sewer Notching | | | | 66,949 | | |
| CMod #67 UMS Solar/Low-e Coating | 23,290 | | | | | |
| CMod #68 STS Various CORs | | | | 59,555 | | |
| CMod #69 UMS Various CORs | 49,682 | | | | | |
| CMod #70 YBM Various CORs | | | 178,079 | | | |
| CMod #71 UMS Haz and Asbestos Abate | 81,907 | | | | | |
| CMod #72 YBM COR 249. 566 | | | 74,694 | | | |
| CMod #74 UMS PCC 39 12" Wtrln Reloc | 336,236 | | | | | |
| CMod #75 UMS COR 060 New 8" Wtr Line | 58,672 | | | | | |
| Cmod #76 YBM COR 806 Gardril credits | | | (9,611) | | | |
| CMod #77 STS Various Changes | | | | 56,629 | | |
| CMod #78 STS Various DSC CORs | | | | 191,175 | | |
| CMod #79 STS PCC 014 Traffic Signal | | | | 242,427 | | |
| CMod #80 STS Add'l Work to DSCs CORs | | | | 111,701 | | |
| CMod #87 CTS Var Slurry Wall Changes | | 3,596,000 | | | | |
| CMod #88 STS Various COR Misc Work | | | | 38,346 | | |
| CMod #89 YBM CORs 390,485 & 848 | | | 85,095 | | | |
| CMod #9 YBM COR 10,15,16,18,20,25 | | | 126,663 | | | |
| CMod #90 CTS DRB Reimbursement | | 1,296,364 | | | | |
| CMod #91 YBM PCC 069 | | | 84,537 | | | |
| CMod #92 CTS PCC 233 & 26 | | 1,126,478 | | | | |
| Cmod #93 STS Coordinate of ATCS Work | | | | (18,036,709) | | |
| Cmod #94 UMS Various Changes | 46,057 | | | | | |
| CMod #95 UMS Bart Elv Opt 2 Add Cost | 400,000 | | | | | |
| Cmod #96 UMS Comp Grout Quantities | 775,000 | | | | | |
| CMod #97 STS COR 322 Tunnel Cleaning | | | | 399,000 | | |
| CMod #98 YBM PCC 76 AWSS SSFM | | | 163,113 | | | |
| Cmod #99 UMS Various Changes | 996,584 | | | | | |
| CMod 073 - PCC 066 PB | | | | 96,516 | | |
| CMOD 24 STS PCC 23 | | | | 108,053 | | |
| Cmod#119: UMS: Various Changes PCC 110, 124, 127 190, 191, 247, and 429 | 131,687 | | | | | |
| Cmod#120: UMS: PCC 122R1 - UMS 1 1/2 inch Drain Piping Grout Details - Dowel Support | 560,280 | | | | | |
| Cmod#121: YBM: Various Changes COR 825, 1359, 1610 and PCC 320R1 | | | 142,904 | | | |
| CMod#132 STS - CCC 105 Impacts of DSCs and Design Changes to Valverde | | | | 11,800,000 | | |

Contract Modification/Trend Log - Contract 1300 Stations

| Awarded NTE Amount Substantial Completion | 839,676,400 Spring 2021 | | | | | \$1,006,900,904 Spring 2021 |
|--|----------------------------|-------------------|------------------|--------------------|----------------------|--------------------------------|
| | UMS | CTS | YBM | STS | COST REPORT NOTES | |
| Cmod#134: STS - Omnibus 1 Settlement | | | | 29,848,737 | | |
| Cmod#135: UMS - Layne Claims | 13,000,000 | | | | | |
| CMod#7 STS FACOs 016, 017 & COR 009 | | | | 80,170 | | |
| CMod#8 STS PCC 006 ATT MH, PB&Trench | | | | 225,208 | | |
| Cmod#884 UMS - Automobile Bus Acceleration - dummy | 0 | | | | | |
| Cmod#885: CTS - Communications - dummy | | 0 | | | | |
| Cmod#886: YBM - Communications - dummy | | | 0 | | | |
| Cmod#889: STS - Automobile Bus Acceleration -dummy | | | | 17,179,150 | | |
| CTS CMod #122 Schedule Delay Costs | | 31,240,000 | | | | |
| STS CMod 045 PCC 008 Tunnel Lowering | | | | 107,285 | | |
| Grand Total | 23,177,152 | 64,327,468 | 5,753,988 | 129,495,575 | | |

7.6 BUDGET REVISIONS: REPORT SORTED BY CONSTRUCTION PACKAGES & SOFT COSTS

Report Period: January 2021

| | | December 2020 | | | January 2021 | | | | |
|-------------------------|--|----------------------|-------------------------------------|--|----------------------|------------------------------------|---|---|-------------------|
| Group by Contract & SCC | CATEGORY ITEM | December 2020 Base | December 2020 Allocated Contingency | December 2020 Base + Allocated Contingency (YOE) | January 2021 Base | January 2021 Allocated Contingency | January 2021 Base + Allocated Contingency (YOE) | BUDGET TRANSFERS [January 2021] vs. [December 2020] | Cost Report Notes |
| 10-50 | CONSTRUCTION CONTRACT PACKAGES | 1,332,559,474 | (75,743,960) | 1,261,657,464 | 1,333,208,621 | (45,393,107) | 1,292,657,464 | 0 | |
| 1250 | UTILITY RELOCATION PACKAGE #1 | 12,134,906 | | 12,134,906 | 12,134,906 | | 12,134,906 | 0 | |
| | Contract 1250 Form B Credit | (2,275,419) | | (2,275,419) | (2,275,419) | | (2,275,419) | 0 | |
| 1251 | UTILITY RELOCATION PACKAGE #2 | 20,744,696 | | 20,744,696 | 20,744,696 | | 20,744,696 | 0 | |
| | Contract 1251 Form B Credit | (7,618,412) | | (7,618,412) | (7,618,412) | | (7,618,412) | 0 | |
| 1252 | GUIDEWAY TUNNEL | 233,511,253 | 0 | 233,511,253 | 233,511,253 | 0 | 233,511,253 | 0 | 32 |
| | Contract 1252 Form B Credit | (254,050) | | (254,050) | (254,050) | | (254,050) | 0 | |
| 1300 | CN1300 STATIONS TOTAL | 1,006,251,757 | (76,903,960) | 929,347,797 | 1,006,900,904 | (46,553,107) | 960,347,797 | 31,000,000 | 33 |
| 1253: UMS | UNION SQUARE/MARKET STREET STATION [UMS] | 314,774,927 | (744,337) | 314,030,590 | 314,774,927 | (744,337) | 314,030,590 | 0 | |
| | UMS 1253 Form B Credit | (528,370) | | (528,370) | (528,370) | | (528,370) | 0 | |
| 1254: CTS | CHINA TOWN STATION [CTS] | 310,149,733 | (40,964,029) | 269,185,704 | 310,149,733 | (40,964,029) | 269,185,704 | 0 | |
| | CTS 1254 Form B Credit | (451,703) | | (451,703) | (451,703) | | (451,703) | 0 | |
| 1255: YBM | YERBA BUENA/ MOSCONE STATION [YBM] | 162,978,959 | 10,110,042 | 173,089,001 | 162,978,959 | 10,110,042 | 173,089,001 | 0 | |
| | YBM 1255 Form B Credit | (100,000) | | (100,000) | (100,000) | | (100,000) | 0 | |
| 1256: STS | SURFACE TRACKWORK & SYSTEMS [STS] | 218,348,138 | (45,305,636) | 173,042,502 | 218,997,285 | (14,954,783) | 204,042,502 | 31,000,000 | |
| | STS 1256 SFPUC SEWER MAIN CREDIT | (2,925,296) | | (2,925,296) | (2,925,296) | | (2,925,296) | 0 | |
| | STS 1256 Form B Credit | (1,000,000) | | (1,000,000) | (1,000,000) | | (1,000,000) | 0 | |
| OTHER | OTHER CONSTRUCTION TOTAL | 79,912,062 | 1,160,000 | 81,072,062 | 79,912,062 | 1,160,000 | 81,072,062 | 0 | |
| 40.06 | PUBLIC ART PROGRAM | 8,175,555 | 1,160,000 | 9,335,555 | 8,175,555 | 1,160,000 | 9,335,555 | 0 | |
| 40.08 | CN1300 JOB READINESS PROGRAM - OUTREACH | 1,060,000 | | 1,060,000 | 1,060,000 | | 1,060,000 | 0 | 33 |
| 40.02 | MISC. CONSTR CONTRCT WK (TRACTION POWER FOR 1251) | 258,202 | | 258,202 | 258,202 | | 258,202 | 0 | |
| 40.01 | CONTRACT 1300 SOIL PROCESS | 500,000 | | 500,000 | 500,000 | | 500,000 | 0 | 34 |
| 50.01 | THALES T&S ATCS | 487,972 | | 487,972 | 487,972 | | 487,972 | 0 | |
| 50.01 | CN1266-2 Advanced Train Control System (ATCS) - Implementation | 15,507,930 | | 15,507,930 | 15,507,930 | | 15,507,930 | 0 | 34a |
| 50.01 | CN1266-1 Advanced Train Control System (ATCS) - Equipment | 3,425,424 | | 3,425,424 | 3,425,424 | | 3,425,424 | 0 | 34a |
| 50.06 | MTA FARE COLLECTION EQUIPMENT | 5,400,000 | | 5,400,000 | 5,400,000 | | 5,400,000 | 0 | |
| 50.06 | BART FARE COLLECTION EQUIPMENT | 700,000 | | 700,000 | 700,000 | | 700,000 | 0 | |

7.6 BUDGET REVISIONS: REPORT SORTED BY CONSTRUCTION PACKAGES & SOFT COSTS

Report Period: January 2021

| | | December 2020 | | | January 2021 | | | | |
|-------------------------|--|--------------------|-------------------------------------|--|--------------------|------------------------------------|---|---|-------------------|
| Group by Contract & SCC | CATEGORY ITEM | December 2020 Base | December 2020 Allocated Contingency | December 2020 Base + Allocated Contingency (YOE) | January 2021 Base | January 2021 Allocated Contingency | January 2021 Base + Allocated Contingency (YOE) | BUDGET TRANSFERS [January 2021] vs. [December 2020] | Cost Report Notes |
| 40.02 | JOB ORDER CONTRACTS (JOCS) - CONSTRUCTION | 117,255 | | 117,255 | 117,255 | | 117,255 | 0 | |
| 40.08 | AON RISK INSURANCE | 26,778,757 | | 26,778,757 | 26,778,757 | | 26,778,757 | 0 | 34b |
| 40.02 | PUBLIC AGENCIES UTILITY COORDINATION | 3,713,215 | | 3,713,215 | 3,713,215 | | 3,713,215 | 0 | |
| 40.02 | DEPARTMENT OF PARKING AND TRAFFIC (DPT) | 1,200,000 | | 1,200,000 | 1,200,000 | | 1,200,000 | 0 | |
| 50.03 | UNION SQUARE/ MARKET STREET STATION POWER FEED | 2,959,826 | | 2,959,826 | 2,959,826 | | 2,959,826 | 0 | |
| 50.03 | UNION SQUARE/ MARKET STREET STATIONS PERMANENT POWER | (2,350,000) | | (2,350,000) | (2,350,000) | | (2,350,000) | 0 | |
| 50.03 | CHINATOWN STATION POWER FEED | 2,959,826 | | 2,959,826 | 2,959,826 | | 2,959,826 | 0 | |
| 50.03 | CHINATOWN STATION PERMANENT POWER | (2,350,000) | | (2,350,000) | (2,350,000) | | (2,350,000) | 0 | |
| 50.03 | YERBA BUENA/ MOSCONE STATION [YBM] POWER FEED | 3,125,222 | | 3,125,222 | 3,125,222 | | 3,125,222 | 0 | |
| 50.03 | YERBA BUENA/ MOSCONE STATION [YBM] PERMANENT POWER | (2,368,540) | | (2,368,540) | (2,368,540) | | (2,368,540) | 0 | |
| 50.03 | SURFACE STATION POWER FEED | 11,839 | | 11,839 | 11,839 | | 11,839 | 0 | |
| 50.04 | COMMUNICATION CONNECTION COSTS | 5,757,629 | | 5,757,629 | 5,757,629 | | 5,757,629 | 0 | |
| 50.05 | CSP Radio Design | 641,950 | | 641,950 | 641,950 | | 641,950 | 0 | 34c |
| 50.05 | CSP Radio Cable | 377,788 | | 377,788 | 377,788 | | 377,788 | 0 | 34c |
| 50.05 | CSP Radio Design Procurement | 3,822,212 | | 3,822,212 | 3,822,212 | | 3,822,212 | 0 | 34c |
| 60 | ROW, LAND, EXISTING IMPROVEMENTS | 32,246,321 | 0 | 32,246,321 | 32,246,321 | 0 | 32,246,321 | 0 | |
| 60.01 | PURCHASE OR LEASE OF REAL ESTATE | 30,065,810 | 0 | 30,065,810 | 30,065,810 | 0 | 30,065,810 | 0 | 35 |
| 60.02 | RELOCATION OF EXISTING HOUSEHOLDS | 2,180,511 | | 2,180,511 | 2,180,511 | | 2,180,511 | 0 | |
| 70 | VEHICLES | 16,800,000 | 0 | 16,800,000 | 12,000,000 | 0 | 12,000,000 | (4,800,000) | |
| 70.01 | LIGHT RAIL | 16,800,000 | 0 | 16,800,000 | 12,000,000 | 0 | 12,000,000 | (4,800,000) | 36 |
| 80 | PROFESSIONAL SERVICES | 351,623,116 | 1,358,422 | 352,981,538 | 351,623,116 | 1,358,422 | 352,981,538 | 0 | |
| 80.01 | PRELIMINARY ENGINEERING | 46,202,674 | | 46,202,674 | 46,202,674 | | 46,202,674 | 0 | |
| 80.02 | FINAL DESIGN | 61,318,331 | | 61,318,331 | 61,318,331 | | 61,318,331 | 0 | |
| 80.03 | PROJECT MANAGEMENT FOR DESIGN & CONSTRUCTION | 104,154,348 | 0 | 104,154,348 | 104,154,348 | 0 | 104,154,348 | 0 | 36a |

7.6 BUDGET REVISIONS: REPORT SORTED BY CONSTRUCTION PACKAGES & SOFT COSTS

Report Period: January 2021

| | | December 2020 | | | January 2021 | | | | |
|-------------------------|---|----------------------|-------------------------------------|--|----------------------|------------------------------------|---|---|-------------------|
| Group by Contract & SCC | CATEGORY ITEM | December 2020 Base | December 2020 Allocated Contingency | December 2020 Base + Allocated Contingency (YOE) | January 2021 Base | January 2021 Allocated Contingency | January 2021 Base + Allocated Contingency (YOE) | BUDGET TRANSFERS [January 2021] vs. [December 2020] | Cost Report Notes |
| 80.04 | CONSTRUCTION ADMINISTRATION & MANAGEMENT | 117,060,152 | 0 | 117,060,152 | 117,060,152 | 0 | 117,060,152 | 0 | 36a |
| 80.05 | INSURANCES | 6,800,000 | | 6,800,000 | 6,800,000 | | 6,800,000 | 0 | |
| 80.06 | LEGAL: PERMITS. REVIEW FEES BY OTHER AGENCIES | 8,212,604 | | 8,212,604 | 8,212,604 | | 8,212,604 | 0 | |
| 80.07 | SURVEYS, TESTING, INVESTIGATION. INSPECTION | 933,100 | | 933,100 | 933,100 | | 933,100 | 0 | |
| 80.08 | START-UP | 6,941,907 | 1,358,422 | 8,300,329 | 6,941,907 | 1,358,422 | 8,300,329 | 0 | |
| | ALL SCC CATEGORIES 10 TO 80 | 1,733,228,911 | (74,385,538) | 1,663,685,323 | 1,729,078,058 | (44,034,685) | 1,689,885,323 | | 37 |
| 90 | UNALLOCATED CONTINGENCIES | | | 1,001,872 | | | 801,872 | (200,000) | 38 |
| | TOTAL PROJECT COST 10 TO 100 | | | 1,664,687,196 | | | 1,690,687,196 | | |
| | TOTAL CONTINGENCY | | | - | | | - | | |
| | CONTINGENCY MINIMUM | | | - | | | - | | |
| | BELOW OR ABOVE MINIMUM | | | - | | | - | | |

| COST STATUS BY CATEGORY | SCC CODES | Sum of Supplemental 2013 Budget | BUDGET December 2020 | BUDGET TRANSFERS | BUDGET January 2021 | Sum of January 2021 | Remaining Budget (Column H - Column I) | January 2021 EAC | January 2021 Contingency | Cost Report Notes |
|--|---------------------|---------------------------------|----------------------|-------------------|----------------------|----------------------|--|----------------------|--------------------------|-------------------|
| | | A | B | C | D | E | F | G | H | |
| GUIDEWAY & TRACK ELEMENTS | SCC 010 | 282,227,872 | 284,261,448 | - | 284,261,448 | 283,583,573 | 677,875 | 284,261,448 | | 39 |
| STATIONS, STOPS, TERMINALS, INTERMODAL | SCC 020 | 573,099,645 | 488,171,967 | 30,350,853 | 518,522,820 | 546,551,392 | (28,028,572) | 566,367,866 | | 39 |
| SITework & SPECIAL CONDITIONS | SCC 040 | 235,514,097 | 370,102,267 | 649,147 | 370,751,414 | 374,213,913 | (3,462,499) | 422,664,318 | | 39 |
| SYSTEMS | SCC 050 | 90,774,397 | 119,121,781 | - | 119,121,781 | 109,440,107 | 9,681,674 | 119,226,617 | | 39 |
| ROW, LAND, EXISTING IMPROVEMENTS | SCC 060 | 37,511,799 | 32,246,321 | - | 32,246,321 | 30,648,969 | 1,597,352 | 32,246,321 | | |
| VEHICLES | SCC 070 | 26,385,653 | 16,800,000 | (4,800,000) | 12,000,000 | 11,929,247 | 70,753 | 16,800,000 | | |
| PRELIM ENGINEERING | SCC 080.01 | 46,202,673 | 46,202,674 | - | 46,202,674 | 46,202,675 | (1) | 46,202,674 | | |
| FINAL DESIGN | SCC 080.02 | 61,137,604 | 61,318,331 | - | 61,318,331 | 61,282,422 | 35,909 | 61,318,331 | | |
| PM FOR DESIGN & CONSTRUCTION | SCC 080.03 - 080.04 | 197,146,664 | 221,214,500 | - | 221,214,500 | 219,033,859 | 2,180,641 | 221,214,500 | | 39 |
| OTHER PROF SRVCS | SCC 080.05 - 080.08 | 24,416,118 | 24,246,033 | - | 24,246,033 | 13,681,876 | 10,564,157 | 22,887,611 | | |
| UNALLOC CONTINGENCY | SCC 090 | 3,883,480 | 1,001,869 | (200,000) | 801,869 | - | 801,869 | | 801,872 | 39 |
| Grand Total | | 1,578,300,000 | 1,664,687,192 | 26,000,000 | 1,690,687,192 | 1,696,568,033 | (5,880,841) | 1,793,189,687 | 801,872 | |

| SCC DESCRIPTION | January 2021 BUDGET | January 2021 CTD |
|--|----------------------|----------------------|
| 010 - GUIDEWAY & TRACK ELEMENTS | 284,261,448 | 283,583,573 |
| 020 - STATIONS, STOPS, TERMINALS, INTERMODAL | 518,522,820 | 546,551,392 |
| 040 - SITEWORK & SPECIAL CONDITIONS | 370,751,414 | 374,213,913 |
| 050 - SYSTEMS | 119,121,781 | 109,440,107 |
| 060 - ROW, LAND, EXISTING IMPROVEMENTS | 32,246,321 | 30,648,969 |
| 070 - VEHICLES (number) | 12,000,000 | 11,929,247 |
| 080 - PROFESSIONAL SERVICES (applies to Cats. 10-50) | 352,981,538 | 340,200,832 |
| 090 - UNALLOCATED CONTINGENCY | 801,869 | 0 |
| Grand Total | 1,690,687,192 | 1,696,568,033 |

| SCC DESCRIPTION | January 2021 BUDGET | January 2021 CTD |
|--|----------------------|----------------------|
| 010.02-Guideway: At grade semi-exclusive (allows cross-traffic) | 2,860,000 | 2,860,000 |
| 010.06-Guideway: Underground cut & cover | 69,816,407 | 69,510,264 |
| 010.07-Guideway: Underground tunnel | 200,374,315 | 200,007,015 |
| 010.09-Track: Direct fixation | 6,761,089 | 6,756,657 |
| 010.12-Track: Special (switches, turnouts) | 4,449,637 | 4,449,637 |
| 020.01-At-grade station, stop, shelter, mall, terminal, platform | 7,602,857 | 6,886,915 |
| 020.02-Aerial station, stop, shelter, mall, terminal, platform | (14,954,783) | 0 |
| 020.03-Underground station, stop, shelter, mall, terminal, platform | 494,202,671 | 518,187,437 |
| 020.04-OTHER STATIONS, LANDING, TERMINALS: INTERMODAL, FERRY, TROLLEY, ETC | 9,360,183 | 0 |
| 020.07-Elevators, escalators | 22,311,892 | 21,477,040 |
| 040.01-Demolition, Clearing, Earthwork | 12,754,615 | 12,502,015 |
| 040.02-Site Utilities, Utility Relocation | 68,753,443 | 80,284,841 |
| 040.03-Haz. mat'l, contam'd soil removal/mitigation, ground water treatments | 9,423,125 | 8,386,373 |
| 040.04-Environmental mitigation, e.g. wetlands, historic/archeologic, parks | 1,122,899 | 851,713 |
| 040.05-Site structures including retaining walls, sound walls | 2,706,431 | 2,706,431 |
| 040.06-Pedestrian / bike access and accommodation, landscaping | 9,790,995 | 5,457,780 |
| 040.07-Automobile, bus, van accessways including roads, parking lots | 23,758,249 | 23,635,556 |
| 040.08-Temporary Facilities and other indirect costs during construction | 242,441,658 | 240,389,204 |
| 050.01-Train control and signals | 29,188,008 | 39,641,510 |
| 050.02-Traffic signals and crossing protection | 12,804,956 | 12,183,243 |
| 050.03-Traction power supply: substations | 21,465,073 | 20,804,051 |
| 050.04-Traction power distribution: catenary and third rail | 12,441,113 | 4,428,536 |
| 050.05-Communications | 34,508,045 | 29,816,541 |
| 050.06-Fare collection system and equipment | 6,100,000 | 841,265 |
| 050.07-Central Control | 2,614,586 | 1,724,962 |
| 060.01-Purchase or lease of real estate | 30,065,810 | 28,239,539 |
| 060.02-Relocation of existing households and businesses | 2,180,511 | 2,409,430 |
| 070.01-Light Rail | 12,000,000 | 11,929,247 |
| 080.01-Preliminary Engineering | 46,202,674 | 46,202,675 |
| 080.02-Final Design | 61,318,331 | 61,282,422 |
| 080.03-Project Management for Design and Construction | 89,154,348 | 84,981,489 |
| 080.04-Construction Administration & Management | 132,060,152 | 134,052,371 |
| 080.05-Professional Liability and other Non-Construction Insurance | 6,800,000 | 6,340,196 |
| 080.06-Legal; Permits; Review Fees by other agencies, cities, etc. | 8,212,604 | 6,433,496 |
| 080.07-Surveys, Testing, Investigation, Inspection | 933,100 | 908,184 |
| 080.08-Start up | 8,300,329 | 0 |
| 090.00-Unallocated Contingency | 801,869 | 0 |
| Grand Total | 1,690,687,192 | 1,696,568,033 |

| [A] Cost Account Description | [B] Jan 2021 Budget (YOE) | ACTUAL COSTS | | | | | [G] VARIANCE (B - F) | COST REPORT NOTES |
|---|------------------------------------|-----------------------------|-------------------------------|---------------------------|-------------------------|------------------|----------------------------|-------------------------|
| | | [C] PRIOR MONTH Total | [D] PRIOR MONTH Monthly | [E] CURRENT Monthly | [F] CURRENT Total | | | |
| TOTAL PRELIMINARY ENGINEERING | 46,542,061 | 46,542,061 | 0 | 0 | 46,542,061 | 0 | 40 | |
| 11 - SFMTA PROJECT MANAGEMENT | 8,800,164 | 8,253,957 | 0 | 0 | 8,253,957 | 546,208 | 41 | |
| 12 - SFMTA ENGINEERING SERVICES | 11,425,594 | 11,425,594 | 0 | 0 | 11,425,594 | 0 | 42 | |
| 16 - DEPARTMENT OF PARKING AND TRAFFIC (DPT) | 921,906 | 802,883 | 0 | 0 | 802,883 | 119,023 | | |
| 21 - ARTS COMMISSION | 1,500,570 | 1,500,570 | 0 | 0 | 1,500,570 | 0 | 43 | |
| 22 - FIRE DEPARTMENT | 33,825 | 35,343 | 0 | 0 | 35,343 | (1,518) | | |
| 23 - CITY ATTORNEY'S OFFICE | 1,234,754 | 1,234,754 | 0 | 0 | 1,234,754 | 0 | | |
| 24 - RISK MANAGEMENT | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 26 - PLANNING | 99,604 | 99,604 | 0 | 0 | 99,604 | 0 | | |
| 27 - DEPARTMENT OF PUBLIC HEALTH (DPH) | 4,420 | 4,420 | 0 | 0 | 4,420 | 0 | | |
| 29 - CITY AUDITOR | 336,735 | 336,735 | 0 | 0 | 336,735 | 0 | 44 | |
| 32 - DPW - IDC ENGINEERING (HYDRAULIC) | 3,336,432 | 3,336,432 | 0 | 0 | 3,336,432 | 0 | | |
| 34 - DPW - IDC CONSTRUCTION (CAPITAL) | 17,462 | 17,462 | 0 | 0 | 17,462 | 0 | | |
| 36 - DPW - BSM INFRASTRUCTURE (MAPPING) | 76,549 | 76,549 | 0 | 0 | 76,549 | 0 | | |
| 39 - DPW - PCS SITE ASSESSMENT & REMEDIATION (SAR) | 13,993 | 13,993 | 0 | 0 | 13,993 | 0 | | |
| 51 - 821 HOWARD STREET | 1,005,653 | 1,005,653 | 0 | 0 | 1,005,653 | 0 | | |
| 55 - 651 BRANNAN | 2,294,910 | 2,294,910 | 0 | 0 | 2,294,910 | 0 | 45 | |
| 63 - CENTRAL SUBWAY PARTNERSHIP - AECOM-EPC JV CONTRACT 149 | 26,793,234 | 26,793,234 | 0 | 0 | 26,793,234 | 0 | 46 | |
| 66 - ANIL VERMA | 395,204 | 395,204 | 0 | 0 | 395,204 | 0 | 47 | |
| 67 - HILL INTERNATIONAL CONTRACT 156 | 6,716,294 | 6,716,294 | 0 | 0 | 6,716,294 | 0 | 48 | |
| 68 - ARTHUR GALLAGER & CO. CS 164 | 6,800,000 | 6,340,196 | 0 | 0 | 6,340,196 | 459,804 | | |
| 71 - TUNNEL/UTILITIES - CONTRACT # CONTRACT 155-1 | 5,469,336 | 5,469,336 | 0 | 0 | 5,469,336 | 0 | 49 | |
| 72 - STATIONS - CONTRACT # CONTRACT 155-2 | 26,220,609 | 26,220,609 | 0 | 0 | 26,220,609 | 0 | 50 | |
| 73 - SYSTEMS/INTEGRATION - CONTRACT 155-3 | 11,432,312 | 11,432,312 | 0 | 0 | 11,432,312 | 0 | 51 | |
| 331 - BAY AREA RAPID TRANSIT (BART) | 146,427 | 146,427 | 0 | 0 | 146,427 | 0 | | |
| 332 - SAN FRANCISCO COUNTY TRANSPORTATION AUTHORITY (SFCTA) | 0 | 65,978 | 0 | 15,618 | 81,597 | (81,597) | | |
| TOTAL FINAL DESIGN | 115,075,988 | 114,018,448 | 0 | 15,618 | 114,034,067 | 1,041,921 | | |
| 11 - SFMTA PROJECT MANAGEMENT | 20,500,000 | 18,771,911 | 70,202 | 284,647 | 19,056,557 | 1,443,443 | | |
| 1.3.011.01.080.03 - CM:SFMTA LABOR-PROJECT MANAGEMENT | 20,500,000 | 18,771,911 | 70,202 | 284,647 | 19,056,557 | 1,443,443 | | |
| 12 - SFMTA ENGINEERING SERVICES | 2,923,582 | 3,099,932 | 8,721 | 24,901 | 3,124,833 | (201,251) | | |
| 1.3.012.02.080.04 - CM: SFMTA LABOR-ENGINEERING CONTRACT 1252 | 123,582 | 57,648 | 0 | 0 | 57,648 | 65,934 | | |
| 1.3.012.06.080.04 - CM: SFMTA LABOR-ENGINEERING CONTRACT 1300 | 2,800,000 | 3,042,285 | 8,721 | 24,901 | 3,067,185 | (267,185) | | |
| 13 - SFMTA CONSTRUCTION MANAGEMENT | 27,002,275 | 25,464,996 | 97,986 | 388,849 | 25,853,845 | 1,148,430 | | |
| 1.3.013.01.080.04 - CM:SFMTA LABOR-CONSTR. MANAGEM | 27,002,275 | 25,464,996 | 97,986 | 388,849 | 25,853,845 | 1,148,430 | | |
| 16 - DEPARTMENT OF PARKING AND TRAFFIC (DPT) | 3,659,313 | 2,820,659 | 13,564 | 32,494 | 2,853,153 | 806,160 | | |
| 1.3.016.01.080.04 - DPT CONTRACT 1300 SUPPORT UMS | 299,600 | 400,314 | 1,683 | 2,870 | 403,185 | (103,585) | | |
| 1.3.016.01.080.04 - DPT CONTRACT 1300 SUPPORT CTS | 274,900 | 151,317 | 1,130 | 4,911 | 156,228 | 118,672 | | |
| 1.3.016.01.080.04 - DPT CONTRACT 1300 SUPPORT YBM | 238,400 | 225,890 | 359 | 2,378 | 228,269 | 10,131 | | |
| 1.3.016.01.080.04 - DPT CONTRACT 1300 SUPPORT STS | 876,876 | 336,815 | 10,392 | 22,334 | 359,149 | 517,727 | | |
| 1.3.016.02.040.08 - DPT: FIELD OPS TUNNEL [B84] | 0 | 1,464 | 0 | 0 | 1,464 | (1,464) | | |

| [A] Cost Account Description | [B] Jan 2021 Budget (YOE) | ACTUAL COSTS | | | | | [G] VARIANCE (B - F) | COST REPORT NOTES |
|--|---------------------------|-----------------------|-------------------------|---------------------|-------------------|-------------|----------------------|-------------------|
| | | [C] PRIOR MONTH Total | [D] PRIOR MONTH Monthly | [E] CURRENT Monthly | [F] CURRENT Total | | | |
| 1.3.016.02.040.08 - DPT: FIELD OPS TUNNEL [B86] | 0 | 204,261 | 0 | 0 | 204,261 | (204,261) | | |
| 1.3.016.06.040.02 - DPT:DPT TRAFFIC SHOP CONTRACT 1300 | 1,200,000 | 0 | 0 | 0 | 0 | 1,200,000 | | |
| 1.3.016.08.040.08 - DPT:PCOS:2UTL [68A] | 400,728 | 400,728 | 0 | 0 | 400,728 | 0 | | |
| 1.3.016.08.040.08 - DPT:SSD CN:2UTL | 0 | 108,020 | 0 | 0 | 108,020 | (108,020) | | |
| 1.3.016.08.080.04 - DPT:SSD [1326] | 252,536 | 252,536 | 0 | 0 | 252,536 | 0 | | |
| 1.3.016.08.080.04 - DPT:SSD [13BN] | 23,302 | 23,302 | 0 | 0 | 23,302 | 0 | | |
| 1.3.016.08.080.04 - DPT:SSD [13CN] | 963 | 963 | 0 | 0 | 963 | 0 | | |
| 1.3.016.08.080.04 - DPT:SSD [B85] | 92,008 | 92,008 | 0 | 0 | 92,008 | 0 | | |
| 1.3.016.03.040.08 - PCOS:1300/UMS [68CPT544132W.CPT544132W] | 0 | 163,411 | 0 | 0 | 163,411 | (163,411) | | |
| 1.3.016.04.040.08 - PCOS:1300/CTS [68CPT544132X.CPT544132X] | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 1.3.016.05.040.08 - PCOS:1300/YBM [68CPT544132Y.CPT544132Y] | 0 | 207,537 | 0 | 0 | 207,537 | (207,537) | | |
| 1.3.016.09.040.08 - PCOS:1300/STS [68CPT544132Z.CPT544132Z] | 0 | 252,092 | 0 | 0 | 252,092 | (252,092) | | |
| 17 - MOTIVE POWER | 2,195 | 0 | 0 | 0 | 0 | 2,195 | | |
| 1.3.017.07.040.02 - PWR:SFMTA-MOTIVE POWER-UTL.REL | 2,195 | 0 | 0 | 0 | 0 | 2,195 | | |
| 18 - SFMTA OPERATIONS | 400,000 | 137,280 | 2,895 | 18,572 | 155,852 | 244,148 | | |
| 1.3.018.04.040.02 - OPS:SUPPORT TO CONTRACT 1300/CTS | 100,000 | 48,782 | 2,895 | 18,572 | 67,354 | 32,646 | | |
| 1.3.018.06.080.07 - OPS:SUPPORT TO CONTRACT 1300 - UMS O/L | 50,255 | 73,817 | 0 | 0 | 73,817 | (23,561) | | |
| 1.3.018.06.080.07 - OPS:SUPPORT TO CONTRACT 1300/UMS | 249,745 | 14,681 | 0 | 0 | 14,681 | 235,063 | | |
| 19 - OTHER SFMTA | 1,000,000 | 945,836 | 0 | 0 | 945,836 | 54,164 | | |
| 1.3.019.07.080.07 - OTH.MTA SFMTA-SURVEY; TSTG [6840] | 1,800 | 1,720 | 0 | 0 | 1,720 | 80 | | |
| 1.3.019.08.040.08 - OTH.MTA 1251 MATERIALS | 150,000 | 126,149 | 0 | 0 | 126,149 | 23,851 | | |
| 1.3.019.08.080.07 - OTH.MTA OPERATION SUPPORT DUR | 848,200 | 817,966 | 0 | 0 | 817,966 | 30,234 | | |
| 21 - ARTS COMMISSION | 12,010,886 | 6,357,193 | 8,754 | 38,082 | 6,395,275 | 5,615,611 | | |
| 1.3.021.01.040.06 - ARTS:CTYCO-ARTS COMMISSION CONSTRUCTION COSTS | 3,769,932 | 0 | 0 | 0 | 0 | 3,769,932 | | |
| 1.3.021.01.080.03 - ARTS:CTYCO-ARTS COMMISSION [1227] | 1,719,387 | 388,167 | 0 | 0 | 388,167 | 1,331,220 | 52 | |
| 1.3.021.01.080.04 - ARTS:CTYCO-ARTS COMMISSION [PWE335MPFUNA.CPT544122] | 21,000 | 12,465 | 0 | 0 | 12,465 | 8,535 | | |
| 1.3.021.06.080.03 - ARTS:CTYCO-ARTS COMMISSION PM [285MC.132J] | 834,264 | 946,516 | 4,635 | 13,591 | 960,107 | (125,842) | | |
| 1.3.021.01.080.03 - ARTS:CTYCO-ARTS COMMISSION [PWA335MPFUNA.CPT544132] | 10,149 | 11,093 | 0 | 0 | 11,093 | (944) | | |
| 1.3.021.01.080.03 - ARTS:CTYCO-ARTS COMMISSION [PWE335MPFUNA.CPT544132] | 4,439 | 4,439 | 0 | 0 | 4,439 | 0 | | |
| 1.3.021.06.040.06 - ARTS:CTYCO-ARTS COMMISSION [68CPT5441327.CPT5441327] | 1,393,660 | 1,393,660 | 0 | 0 | 1,393,660 | 0 | | |
| 1.3.021.06.040.06 - ARTS:CTYCO-ARTS COMMISSION [285MCPFUNA.CPT5441327] | 3,011,963 | 3,600,854 | 4,119 | 24,491 | 3,625,344 | (613,381) | | |
| 1.3.021.01.080.03 - ARTS:CTYCO-ARTS COMMISSION [132J] | 86,091 | 0 | 0 | 0 | 0 | 86,091 | | |
| 1.3.021.97.040.06 - ARTS:ARTS COMMISSION ALLOC CO | 1,160,000 | 0 | 0 | 0 | 0 | 1,160,000 | | |
| 23 - CITY ATTORNEY'S OFFICE | 2,171,781 | 2,802,830 | 0 | 144,766 | 2,947,596 | (775,815) | | |
| 1.3.023.01.080.06 - ATTY:CN LEGAL-CITY ATTORNEY OF | 2,171,781 | 2,802,830 | 0 | 144,766 | 2,947,596 | (775,815) | | |
| 25 - PUBLIC UTILITIES COMMISSION SEWER | (2,925,296) | 0 | 0 | 0 | 0 | (2,925,296) | | |
| 1.3.025.09.040.02 - STS.1256: SITE UTILITIES SFPUC SEWER MAIN | (2,925,296) | 0 | 0 | 0 | 0 | (2,925,296) | | |
| 26 - PLANNING | 137,062 | 26,697 | 0 | 0 | 26,697 | 110,365 | | |
| 1.3.026.01.080.06 - CM:CTYCO-PLANNING DEPARTMENT | 137,062 | 26,697 | 0 | 0 | 26,697 | 110,365 | | |
| 28 - PUBLIC UTILITIES COMMISSION WATER | 4,242,012 | 4,299,604 | 8,571 | 1,092,887 | 5,392,491 | (1,150,480) | | |
| 1.3.028.02.040.02 - CM:CTYCO-PUBLIC UTIL COMM. (PUC) | 0 | 4,745 | 0 | 0 | 4,745 | (4,745) | | |
| 1.3.028.02.040.08 - PUC: FIELD OPERATIONS TUNNEL | 398,400 | 525,204 | 971 | 278 | 525,483 | (127,083) | | |
| 1.3.028.02.080.04 - PUC:MTA CSP CN1252 [470465] | 105,000 | 91,587 | 0 | 0 | 91,587 | 13,413 | | |

| [A] Cost Account Description | [B] Jan 2021 Budget (YOE) | ACTUAL COSTS | | | | | [G] VARIANCE (B - F) | COST REPORT NOTES |
|--|---------------------------|-----------------------|-------------------------|---------------------|-------------------|----------------|----------------------|-------------------|
| | | [C] PRIOR MONTH Total | [D] PRIOR MONTH Monthly | [E] CURRENT Monthly | [F] CURRENT Total | | | |
| 1.3.028.03.040.02 - PUC:CDD CONTRACT 1300/UMS SUPPORT | 606,354 | 633,797 | 0 | 215,116 | 848,913 | (242,559) | | |
| 1.3.028.03.080.04 - PUC:CMB CONTRACT 1300/UMS INSPECTION | 230,000 | 37,979 | 893 | 0 | 37,979 | 192,021 | | |
| 1.3.028.04.040.02 - PUC:CDD CONTRACT 1300/CTS SUPPORT | 271,755 | 236,526 | 5,080 | 0 | 236,526 | 35,229 | | |
| 1.3.028.04.080.04 - PUC:CMB CONTRACT 1300/CTS INSPECTION | 115,000 | 55,773 | 0 | 39,136 | 94,909 | 20,091 | | |
| 1.3.028.05.040.02 - PUC:CDD CONTRACT 1300/YBM SUPPORT | 450,282 | 506,138 | 0 | 343,789 | 849,927 | (399,645) | | |
| 1.3.028.05.080.04 - PUC:CMB CONTRACT 1300/YBM INSPECTION | 184,000 | 98,643 | 0 | 57,140 | 155,783 | 28,217 | | |
| 1.3.028.06.040.02 - PUC:CMB CONTRACT 1300/SFWD AWSS MATERIAL | 225,079 | 249,247 | 0 | 225,079 | 474,325 | (249,246) | | |
| 1.3.028.07.040.02 - PUC:PUC CDD WATER CONNECTION CONTRACT 1250 | 248,035 | 291,501 | 0 | 0 | 291,501 | (43,466) | | |
| 1.3.028.07.080.04 - PUC:PUC CMB INSPECTION CONTRACT 1250 | 74,468 | 113,844 | 0 | 0 | 113,844 | (39,376) | | |
| 1.3.028.08.040.02 - PUC:PUC CDD WATER CONNECTION CONTRACT 1251 [3BB] | 0 | 88,879 | 0 | 3,701 | 92,579 | (92,579) | | |
| 1.3.028.08.040.02 - PUC:PUC CDD WATER CONNECTION CONTRACT 1251 [445] | 340,310 | 318,130 | 0 | 0 | 318,130 | 22,180 | | |
| 1.3.028.08.080.04 - PUC:PUC CMB INSPECTION CONTRACT 1251 | 266,252 | 289,424 | 0 | 0 | 289,424 | (23,172) | | |
| 1.3.028.09.040.02 - PUC:CMB CONTRACT 1300/STS SUPPORT | 520,077 | 500,894 | 1,627 | 1,650 | 502,544 | 17,533 | | |
| 1.3.028.09.080.04 - PUC:CMB CONTRACT 1300/STS INSPECTION | 207,000 | 257,294 | 0 | 207,000 | 464,294 | (257,294) | | |
| 32 - DPW - IDC ENGINEERING (HYDRAULIC) | 1,150,459 | 560,763 | 0 | 0 | 560,763 | 589,696 | | |
| 1.3.032.01.080.04 - CM:DPW:1424J-BUREAU OF ENGINEERING (BOE) [AB12] | (285,405) | (285,405) | 0 | 0 | (285,405) | 0.00 | | |
| 1.3.032.03.080.04 - DPW IDC HYDRAULIC CN1300 UMS SUPPORT | 297,938 | 130,415 | 0 | 0 | 130,415 | 167,523 | | |
| 1.3.032.04.080.04 - DPW IDC HYDRAULIC CN1300 CTS SUPPORT | 295,639 | 22,125 | 0 | 0 | 22,125 | 273,514 | | |
| 1.3.032.05.080.04 - DPW IDC HYDRAULIC CN1300 YBM SUPPORT | 301,882 | 58,932 | 0 | 0 | 58,932 | 242,950 | | |
| 1.3.032.06.080.04 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112B112] | 85,275 | 85,275 | 0 | 0 | 85,275 | 0 | 53 | |
| 1.3.032.06.080.04-1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112C112] | 109,658 | 109,658 | 0 | 0 | 109,658 | 0 | 54 | |
| 1.3.032.06.080.04 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112D112] | 15,791 | 15,791 | 0 | 0 | 15,791 | 0 | 55 | |
| 1.3.032.06.080.04 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112E112] | 11,193 | 11,193 | 0 | 0 | 11,193 | 0 | 56 | |
| 1.3.032.06.080.04 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112F112] | 107,798 | 107,798 | 0 | 0 | 107,798 | 0 | 57 | |
| 1.3.032.06.080.04 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112G112] | 21,690 | 47,917 | 0 | 0 | 47,917 | (26,227) | 58 | |
| 1.3.032.08.080.04 - DPW.HYRDDPW-BOE IDC ENG SVC DC | 9,000 | 0 | 0 | 0 | 0 | 9,000 | | |
| 1.3.032.09.080.04 - DPW IDC HYDRAULIC CN1300 STS SUPPOR | 180,000 | 257,065 | 0 | 0 | 257,065 | (77,065) | | |
| 34 - DPW - IDC CONSTRUCTION (CAPITAL) | 6,703,969 | 6,345,071 | 0 | 0 | 6,345,071 | 358,898 | | |
| 1.3.034.01.080.04 - DPW:BCM LABOR [2113] | 2,140,142 | 2,140,142 | 0 | 0 | 2,140,142 | 0 | | |
| 1.3.034.02.080.04 - DPW:CONSTR:1252 CM [CD12] | 1,207,603 | 1,207,603 | 0 | 0 | 1,207,603 | 0 | | |
| 1.3.034.02.080.04 - DPW:CONSTR:1252 CM [13AC12] | 138,397 | 138,397 | 0 | 0 | 138,397 | 0 | | |
| 1.3.034.06.080.04 - DPW:SITE ASSESSMENT & REMEDIATION (SAR) [132112] | 506,858 | 506,858 | 0 | 0 | 506,858 | 0 | | |
| 1.3.034.06.080.04 - DPW:CONSTR:1300 CM [13CP12] | 2,710,969 | 2,352,071 | 0 | 0 | 2,352,071 | 358,898 | | |
| 36 - DPW - BSM INFRASTRUCTURE (MAPPING) | 465,562 | 158,741 | 0 | 0 | 158,741 | 306,821 | | |
| 1.3.036.01.080.04 - DPW:MPPG:DPW-BUREAU OF ST USE | 367,129 | 32,680 | 0 | 0 | 32,680 | 334,449 | | |
| 1.3.036.02.080.04 - DPW:MPPG:1300-DPW-BUREAU OF ST USE [13CG12] | 50,000 | 33,084 | 0 | 0 | 33,084 | 16,916 | | |
| 1.3.036.02.080.06 - DPW:MPPG:DPW-BUREAU OF ST USE [13CF] | 48,433 | 92,977 | 0 | 0 | 92,977 | (44,544) | | |
| 37 - DPW - PCS MATERIAL TESTING LABORATORY | 83,100 | 0 | 0 | 0 | 0 | 83,100 | | |
| 1.3.037.01.080.07 - DPW.MTL.LABDPW-MATERIAL TESTIN | 83,100 | 0 | 0 | 0 | 0 | 83,100 | | |
| 39 - DPW - PCS SITE ASSESSMENT & REMEDIATION (SAR) | 613,853 | 438,455 | 0 | 0 | 438,455 | 175,398 | | |
| 1.3.039.01.080.04 - DPW:SITE ASSESSMENT & REMEDIATION (SAR) [2213] | 92,459 | 92,459 | 0 | 0 | 92,459 | 0 | | |
| 1.3.039.01.080.04 - DPW:SITE ASSESSMENT & REMEDIATION (SAR) [2250] | 78,400 | 78,400 | 0 | 0 | 78,400 | 0 | | |
| 1.3.039.01.080.04 -DPW:SITE ASSESSMENT & REMEDIATION (SAR) [2257] | 151,515 | 151,515 | 0 | 0 | 151,515 | 0 | | |

| [A] Cost Account Description | [B] Jan 2021 Budget (YOE) | ACTUAL COSTS | | | | | [G] VARIANCE (B - F) | COST REPORT NOTES |
|---|---------------------------|-----------------------|-------------------------|---------------------|-------------------|-------------|----------------------|-------------------|
| | | [C] PRIOR MONTH Total | [D] PRIOR MONTH Monthly | [E] CURRENT Monthly | [F] CURRENT Total | | | |
| 1.3.039.01.080.04 - DPW:SITE ASSESSMENT & REMEDIATION (SAR) [2313] | 24,343 | 24,343 | 0 | 0 | 24,343 | 0 | | |
| 1.3.039.01.080.04 - DPW:SITE ASSESSMENT & REMEDIATION | 58,757 | 10,109 | 0 | 0 | 10,109 | 48,648 | | |
| 1.3.039.01.080.04 - DPW:SITE ASSESSMENT & REMEDIATION (SAR) [CE13] | 31,367 | 31,367 | 0 | 0 | 31,367 | 0 | | |
| 1.3.039.01.080.04 - DPW:SITE ASSESSMENT & REMEDIATION (SAR) [CH13] | 100,000 | 8,621 | 0 | 0 | 8,621 | 91,379 | | |
| 1.3.039.01.080.04 - DPW:SITE ASSESSMENT & REMEDIATION (SAR) | 17,000 | 0 | 0 | 0 | 0 | 17,000 | | |
| 1.3.039.02.080.04 - DPW: SITE ASSESSMENT & REMEDIATION (SAR) – CN1252 [13C] | 18,632 | 16,880 | 0 | 0 | 16,880 | 1,753 | | |
| 1.3.039.02.080.04 - DPW: SITE ASSESSMENT & REMEDIATION (SAR) – CN1300 [13C] | 41,379 | 24,761 | 0 | 0 | 24,761 | 16,618 | | |
| 46 - MACY'S WEST - SFPUC SEWER WORK | 258,202 | 258,202 | 0 | 0 | 258,202 | 0 | | |
| 1.3.046.08.040.02 - MCY.SWRC. CONTRACT: MACY'S-SEW | 258,202 | 258,202 | 0 | 0 | 258,202 | 0 | | |
| 51 - 821 HOWARD STREET | 770,843 | 678,201 | 396 | 21,594 | 699,795 | 71,048 | | |
| 1.3.051.01.080.03 - ODC.HWRD:ODCs - 821 HOWARD STR | 696,753 | 635,325 | 0 | 12,504 | 647,829 | 48,924 | | |
| 1.3.051.02.080.04 - ODC.HWRD:ODCs - TUNNEL CONTRACT 1252 | 10,000 | 1,056 | 0 | 0 | 1,056 | 8,944 | | |
| 1.3.051.06.080.04 - ODC.HWRD:ODCs - STATION CONTRACT 1300 | 55,000 | 29,598 | 396 | 0 | 29,598 | 25,402 | | |
| 1.3.051.06.080.04 - ODC.HWRD:W/MTA INST WTR SVC @ STS&YBM TRAILER | 9,090 | 12,222 | 0 | 9,090 | 21,312 | (12,222) | | |
| 55 - 651 BRANNAN | 10,348 | 10,348 | 0 | 0 | 10,348 | 0 | | |
| 1.3.055.01.080.03 - CM:ODCs - 651 BRANNAN STREET | 10,348 | 10,348 | 0 | 0 | 10,348 | 0 | 59 | |
| 63 - CENTRAL SUBWAY PARTNERSHIP - AECOM-EPC JV CONTRACT 149 | 78,399,948 | 75,287,502 | 1,580,000 | 1,462,880 | 76,750,382 | 1,649,566 | | |
| 1.3.063.01.080.03 - CM:PM:AECOM.CS149 OM-EPC JV CS149-PM | 5,017,804 | 5,017,804 | 0 | 0 | 5,017,804 | 0 | 60 | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [3B] | 1,969,213 | 1,969,213 | 0 | 0 | 1,969,213 | (0) | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [3E] | 6,386,250 | 6,386,250 | 0 | 0 | 6,386,250 | (0) | | |
| 1.3.063.01.080.03 - CM:AECOM.CS149OM-EPC JV CS-149 [3E][PM] | 1,596,563 | 1,596,563 | 0 | 0 | 1,596,563 | 0 | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [3F] | 4,101,465 | 4,101,466 | 0 | 0 | 4,101,466 | (0) | | |
| 1.3.063.01.080.03 - CM:AECOM.CS149OM-EPC JV CS-149 [3F][PM] | 1,025,366 | 1,025,366 | 0 | 0 | 1,025,366 | 0 | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [3G] | 5,167,381 | 5,167,381 | 0 | 0 | 5,167,381 | (0) | | |
| 1.3.063.01.080.03 - CM:AECOM.CS149OM-EPC JV CS-149 [3G][PM] | 1,291,845 | 1,291,845 | 0 | 0 | 1,291,845 | (0) | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [3H] | 4,380,849 | 4,380,849 | 0 | 0 | 4,380,849 | (0) | | |
| 1.3.063.01.080.03 - CM:AECOM.CS149OM-EPC JV CS-149 [3H][PM] | 1,095,212 | 1,095,212 | 0 | 0 | 1,095,212 | (0) | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [3i] | 6,739,945 | 5,582,974 | 0 | 0 | 5,582,974 | 1,156,971 | | |
| 1.3.063.01.080.03 - CM:AECOM.CS149OM-EPC JV CS-149 [3i][PM] | 2,590,785 | 1,395,744 | 0 | 0 | 1,395,744 | 1,195,041 | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [3j] | 7,000,000 | 6,081,401 | 0 | 0 | 6,081,401 | 918,599 | | |
| 1.3.063.01.080.03 - CM:AECOM.CS149OM-EPC JV CS-149 [3j][PM] | 2,000,000 | 1,520,350 | 0 | 0 | 1,520,350 | 479,650 | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [3m] | 9,400,000 | 11,221,265 | 1,264,000 | 1,170,304 | 12,391,568 | (2,991,568) | | |
| 1.3.063.01.080.03 - CM:AECOM.CS149OM-EPC JV CS-149 [3m][PM] | 2,350,000 | 2,805,316 | 316,000 | 292,576 | 3,097,892 | (747,892) | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [9B] | 11,042 | 11,042 | 0 | 0 | 11,042 | 0 | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [9D] | 515,694 | 515,694 | 0 | 0 | 515,694 | (0) | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [9E] | 523,943 | 523,943 | 0 | 0 | 523,943 | 0 | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [9F] | 461,196 | 461,196 | 0 | 0 | 461,196 | 0 | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [9G] | 501,912 | 501,912 | 0 | 0 | 501,912 | 0 | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [9H] | 1,219,093 | 1,219,093 | 0 | 0 | 1,219,093 | (0) | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [9i] | 2,974,444 | 3,039,000 | 0 | 0 | 3,039,000 | (64,556) | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [9j] | 3,000,000 | 2,275,598 | 0 | 0 | 2,275,598 | 724,402 | | |
| 1.3.063.01.080.04 - CM:AECOM.CS149OM-EPC JV CS-149 [9m] | 1,500,000 | 521,080 | 0 | 0 | 521,080 | 978,920 | | |
| 1.3.063.01.080.04 - FD:CM:EPC JV CS49-PM [123A] | 5,579,945 | 5,579,945 | 0 | 0 | 5,579,945 | 0 | | |

| [A] Cost Account Description | [B] Jan 2021 Budget (YOE) | ACTUAL COSTS | | | | | [G] VARIANCE (B - F) | COST REPORT NOTES |
|--|------------------------------------|-----------------------------|-------------------------------|---------------------------|-------------------------|-------------|----------------------------|-------------------------|
| | | [C] PRIOR MONTH Total | [D] PRIOR MONTH Monthly | [E] CURRENT Monthly | [F] CURRENT Total | | | |
| 1.3.063.97.080.03 - AECOM.CS149 ALLOCAT CONTING | 0 | | | | | 0 | | |
| 64 - CN1300 JOB READINESS PROGRAM | 1,060,000 | 956,145 | 0 | 0 | 956,145 | 103,855 | 61 | |
| 1.3.064.06.040.08 - CN1300 JOB READINESS PROGRAM | 1,060,000 | 956,145 | 0 | 0 | 956,145 | 103,855 | | |
| 67 - HILL INTERNATIONAL CONTRACT 156 | 3,031,391 | 2,848,817 | 0 | 0 | 2,848,817 | 182,574 | | |
| 1.3.067.01.080.03 - HILL.CS156:HILL INTL. CS-156 [1336] | 920,426 | 920,426 | 0 | 0 | 920,426 | 0 | | |
| 1.3.067.01.080.03 - HILL.CS156:HILL INTL. CS-156 [1337] | 533,148 | 533,148 | 0 | 0 | 533,148 | 0 | | |
| 1.3.067.01.080.03 - HILL.CS156:HILL INTL. [1330] | 127,261 | 127,261 | 0 | 0 | 127,261 | 0 | | |
| 1.3.067.01.080.03 - HILL INTERNATIONAL CS156 AWP 2016 [68CPT5441340.CPT5441] | 883,631 | 883,631 | 0 | 0 | 883,631 | (0) | | |
| 1.3.067.01.080.03 - HILL INTERNATIONAL CS156 AWP 2017 [68CPT5441346.CPT5441] | 566,925 | 384,352 | 0 | 0 | 384,352 | 182,573 | | |
| 69 - BAYLAND SOIL PROCESS CONTRACT 175 | 500,000 | 255,144 | 0 | 0 | 255,144 | 244,856 | 62 | |
| 1.3.069.06.040.01 - BAYLAND.CS175:BAYLAND SOIL PROCESS [133K] | 500,000 | 255,144 | 0 | 0 | 255,144 | 244,856 | | |
| 71 - TUNNEL/UTILITIES - CONTRACT # CONTRACT 155-1 | 2,158,846 | 2,215,889 | 0 | 0 | 2,215,889 | (57,043) | | |
| 1.3.071.01.080.04 - CM: CS155.1 DESIGN SUPPORT DURING CM [1232] | 0 | (87,201) | 0 | 0 | (87,201) | 87,201 | 63 | |
| 1.3.071.02.080.04 - CM: CS155.1 DESIGN SUPPORT DURING CM [1332] | 2,158,846 | 2,303,091 | 0 | 0 | 2,303,091 | (144,245) | | |
| 72 - STATIONS - CONTRACT # CONTRACT 155-2 | 18,341,336 | 23,116,768 | 994,352 | 84,929 | 23,201,697 | (4,860,361) | | |
| 1.3.072.01.080.04 - CM: CS155.2 DESIGN SUPPORT DURING CM [1233] | 51,351 | 61,130 | 0 | 0 | 61,130 | (9,779) | 64 | |
| 1.3.072.01.080.04 - CM: CS155.2 DESIGN SUPPORT DURING CM [1333] | 18,289,985 | 23,055,637 | 994,352 | 84,929 | 23,140,567 | (4,850,582) | | |
| 73 - SYSTEMS/INTEGRATION - CONTRACT 155-3 | 4,828,269 | 7,440,558 | 531,348 | (2,462) | 7,438,097 | (2,609,828) | | |
| 1.3.073.01.080.04 - CM: CS155.3 DESIGN SUPPORT DURING CM [1236] | 90,000 | 89,791 | 0 | 0 | 89,791 | 209 | | |
| 1.3.073.01.080.04 - CM: CS155.3 DESIGN SUPPORT DURING CM [1334] | 4,738,269 | 7,350,767 | 531,348 | (2,462) | 7,348,306 | (2,610,037) | | |
| 81 - UTILITIES RELOCATION #1 (PORTAL & MOS) - CONTRACT 1250 | 11,968,150 | 11,968,150 | 0 | 0 | 11,968,150 | 0 | | |
| 1.3.081.07.040.01 - UR1.CONTRACT 1250:SITWORK: DEMOLIT | 167,458 | 167,458 | 0 | 0 | 167,458 | 0 | | |
| 1.3.081.07.040.02 - UR1.CONTRACT 1250:SITWORK: UTILITI | 10,099,341 | 10,099,341 | 0 | 0 | 10,099,341 | 0 | | |
| 1.3.081.07.040.03 - UR1.CONTRACT 1250:SITWORK:HAZMAT | 453,321 | 453,321 | 0 | 0 | 453,321 | 0 | | |
| 1.3.081.07.040.08 - UR1.CONTRACT 1250:SITWORK:TEMPORAR | 1,248,030 | 1,248,030 | 0 | 0 | 1,248,030 | 0 | | |
| 82 - UTILITIES RELOCATION #2 (UMS) - CONTRACT 1251 | 20,669,081 | 20,669,081 | 0 | 0 | 20,669,081 | (0) | 65 | |
| 1.3.082.08.040.01 - UR2.CONTRACT 1251:SITWORK: DEMOLIT | 752,240 | 752,240 | 0 | 0 | 752,240 | 0 | | |
| 1.3.082.08.040.02 - UR2.CONTRACT 1251:SITWORK:UTILITI | 10,202,543 | 10,202,543 | 0 | 0 | 10,202,543 | (0) | | |
| 1.3.082.08.040.03 - UR2.CONTRACT 1251:SITWORK:HAZMAT | 172,712 | 172,712 | 0 | 0 | 172,712 | 0 | | |
| 1.3.082.08.040.05 - UR2.CONTRACT 1251:SITWORK: STRUCTU | 2,706,431 | 2,706,431 | 0 | 0 | 2,706,431 | 0 | | |
| 1.3.082.08.040.06 - UR2.CONTRACT 1251:SITWORK:PEDESTRA | 319,317 | 319,317 | 0 | 0 | 319,317 | 0 | | |
| 1.3.082.08.040.07 - UR2.CONTRACT 1251:SITWORK:AUTO/BUS | 190,362 | 190,362 | 0 | 0 | 190,362 | 0 | | |
| 1.3.082.08.040.08 - UR2.CONTRACT 1251:SITWORK:TEMP FAC | 6,325,476 | 6,325,476 | 0 | 0 | 6,325,476 | 0 | | |
| GUIDEWAY TUNNELS TOTAL | 233,511,253 | 233,511,253 | 0 | 0 | 233,511,253 | 0 | | |
| 83 - GUIDEWAY TUNNELS - CONTRACT # 1252 BASE | 233,584,015 | 233,584,015 | 0 | 0 | 233,584,015 | 0 | 66 | |
| 1.3.083.02.010.06 - CONTRACT 1252:GUIDEWAY:UNDERGRN'D CUT | 60,446,425 | 60,446,425 | 0 | 0 | 60,446,425 | 0 | | |
| 1.3.083.02.010.07 - CONTRACT 1252:GUIDEWAY:UNDERGROUND | 105,423,090 | 105,423,090 | 0 | 0 | 105,423,090 | 0 | | |
| 1.3.083.02.020.03 - CONTRACT 1252: STATIONS: UNDERGROUND | 21,685,000 | 21,685,000 | 0 | 0 | 21,685,000 | 0 | | |
| 1.3.083.02.040.01 - CONTRACT 1252:SITWORK:DEMO CLEARING | 2,440,000 | 2,440,000 | 0 | 0 | 2,440,000 | 0 | | |
| 1.3.083.02.040.02 - CONTRACT 1252:SITWORK:UTILITIES & RE | 10,895,000 | 10,895,000 | 0 | 0 | 10,895,000 | 0 | | |
| 1.3.083.02.040.03 - CONTRACT 1252:SITWORK:HAZMAT&MITIGAT | 200,000 | 200,000 | 0 | 0 | 200,000 | 0 | | |
| 1.3.083.02.040.04 - CONTRACT 1252:SITWORK:ENVIRON. MITIG | 300,000 | 300,000 | 0 | 0 | 300,000 | 0 | | |
| 1.3.083.02.040.06 - CONTRACT 1252:SITWORK:PED/BIKE ACCES | 50,000 | 50,000 | 0 | 0 | 50,000 | 0 | | |

| [A] Cost Account Description | [B] Jan 2021 Budget (YOE) | ACTUAL COSTS | | | | | [G] VARIANCE (B - F) | COST REPORT NOTES |
|--|---------------------------|-----------------------|-------------------------|---------------------|--------------------|--------------------|----------------------|-------------------|
| | | [C] PRIOR MONTH Total | [D] PRIOR MONTH Monthly | [E] CURRENT Monthly | [F] CURRENT Total | | | |
| 1.3.083.02.040.07 - CONTRACT 1252:SITWORK:AUTO/BUS ACCES | 1,345,000 | 1,345,000 | 0 | 0 | 1,345,000 | 0 | | |
| 1.3.083.02.040.08 - CONTRACT 1252:SITWORK:TEMP FACILITIE | 30,799,500 | 30,799,500 | 0 | 0 | 30,799,500 | 0 | | |
| 83 - GUIDEWAY TUNNELS - CONTRACT # 1252 CMODs | (72,762) | (72,762) | 0 | 0 | (72,762) | 0 | 67 | |
| 1.3.083.83.010.06 - CONTRACT 1252: CONTRACT MOD | 112,251 | 112,251 | 0 | 0 | 112,251 | 0 | | |
| 1.3.083.83.010.07 - CONTRACT 1252: CONTRACT MOD | 1,810,094 | 1,810,094 | 0 | 0 | 1,810,094 | 0 | | |
| 1.3.083.83.020.03 - CONTRACT 1252: CONTRACT MOD | 1,004,156 | 1,004,156 | 0 | 0 | 1,004,156 | 0 | | |
| 1.3.083.83.040.02 - CONTRACT 1252: CONTRACT MOD | 1,035,588 | 1,035,588 | 0 | 0 | 1,035,588 | (0) | | |
| 1.3.083.83.040.03 - CONTRACT 1252: CONTRACT MOD | 453,475 | 453,475 | 0 | 0 | 453,475 | 0 | | |
| 1.3.083.83.040.08 - CONTRACT 1252: CONTRACT MOD | (4,488,326) | (4,488,326) | 0 | 0 | (4,488,326) | 0 | | |
| 1.3.083.93.010.07 - CONTRACT 1252: TUNNEL ALLOC CONTING | 0 | 0 | 0 | 0 | 0 | 0 | 68 | |
| CONTRACT 1300 - STATIONS, TRACKWORK AND SYSTEMS TOTAL | 960,347,797 | 983,714,545 | 6,723,427 | 5,623,027 | 989,337,572 | -28,989,775 | 69 | |
| 84 - UNION SQUARE/MARKET STREET STATION (UMS) - WORK PACKAGE 1253 | 294,030,590 | 289,885,463 | 185,642 | 162,248 | 290,047,711 | 3,982,879 | 21 | |
| 1.3.084.03.020.03 - UMS.1253: UNDERGROUD STATION | 253,081,452 | 251,436,323 | 82,275 | 23,100 | 251,459,423 | 1,622,029 | | |
| 1.3.084.03.020.07 - UMS.1253: ELEVATORS ESCALATOR | 9,465,694 | 9,178,196 | 71,517 | 5,000 | 9,183,196 | 282,498 | | |
| 1.3.084.03.040.01 - UMS.1253: DEMOLITION CLEARING | 6,071,588 | 6,071,588 | 0 | 0 | 6,071,588 | 0 | | |
| 1.3.084.03.040.02 - UMS.1253: SITE UTILITIES UTIL | 4,360,395 | 4,360,395 | 0 | 0 | 4,360,395 | 0 | | |
| 1.3.084.03.040.03 - UMS.1253: HAZARDOUS MATERIALS | 550,000 | 322,499 | 0 | 0 | 322,499 | 227,501 | | |
| 1.3.084.03.040.04 - UMS.1253: ENVIRONMENTAL MITIGA | 244,500 | 194,500 | 0 | 0 | 194,500 | 50,000 | | |
| 1.3.084.03.040.06 - UMS.1253: PEDESTRIAN/BIKE | 18,969 | 18,969 | 0 | 0 | 18,969 | 0 | | |
| 1.3.084.03.040.07 - UMS.1253: AUTOMOBILE BUS ACCE | 1,158,410 | 1,047,609 | 0 | 5,400 | 1,053,009 | 105,401 | | |
| 1.3.084.03.040.08 - UMS.1253: TEMPORARY FACILITIES | 11,139,701 | 10,096,359 | 0 | 220 | 10,096,579 | 1,043,122 | | |
| 1.3.084.03.050.02 - UMS.1253: TRAFFIC SIGNALS AND | 4,773,076 | 4,773,076 | 0 | 0 | 4,773,076 | 0 | | |
| 1.3.084.03.050.03 - UMS.1253: TRACTION POWER SUPPL | 1,815,534 | 1,079,909 | 0 | 121,625 | 1,201,534 | 614,000 | | |
| 1.3.084.03.050.04 - UMS.1253: TRACTION POWER DISTR | 216,957 | 191,708 | 0 | 3,408 | 195,116 | 21,841 | | |
| 1.3.084.03.050.05 - UMS.1253: COMMUNICATIONS | 1,134,314 | 1,114,332 | 31,850 | 3,495 | 1,117,827 | 16,487 | | |
| 84 - UNION SQUARE/MARKET STREET STATION (UMS) CMODs | 20,744,337 | 20,778,055 | (7,580,025) | (33,718) | 20,744,337 | 0 | | |
| 1.3.084.84.020.03 - CMOD:UMS.1253: UNDERGROUD STATION | 1,832,330 | 1,809,040 | 0 | 23,290 | 1,832,330 | 0 | | |
| 1.3.084.84.020.07 - CMOD:UMS.1253: ELEVATORS, ESCALATORS | 490,000 | 490,000 | 0 | 0 | 490,000 | 0 | | |
| 1.3.084.84.040.01 - CMOD:UMS.1253: DEMOLITION CLEARING | 944,987 | 944,987 | 0 | 0 | 944,987 | 0 | | |
| 1.3.084.84.040.02 - CMOD:UMS.1253: SITE UTILITIES UTIL | 3,270,038 | 3,270,038 | 0 | 0 | 3,270,038 | 0 | | |
| 1.3.084.84.040.03 - CMOD:UMS.1253: HAZARDOUS MATERIALS | 349,730 | 349,730 | 0 | 0 | 349,730 | 0 | | |
| 1.3.084.84.040.07 - CMOD:UMS.1253: AUTOMOBILE BUS ACCE | 0 | 0 | (20,580,025) | 0 | 0 | 0 | 69a | |
| 1.3.084.84.040.08 - CMOD:UMS.1253: TEMPORARY FACILITIES | 13,809,103 | 13,809,103 | 13,000,000 | 0 | 13,809,103 | 0 | | |
| 1.3.084.84.050.05 - CMOD:UMS.1253: COMMUNICATIONS | 48,149 | 105,157 | 0 | (57,008) | 48,149 | 0 | | |
| 1.3.084.94.020.03 - UMS.1253: AC: ALLOC CONTING | (744,337) | 0 | 0 | 0 | 0 | (744,337) | 41 | |
| 85 - CHINATOWN STATION (CTS) - WORK PACKAGE 1254 | 247,567,810 | 239,138,395 | 1,339,637 | 1,198,027 | 240,336,422 | 7,231,388 | | |
| 1.3.085.04.010.07 - CTS.1254: GUIDEWAY: UNDERGROUND TUNNEL | 76,417,579 | 76,417,579 | 0 | 0 | 76,417,579 | 0 | | |
| 1.3.085.04.020.03 - CTS.1254: UNDERGROUND STATION | 133,001,053 | 126,232,878 | 1,039,334 | 1,176,740 | 127,409,618 | 5,591,435 | | |
| 1.3.085.04.020.07 - CTS.1254: ELEVATORS ESCALATOR | 6,812,856 | 6,450,682 | 165,706 | 0 | 6,450,682 | 362,174 | | |
| 1.3.085.04.040.01 - CTS.1254: DEMOLITION CLEARING | 400,000 | 400,000 | 0 | 0 | 400,000 | 0 | | |
| 1.3.085.04.040.02 - CTS.1254: SITE UTILITIES UTIL | 6,001,718 | 5,999,218 | 0 | 2,500 | 6,001,718 | 0 | | |
| 1.3.085.04.040.03 - CTS.1254: HAZARDOUS MATERIALS | 350,000 | 230,000 | 0 | 0 | 230,000 | 120,000 | | |
| 1.3.085.04.040.04 - CTS.1254: ENVIRONMENTAL MITIGA | 325,665 | 222,460 | 0 | 0 | 222,460 | 103,205 | | |

| [A] Cost Account Description | [B] Jan 2021 Budget (YOE) | ACTUAL COSTS | | | | | [G] VARIANCE (B - F) | COST REPORT NOTES |
|--|---------------------------|-----------------------|-------------------------|---------------------|-------------------|--------------|----------------------|-------------------|
| | | [C] PRIOR MONTH Total | [D] PRIOR MONTH Monthly | [E] CURRENT Monthly | [F] CURRENT Total | | | |
| 1.3.085.04.040.06 - CTS.1254: PEDESTRIAN/BIKE | 15,000 | 15,000 | 0 | 0 | 15,000 | 0 | | |
| 1.3.085.04.040.07 - CTS.1254: AUTOMOBILE BUS ACCE | 225,677 | 211,385 | 35,708 | 0 | 211,385 | 14,292 | | |
| 1.3.085.04.040.08 - CTS.1254: TEMPORARY FACILITIES | 16,571,322 | 16,116,322 | 0 | 0 | 16,116,322 | 455,000 | | |
| 1.3.085.04.050.02 - CTS.1254: TRAFFIC SIGNALS AND | 1,599,593 | 1,665,256 | 0 | 0 | 1,665,256 | (65,663) | | |
| 1.3.085.04.050.03 - CTS.1254: TRACTION POWER SUPPL | 4,063,927 | 3,691,102 | 49,150 | 6,000 | 3,697,102 | 366,825 | | |
| 1.3.085.04.050.04 - CTS.1254: TRACTION POWER DISTRIBUTION | 124,481 | 94,490 | 0 | 0 | 94,490 | 29,991 | | |
| 1.3.085.04.050.05 - CTS.1254: COMMUNICATIONS | 1,658,938 | 1,392,022 | 49,739 | 12,787 | 1,404,809 | 254,129 | | |
| 85 - CHINATOWN STATION (CTS) CMODs | 62,581,923 | 52,639,644 | (6,910,784) | 0 | 52,639,644 | 9,942,279 | 71 | |
| 1.3.085.85.020.03 - CMOD:CTS.1254: UNDERGROUND STATION | 1,201,478 | 1,126,478 | 0 | 0 | 1,126,478 | 75,000 | | |
| 1.3.085.85.020.04 - CMOD:CTS.1254: OTHER STATIONS, LANDING, TERMINALS: INTERMODAL, FERRY, TROLLEY, ETC | 9,360,183 | 0 | 0 | 0 | 0 | 9,360,183 | | |
| 1.3.085.85.040.01 - CMOD:CTS.1254: POWER POLE | 155,956 | 148,212 | 0 | 0 | 148,212 | 7,744 | | |
| 1.3.085.85.040.02 - CMOD:CTS.1254: SITE UTILITIES UTIL | 4,022,598 | 3,996,251 | 0 | 0 | 3,996,251 | 26,347 | | |
| 1.3.085.85.040.03 - CMOD:CTS.1254: HAZARDOUS MATERIALS | 3,895,399 | 3,895,399 | 0 | 0 | 3,895,399 | 0 | | |
| 1.3.085.85.040.08 - CMOD:CTS.1254: TEMPORARY FACILITIES | 43,946,308 | 43,473,304 | 0 | 0 | 43,473,304 | 473,004 | | |
| 1.3.085.85.050.05 - CMOD:CTS.1254: COMMUNICATIONS | | 0 | (6,910,784) | 0 | 0 | 0 | 71a | |
| 1.3.085.95.020.03 - CTS.1254: AC: ALLOC CONTING | (40,964,029) | 0 | 0 | 0 | 0 | (40,964,029) | 72 | |
| 86 - YERBA BUENA MOSCONE STATION (YBM) - WORK PACKAGE 1255 | 158,089,000 | 155,670,568 | 166,421 | 40,698 | 155,711,266 | 2,377,734 | | |
| 1.3.086.05.020.03 - YBM.1255: UNDERGROUND STATION | 118,405,840 | 118,076,347 | 10,643 | 14,400 | 118,090,747 | 315,093 | | |
| 1.3.086.05.020.07 - YBM.1255: ELEVATORS ESCALATOR | 5,333,287 | 5,143,107 | 124,028 | 0 | 5,143,107 | 190,180 | | |
| 1.3.086.05.040.01 - YBM.1255: DEMOLITION CLEARING | 657,000 | 657,000 | 0 | 0 | 657,000 | 0 | | |
| 1.3.086.05.040.02 - YBM.1255: SITE UTILITIES UTIL | 7,163,278 | 7,163,278 | 0 | 0 | 7,163,278 | 0 | | |
| 1.3.086.05.040.03 - YBM.1255: HAZARDOUS MATERIALS | 2,629,439 | 2,140,188 | 0 | 0 | 2,140,188 | 489,251 | 73 | |
| 1.3.086.05.040.04 - YBM.1255: ENVIRONMENTAL MITIGA | 100,000 | 32,019 | 0 | 0 | 32,019 | 67,981 | | |
| 1.3.086.05.040.06 - YBM.1255: PEDESTRIAN/BIKE | 16,665 | 1 | 0 | 0 | 1 | 16,664 | | |
| 1.3.086.05.040.07 - YBM.1255: AUTOMOBILE BUS ACCE | 1,542,725 | 1,539,725 | 0 | 0 | 1,539,725 | 3,000 | | |
| 1.3.086.05.040.08 - YBM.1255: TEMPORARY FACILITIES | 15,564,753 | 15,177,965 | 0 | 220 | 15,178,185 | 386,568 | | |
| 1.3.086.05.050.02 - YBM.1255: TRAFFIC SIGNALS AND | 1,726,492 | 1,726,492 | 0 | 0 | 1,726,492 | 0 | | |
| 1.3.086.05.050.03 - YBM.1255: TRACTION POWER SUPPL | 3,708,425 | 2,785,100 | 31,250 | 17,500 | 2,802,600 | 905,825 | | |
| 1.3.086.05.050.05 - YBM.1255: COMMUNICATIONS | 1,241,096 | 1,229,346 | 500 | 8,578 | 1,237,924 | 3,172 | | |
| 86 - YERBA BUENA MOSCONE STATION (YBM) CMODs | 4,889,959 | 4,455,864 | (11,773,621) | 12,568 | 4,468,432 | 421,527 | | |
| 1.3.086.86.020.03 - CMOD:YBM.1255: UNDERGROUND STATION | 466,470 | 456,470 | 0 | 0 | 456,470 | 10,000 | | |
| 1.3.086.86.020.07 - CMOD:YBM.1255: ELEVATORS ESCALATOR | 210,055 | 210,055 | 0 | 0 | 210,055 | 0 | | |
| 1.3.086.86.040.01 - CMOD:YBM.1255: DEMOLITION CLEARING | 266,386 | 259,386 | 0 | 7,000 | 266,386 | 0 | 73 | |
| 1.3.086.86.040.02 - CMOD:YBM.1255: SITE UTILITIES UTIL | 3,570,282 | 3,158,755 | 0 | 0 | 3,158,755 | 411,527 | | |
| 1.3.086.86.040.03 - CMOD:YBM.1255: HAZARDOUS MATERIALS | 150,828 | 150,828 | 0 | 0 | 150,828 | 0 | | |
| 1.3.086.86.040.04 - CMOD:YBM.1255: ENVIRONMENTAL MITIGA | 102,734 | 102,734 | 0 | 0 | 102,734 | 0 | | |
| 1.3.086.86.040.06 - CMOD:YBM.1255: PEDESTRIAN/BIKE | 35,489 | 29,921 | 0 | 5,568 | 35,489 | 0 | | |
| 1.3.086.86.040.08 - CMOD:YBM.1255: TEMPORARY FACILITIES | 87,715 | 87,715 | 0 | 0 | 87,715 | 0 | | |
| 1.3.086.86.050.05 - CMOD:YBM.1255: COMMUNICATIONS | | 0 | (11,773,621) | 0 | 0 | 0 | 73a | |
| 1.3.086.96.020.03 - YBM.1255: AC: ALLOC CONTING | 10,110,042 | 0 | 0 | 0 | 0 | 10,110,042 | 74 | |
| 87 - SURFACE TRACKWORK AND SYSTEMS -WORK PACKAGE 1256 | 139,989,000 | 126,409,345 | 2,669,895 | 2,562,959 | 128,972,304 | 11,016,696 | | |
| 1.3.087.09.010.02 - STS.1256: GUIDEWAY: AT-GRADE SEMI-EXCLUSIVE (ALLOWS C | 2,860,000 | 2,860,000 | 0 | 0 | 2,860,000 | 0 | | |

| [A] Cost Account Description | [B] Jan 2021 Budget (YOE) | ACTUAL COSTS | | | | | [G] VARIANCE (B - F) | COST REPORT NOTES |
|---|---------------------------|-----------------------|-------------------------|---------------------|-------------------|--------------|----------------------|-------------------|
| | | [C] PRIOR MONTH Total | [D] PRIOR MONTH Monthly | [E] CURRENT Monthly | [F] CURRENT Total | | | |
| 1.3.087.09.010.06 - STS.1256: GUIDEWAY: UNDERGROUND CUT & CVR | 9,257,731 | 8,951,588 | 0 | 0 | 8,951,588 | 306,143 | | |
| 1.3.087.09.010.07 - STS.1256: GUIDEWAY: UNDERGROUN | 16,723,552 | 16,338,252 | 42,151 | 18,000 | 16,356,252 | 367,300 | | |
| 1.3.087.09.010.09 - STS.1256: TRACK DIRECT FIXATION | 6,761,089 | 6,756,657 | 0 | 0 | 6,756,657 | 4,432 | | |
| 1.3.087.09.010.12 - STS.1256: TRACK: SPECIAL | 4,449,637 | 4,449,637 | 0 | 0 | 4,449,637 | 0 | | |
| 1.3.087.09.020.01 - STS.1256: AT-GRADE STATION | 7,602,857 | 6,880,095 | 256,984 | 6,820 | 6,886,915 | 715,942 | | |
| 1.3.087.09.040.02 - STS.1256: SITE UTILITIES, UTILITY RELOCA | 17,464,046 | 14,685,124 | 2,250 | 5,500 | 14,690,624 | 2,773,422 | | |
| 1.3.087.09.040.03 - STS.1256: HAZARDOUS MATERIALS | 200,000 | 0 | 0 | 0 | 0 | 200,000 | 73 | |
| 1.3.087.09.040.04 - STS.1256: ENVIRONMENTAL MITIGATION | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 73 | |
| 1.3.087.09.040.07 - STS.1256: AUTOMOBILE BUS ACCE | 2,116,925 | 2,116,925 | 0 | 0 | 2,116,925 | 0 | | |
| 1.3.087.09.040.08 - STS.1256: TEMPORARY FACILITIES | 13,896,832 | 13,835,367 | 0 | 6,000 | 13,841,367 | 55,464 | | |
| 1.3.087.09.050.01 - STS.1256: TRAIN CONTROL AND SIGNALS | 27,543,451 | 24,951,236 | 2,061,880 | 2,454,652 | 27,405,888 | 137,563 | | |
| 1.3.087.09.050.02 - STS.1256: TRAFFIC SIGNALS AND | 4,463,368 | 3,798,419 | 0 | 0 | 3,798,419 | 664,949 | | |
| 1.3.087.09.050.03 - STS.1256: TRACTION POWER SUPPL | 9,889,014 | 9,200,661 | 246,630 | 27,455 | 9,228,116 | 660,898 | | |
| 1.3.087.09.050.04 - STS.1256: TRACTION POWER DISTRIBUTION | 6,099,675 | 3,861,364 | 14,595 | 27,032 | 3,888,396 | 2,211,279 | | |
| 1.3.087.09.050.05 - STS.1256: COMMUNICATIONS | 7,996,237 | 5,999,058 | 41,405 | 17,500 | 6,016,558 | 1,979,679 | | |
| 1.3.087.09.050.07 - STS.1256: CENTRAL CONTROL | 2,614,586 | 1,724,962 | 4,000 | 0 | 1,724,962 | 889,624 | | |
| 87 - SURFACE TRACKWORK AND SYSTEMS (STS) CMODs | 79,008,285 | 94,737,212 | 28,626,262 | 1,680,245 | 96,417,457 | (17,409,171) | | |
| 1.3.087.89.020.03 - CMOD:STS.1256: UNDERGROUND STATION | (4,876,785) | (4,876,785) | 0 | 0 | (4,876,785) | 0 | | |
| 1.3.087.89.040.01 - CMOD:STS.1256: DEMOLITION, CLEARING, EARTHWORK | 399,000 | 399,000 | 0 | 0 | 399,000 | 0 | | |
| 1.3.087.89.040.02 - CMOD:STS.1256: SITE UTILITIES, UTILITY RELOCA | 1,482,322 | 1,345,797 | 0 | 120,767 | 1,466,564 | 15,758 | | |
| 1.3.087.89.040.03 - CMOD:STS.1256: HAZARDOUS MATERIALS | 18,221 | 18,221 | 0 | 0 | 18,221 | 0 | | |
| 1.3.087.89.040.07 - CMOD:STS.1256: AUTOMOBILE BUS ACCE | 17,179,150 | 16,530,003 | (2,254,304) | 649,147 | 17,179,150 | 0 | | |
| 1.3.087.89.040.08 - CMOD:STS.1256: TEMPORARY FACILITIES | 64,753,360 | 64,130,376 | 29,907,076 | 58,339 | 64,188,715 | 564,645 | 74a | |
| 1.3.087.89.050.01 - CMOD:STS.1256: TRAIN CONTROL | (17,776,769) | 13,304 | 0 | 221,928 | 235,232 | (18,012,001) | | |
| 1.3.087.89.050.02 - CMOD:STS.1256: TRAFFIC SIGNALS AND | 242,427 | 220,000 | 0 | 0 | 220,000 | 22,427 | | |
| 1.3.087.89.050.05 - CMOD:STS.1256: COMMUNICATIONS | 17,587,360 | 16,957,296 | 973,490 | 630,064 | 17,587,360 | 0 | | |
| 1.3.087.99.020.01 - STS.1256: AC: ALLOC CONTING | (14,954,783) | 0 | 0 | 0 | 0 | (14,954,783) | 75 | |
| 88 - STATIONS CONTRACT 1300 | 2,435,063 | 1,215,299 | 1,345 | 4,410 | 1,219,709 | 1,215,354 | | |
| 1.3.088.06.080.04 - CN1300 CONSTRUCTION TRAILER [68CPT5441316.CPT5441316] | 80,000 | 0 | 0 | 0 | 0 | 80,000 | | |
| 1.3.088.06.080.04 - DT-CN1300 COMMUNICATIONS INSTALL [68CPT5441317.CPT544 | 1,430,594 | 156,022 | 0 | 0 | 156,022 | 1,274,572 | | |
| 1.3.088.06.080.04 - MTA Communications - Business Liaison to support CN1300 CON[68C | 420,000 | 343,778 | 0 | 0 | 343,778 | 76,222 | | |
| 1.3.088.06.080.04 - IT-CN1300 Installation [68CPT5441319.CPT5441319] | 448,371 | 292,209 | 1,345 | 4,410 | 296,619 | 151,752 | | |
| 1.3.088.06.080.04 - CN1300 Installation Maintenance [68CPT5441320.CPT5441320] | 25,000 | 382,655 | 0 | 0 | 382,655 | (357,655) | | |
| 1.3.088.06.080.04 - DT Support - Stations [68CPT544135.CPT5441325] | 31,098 | 40,635 | 0 | 0 | 40,635 | (9,537) | | |
| 141 - CONSTRUCTION ADMINISTRATION | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 1.3.141.97.080.04 - CONSTR.ADMIN:ALLOC CONTING | 0 | 0 | | | 0 | 0 | 75a | |
| 142 - LEGAL/PERMITS | 2,014,204 | 0 | 0 | 0 | 0 | 2,014,204 | | |
| 1.3.142.01.080.06 - LGL.PRMTSF:LEGAL; PERMITS | 2,014,204 | 0 | 0 | 0 | 0 | 2,014,204 | | |
| 144 - STARTUP | 8,300,329 | 0 | 0 | 0 | 0 | 8,300,329 | | |
| 1.3.144.01.080.08 - STRT: STARTUP (SFMTA Transit) | 6,941,907 | 0 | 0 | 0 | 0 | 6,941,907 | | |
| 1.3.144.97.080.08 - STRTA: AC STARTUP ALLOC CONTIN | 1,358,422 | 0 | 0 | 0 | 0 | 1,358,422 | | |
| 151 - TEMPORARY LICENSE AGREEMENT | 17,000 | 0 | 0 | 0 | 0 | 17,000 | | |
| 1.3.151.01.080.06 - TEMP.LICPORARY LICENSE AGREEME | 17,000 | 0 | 0 | 0 | 0 | 17,000 | | |

| [A] Cost Account Description | [B] Jan 2021 Budget (YOE) | ACTUAL COSTS | | | | | [G] VARIANCE (B - F) | COST REPORT NOTES |
|--|---------------------------|-----------------------|-------------------------|---------------------|-------------------|--------------|----------------------|-------------------|
| | | [C] PRIOR MONTH Total | [D] PRIOR MONTH Monthly | [E] CURRENT Monthly | [F] CURRENT Total | | | |
| 170 - COMMUNICATIONS CONNECTIONS | 10,599,579 | 2,403,913 | 0 | 0 | 2,403,913 | 8,195,666 | | |
| 1.3.170.01.050.04 - COMM.CONNN:COMMUNICATION CONN | 5,757,629 | 0 | 0 | 0 | 0 | 5,757,629 | | |
| 1.3.170.01.050.05 - CSP Radio Design | 641,950 | 641,950 | 0 | 0 | 641,950 | 0 | | |
| 1.3.170.01.050.05 - CSP Radio Cable | 377,788 | 321,963 | 0 | 0 | 321,963 | 55,825 | | |
| 1.3.170.01.050.05 - CSP Radio Procurement | 3,822,212 | 1,440,000 | 0 | 0 | 1,440,000 | 2,382,212 | | |
| 181 - AON RISK INSURANCE CS 163 | 26,803,757 | 25,119,206 | 0 | 1,673,738 | 26,792,944 | 10,813 | | |
| 1.3.181.01.040.08 - AON.CS163 AON RISK INS. | 26,778,757 | 25,094,206 | 0 | 1,673,738 | 26,767,944 | 10,813 | | |
| 1.3.181.01.080.03 - AON.CS171 AON RISK INS. STUDY | 25,000 | 25,000 | 0 | 0 | 25,000 | 0 | | |
| 191 - FARE COLLECTION CONTRACTOR | 5,400,000 | 366,130 | 0 | 0 | 366,130 | 5,033,871 | | |
| 1.3.191.01.050.06 - FARE.CONSUM:FARE COLLECTION | 5,400,000 | 366,130 | 0 | 0 | 366,130 | 5,033,871 | | |
| 192 - THALES T&S CENTRAL CONTROL | 19,421,326 | 10,698,655 | 0 | 1,301,734 | 12,000,389 | 7,420,937 | | |
| 1.3.192.01.050.01 - THALES T&S ATCS | 487,972 | 106,179 | 0 | 0 | 106,179 | 381,793 | | |
| 1.3.192.01.050.01 - CN1266-2 Advanced Train Control System (ATCS) - Implementation | 15,507,930 | 7,475,844 | 0 | 1,301,734 | 8,777,579 | 6,730,351 | | |
| 1.3.192.01.050.01 - CN1266-1 Advanced Train Control System (ATCS) - Equipment | 3,425,424 | 3,116,632 | 0 | 0 | 3,116,632 | 308,792 | | |
| 202 - JOC2-022.0 | 63,938 | 0 | 0 | 0 | 0 | 63,938 | | |
| 1.3.202.01.040.02 - JOC2-022:15&22 POTHOLING UTIL1 LGHT FNDS | 63,938 | 0 | 0 | 0 | 0 | 63,938 | | |
| 203 - JOC2-029.0 | 53,317 | 0 | 0 | 0 | 0 | 53,317 | | |
| 1.3.203.07.040.02 - JOC0292-029: RELOCATE VAULTS-S | 53,317 | 0 | 0 | 0 | 0 | 53,317 | | |
| 302 - PG&E | 1,988,173 | 3,874,699 | 0 | 0 | 3,874,699 | (1,886,526) | | |
| 1.3.302.03.050.03 - PGE PERMANENT POWER UMS | (2,350,000) | 0 | 0 | 0 | 0 | (2,350,000) | | |
| 1.3.302.03.050.03 - PGE POWER FEED UMS | 2,959,826 | 1,305,477 | 0 | 0 | 1,305,477 | 1,654,349 | | |
| 1.3.302.04.050.03 - PGE PERMANENT POWER CTS | (2,350,000) | 0 | 0 | 0 | 0 | (2,350,000) | | |
| 1.3.302.04.050.03 - PGE POWER FEED CTS | 2,959,826 | 0 | 0 | 0 | 0 | 2,959,826 | | |
| 1.3.302.05.050.03 - PGE PERMANENT POWER YBM | (2,368,540) | 0 | 0 | 0 | 0 | (2,368,540) | | |
| 1.3.302.05.050.03 - PGE POWER FEED YBM | 3,125,222 | 2,569,222 | 0 | 0 | 2,569,222 | 556,000 | | |
| 1.3.302.09.050.03 - PGE POWER FEED STS | 11,839 | 0 | 0 | 0 | 0 | 11,839 | | |
| 331 - BAY AREA RAPID TRANSIT (BART) | 951,356 | 476,611 | 0 | 0 | 476,611 | 474,745 | | |
| 1.3.331.01.080.04 - CM:SFMTA LABOR-ENG SVCS-IRP/BART/SF | 50,000 | 33,152 | 0 | 0 | 33,152 | 16,848 | | |
| 1.3.331.01.080.06 - CM: BAY AREA RAPID TRANSIT (BART) [122A] | 901,356 | 443,459 | 0 | 0 | 443,459 | 457,897 | | |
| 333 - AMERICAN PUBLIC TRANSP. ASSOCIATION (APTA) CS-APTA | 146,500 | 62,112 | 0 | 0 | 62,112 | 84,388 | | |
| 1.3.333.01.080.03 - APTA:APTA - IRP [2G] | 46,500 | 31,054 | 0 | 0 | 31,054 | 15,446 | | |
| 1.3.333.01.080.03 - APTA:APTA - IRP [2C] | 100,000 | 31,058 | 0 | 0 | 31,058 | 68,942 | | |
| 334 - BART FARE COLLECTION SYSTEM | 700,000 | 475,136 | 0 | 0 | 475,136 | 224,864 | | |
| 1.3.334.01.050.06 - BART:BART FARE COLLECTION EQP | 700,000 | 475,136 | 0 | 0 | 475,136 | 224,864 | | |
| 401 - ECONOMIC AND WORKFORCE DEVELOPMENT (EWD) | 17,600 | 17,600 | 0 | 0 | 17,600 | 0 | | |
| 1.3.401.01.080.04 - EWD: MAYORS OFFICE ECON DEV | 17,600 | 17,600 | 0 | 0 | 17,600 | 0 | | |
| 402 - DEPARTMENT OF TECHNOLOGY | 242,371 | 250,534 | 0 | 0 | 250,534 | (8,163) | | |
| 1.3.402.07.050.04 - DT:1UTL:COMM. CONNECTIONS | 166,756 | 179,179 | 0 | 0 | 179,179 | (12,423) | | |
| 1.3.402.08.050.04 - DT:2UTL:COMM.CONNECTIONS | 75,615 | 71,354 | 0 | 0 | 71,354 | 4,261 | | |
| 404 - DEPARTMENT OF BUILDING INSPECTION (DBI) | 1,204,081 | 1,204,081 | 0 | 0 | 1,204,081 | 0 | | |
| 1.3.404.01.080.06 - DPT OF BUILDING INSPECTION | 1,204,081 | 1,204,081 | 0 | 0 | 1,204,081 | 0 | | |
| 491 - FORM B - REIMBURSEMENT | (12,227,954) | 0 | 0 | 0 | 0 | (12,227,954) | | |

| [A] Cost Account Description | ACTUAL COSTS | | | | | | COST REPORT NOTES |
|---|---------------------------|-----------------------|-------------------------|---------------------|----------------------|----------------------|-------------------|
| | [B] Jan 2021 Budget (YOE) | [C] PRIOR MONTH Total | [D] PRIOR MONTH Monthly | [E] CURRENT Monthly | [F] CURRENT Total | [G] VARIANCE (B - F) | |
| 1.3.491.02.040.02 - FORMB - CONTRACT 1252 UTILITY REIMBUR | (254,050) | 0 | 0 | 0 | 0 | (254,050) | 76 |
| 1.3.491.03.040.02 - FORMB - UMS:CONTRACT 1300 UTILITY REIMBURSEMENT | (528,370) | 0 | 0 | 0 | 0 | (528,370) | 77 |
| 1.3.491.04.040.02 - FORMB - CTS:CONTRACT 1300 UTILITY REIMBURSEMENT | (451,703) | 0 | 0 | 0 | 0 | (451,703) | 78 |
| 1.3.491.05.040.02 - FORMB - YBM:CONTRACT 1300 UTILITY REIMBURSEMENT | (100,000) | 0 | 0 | 0 | 0 | (100,000) | 79 |
| 1.3.491.06.040.02 - FORMB - CONTRACT 1300 UTILITY REIMBUR | 0 | 0 | 0 | 0 | 0 | 0 | 80 |
| 1.3.491.07.040.02 - FORMB - CONTRACT 1250 UTILITY REIMBUR | (2,275,419) | 0 | 0 | 0 | 0 | (2,275,419) | 81 |
| 1.3.491.08.040.02 - FORMB - CONTRACT 1251 UTILITY REIMBUR | (7,618,412) | 0 | 0 | 0 | 0 | (7,618,412) | 82 |
| 1.3.491.09.040.02 - FORMB - STS:CONTRACT 1300 UTILITY REIMBURSEMENT | (1,000,000) | 0 | 0 | 0 | 0 | (1,000,000) | 83 |
| TOTAL CONSTRUCTION PHASE | 1,484,126,858 | 1,481,324,545 | 10,041,563 | 12,195,049 | 1,493,519,595 | (9,392,737) | |
| 1.4.091.01.070.01 - LRVS: LIGHT RAIL VEHICLES RFP [34B] | 1,325,000 | 1,319,773 | 0 | 0 | 1,319,773 | 5,227 | |
| 1.4.091.01.070.01 - LRVS: LIGHT RAIL VEHICLES PROJECT MGT [68E] | 828,009 | 828,009 | 0 | 0 | 828,009 | (0) | |
| 1.4.091.01.070.01 - LRVS: LRV PROCUREMENT ODC | 25,000 | 0 | 0 | 0 | 0 | 25,000 | |
| 1.4.091.01.070.01 - LRVS: LRV PROCUREMENT | 9,821,991 | 9,781,465 | 0 | 0 | 9,781,465 | 40,526 | |
| 1.4.091.97.070.01 - LRVA:AC: VEHICLES ALLOC CONTI | 0 | 0 | 0 | 0 | 0 | 0 | 26 |
| TOTAL VEHICLES | 12,000,000 | 11,929,247 | 0 | 0 | 11,929,247 | 70,753 | |
| 1.5.015.01.060.01 - RE: EASEMENT ACQUISIT | 400,000 | 322,939 | 0 | 0 | 322,939 | 77,061 | |
| 1.5.015.01.060.01 - RE: REAL EST SITE ACQ | 15,955,138 | 14,224,616 | 0 | 0 | 14,224,616 | 1,730,522 | |
| 1.5.015.01.060.01 - RE: REAL ESTATE | 766,272 | 766,272 | 0 | 0 | 766,272 | 0 | |
| 1.5.015.01.060.01 - RE: REC & PARK MOU | 6,987,624 | 6,987,624 | 0 | 0 | 6,987,624 | 0 | |
| 1.5.015.01.060.01 - RE:-DEPT OF TRANSPOR | 2,686,000 | 2,686,000 | 0 | 0 | 2,686,000 | 0 | |
| 1.5.015.01.060.01 - RE:-LICENSES FEES | 400,000 | 381,311 | 0 | 0 | 381,311 | 18,689 | |
| 1.5.023.01.060.01 - ATTY:REAL ES | 2,764,872 | 2,764,872 | 0 | 0 | 2,764,872 | 0 | |
| 1.5.101.01.060.02 - RES.RELO: RELOCATION COST | 1,275,200 | 1,289,701 | 0 | 0 | 1,289,701 | (14,501) | |
| 1.5.102.01.060.02 - COMM.RELO-RELOC COMMERCIAL | 905,311 | 1,119,729 | 0 | 0 | 1,119,729 | (214,418) | |
| TOTAL ROW, LAND, EXISTING IMPROVEMENTS | 32,140,418 | 30,543,065 | 0 | 0 | 30,543,065 | 1,597,353 | |
| 90 - CONTINGENCY | 801,869 | 0 | 0 | 0 | 0 | 801,869 | |
| 1.7.500.91.090.00 - UNALLOCATED CONTINGENCY | 801,869 | | | | | 801,869 | 84 |
| TOTAL ALLOCATED CONTINGENCY | 0 | | | | | 0 | |
| TOTAL PROJECT COST | 1,690,687,193 | 1,684,357,366 | 10,041,563 | 12,210,667 | 1,696,568,033 | (5,880,841) | |

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| 7.1 Program Project Budget | |
|----------------------------|--|
| 1 | The Central Subway Project (CSP) (SFMTA Capital Program CPT 544) is defined in the FTA-SFMTA October 2012 Full Funding Grant Agreement with a budget of \$1.578 billion. |
| 2 | The TBM Retrieval Shaft Relocation (SFMTA Capital Program CPT 690) is one of four capital projects that is related to CSP. These projects are reported for background information as needed outside of the main body of the Project Monthly Progress Report. |
| 3 | The Chinatown Plaza (CPT 718) is for Chinatown Station enhancement capital project. The project has funding outside of the Central Subway Project. The construction is carried out in Contract 1300 Contract Modifications. |
| 4 | CPT 665 is a Real Estate project to relocation in compliance with California regulations for business relocations but outside of the Central Subway Project as defined by the FTA FFGA. |
| 5 | CPT 705 is an SFMTA capital improvement between the Agency and community stakeholders outside of the Central Subway Project. |
| 6 | Utility company reimbursements (Form B) result in funds received for work carried out on behalf of utilities concurrent to CSP work to achieve efficiencies. |
| 7 | PG&E Power Feed reimbursement funds are the refunds from PG&E when completion of Stations construction and switch to permanent power. |
| 8 | BART Elevator funds are reimbursements for work carried out on behalf of BART to install BART Powell Street Station elevator. |
| 9 | The Tutor Perini - CAD Files funds are the result of payments by the contractor for project documentation not included in the contract. |
| 10 | SFPUC Sewer Main funds are reimbursements for work carried out on behalf of San Francisco PUC (includes 10% construction contingency). |
| 11 | Traffic Effectiveness Project funded Contract Modification #40 for Culvert, Street & Sidewalk Restoration in North Beach are reimbursements for work carried out in Contract 1252 on behalf of SFMTA SSD. |
| 12 | SFPUC 24" Water Main funds are reimbursements for work carried out in Contract 1252 Contract Modification #41 on behalf of San Francisco PUC (includes construction management cost). |
| 13 | SFPUC North Beach 24" Water Main Additional Work funds are reimbursements for work carried out in Contract 1252 Contract Modification #48 on behalf of San Francisco PUC (includes construction management cost). |
| 14 | CN1300 Contract Modification #6 is funded by Chinatown Plaza (CPT 718) project. |
| 15 | Traffic Effectiveness Project funded Contract Modification #51 for support for North Beach Restoration, OCS and Streetlighting which are reimbursements for work carried out in Contract 1252. |
| 16 | Public Works' funds are for reimbursements for work carried out on behalf of Public Works MOU for Water Line above YBM Station. |
| 17 | SFWD funded Contract Modification #60 for 8' water line at the intersection of Fourth and Jessie Street which are reimbursements for work carried out in Contract 1252. |
| 17a | The Chinatown Plaza (CPT 718) is used for Chinatown Station enhancement. The project has funding outside of the Central Subway Project. The construction is carried out in Contract 1300 Contract Modifications. CMOD#123 is being partially funded by CPT718 funding. |

| 7.4 Contingency Management Trend Report | |
|---|--|
| 18 | In Oct 2014 Report, updated Contract 1250 contract cost to segregate contract amount and contract modification amount. Note that September 2013 Supplemental Authorized Contingency "column f" did not include completed contract. |
| 19 | In Oct 2014 Report, updated Contract 1251 contract cost to segregate contract amount and contract modification amount. Note that September 2013 Supplemental Authorized Contingency "column f" did not include completed contract. |
| 20 | Contract 1252 Original Contract Value "column a" and Original Contingency "column f" did not match September 2013 Supplemental due to Supplemental were used the revised value to reflect Contract Modifications #3-#18. Reduced Contract 1252 contingency to reflect CMod #20 for retrieval shaft relocation cost \$5.15M funded by CPT690, CMod #40 for Culvert, Street & Sidewalk Restoration cost \$694,651 funded by Traffic Effectiveness Project (TEP), and CMod #41 for install 24" Water Main in North Beach cost \$328,860 funded by SFPUC. In August 2015 report, release \$15M CN1252 Tunnel assigned contingency to program unallocated contingency. In March 2106 report, reduced Contract 1252 contingency by \$377,435 cost to reflect certification of five CMODS. CMod#49, #52 and #53 total \$221,967 are funded by CPS. CMod#51 Support for North Beach Restoration, OCS and Streetlighting cost of \$155,468 is being funded by TEP. Released \$155,468 CN1252 allocated contingency to program's unallocated contingency. In May 2016 report, reduced Contract 1252 contingency by \$185,913 cost to reflect certification of two CMODS. In July 2016 report, increased Contract 1252 contingency by \$15,259 cost to reflect certification of one CMOD. In October 2016 report, increased Contract 1252 contingency by \$319,658 to reflect certification of three credit CMODS. In March 2018 report, increased Contract 1252 contingency by \$131,715 cost to reflect certification of two CMODS. |
| 21 | BART Elevator scope and SFPUC Sewer Main scope is in Contract 1300; effort will be funded by BART. In January 2015 Report, corrected Station Contract value to match awarded amount. In March 2019, \$18,036,709 was taken out of original contract of \$879,676,400 due to ATCS no longer being done by Tutor hence new revised budget of \$861,639,691. In August 2019, used new methodology to report on the potential changes to our contract cost. See backup via SCC codes. The budget number in cell m14 has also been updated to reflect the true cost. |
| 22 | In March 2016 Report, lowered Contract 1300 Stations CTS contingency by \$75,000 because Contract Modification #6 was funded by Project CPT718. In Nov 2016 report, reversed moving contingency. |
| 23 | In December 2017 Report, \$1,060,000 Job Readiness Budget is shown as an approved change in Column "b". In March 2019 report, \$18,036,709 taken out of Tutor contract (STS package) and put into unallocated contingency. We then used the same amount from unallocated contingency, \$18,036,709 and moved to its own line for the ATCS (advanced train control system) contract. As of March 2019, Tutor has not given us credit for the \$18,036,709 that is still sitting on the STS AL-14 bid item. That bid item should not be \$25M but instead be \$7,054,078 to reflect amount we have previously paid out. We will continue to monitor the STS-AL bid item to make sure Tutor corrects the amount. In August 2019, we are showing the \$4,841,950 from unallocated program contingency being moved to SCC 50 Systems category. |
| 24 | In December 2017 Report, there is a change in Column "f" and Column "h" to reflect reporting to include CN1250 and CN1251. Prior to this, Column "f" and Column "h" reporting excluded CN1250 and CN1251. |

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| 25 | In April 2015 report, real estate budget stated in RAMP Rev5 is \$36.7M, including \$1M contingency. The cost workbook ROW & contingency budget reflects this with \$36,511,799 and \$1,000,000 respectively. Revised cost book ROW budget & contingency to be \$37,511,799. The \$4,265,478 Caltrans lease savings is allocated to ROW allocated contingency. In February 2017, released \$5,265,478 from completed phase Real Estate assigned contingency to program unallocated contingency. In September 2020, re-programmed, re-aligned and re-adjusted the allocated STS contingency to increase by \$22,708,106 due to funding received. |
| 26 | In Dec 2014 Report, redistributed LRV budget to reflect recent firm bid cost per vehicle (\$3,327,250/unit) from vehicle procurement contract award. (SFMTA Board meeting 15JUL14, calendar item #11). Vehicle line item total budget remains unchanged, redistributed fund by reducing base amount to \$13,309,000, column "c" and increased allocated contingency column "h", by same amount. In Dec 2018 Report, increased LRV budget by \$3,491,000 to reflect final costs of vehicles (\$4,200,000/unit) for vehicle procurement contract to \$16,800,000. Reduced LRV contract and transferred the \$9,585,653 from LRV contingency to unprogrammed contingency. |
| 26a | In July 2018 Report, increased SCC 80 Professional Services category budget by \$2,263,498 due to additional costs related to CN1300 stations; cost was transferred from program unallocated contingency. In August 2019 report, we are realigned and adjusted the allocated contingency for Professional Services and moved to approved changes column. |
| 27 | In Oct 2014 Report, made two corrections: i) revised Professional Services, Original Contract Value "column a" from \$310,518,041 to \$310,618,041, ii) revised Original Cogency. "column f" unallocated contingency from \$3,883,481 to \$3,845,945. In April 2015 report, used \$500K program contingency for CS-175 Bayland Soil Process contract. In August 2015 Report, added \$15M from Contract 1252. In March 2016 Report, the \$155,468 costs funded by other project offset credits added to program's unallocated contingency. In August 2016 Report, used \$15M to UMS contingency and \$5M to CTS contingency. In February 2017, increased \$5,265,478 from real estate contingency to program unallocated contingency and used \$1M for CN1300 Job Readiness Program contract. In July 2018 report, used \$2,263,498 to increase SCC 80 Professional Services category regarding matters related to stations from program unallocated contingency. In August 2019 report, used \$4,841,950 to increased SCC 50 Systems category regarding matters related to CSP Radio from program unallocated contingency. |
| 28 | The total Central Subway Project budget of \$1.578 billion, based on the October 2012 FFGA with the FTA, is the primary MPR report reference. In September 2020, the project budget increased from \$1.578 billion to \$1.601 billion due to additional funding. In October 2020, the project budget increased from \$1.601 billion to \$1.665 billion due to additional funding. In January 2021, the project budget increased from \$1.665 billion to \$1.691 billion due to additional funding. |
| 29 | Estimate at Completion is shown at Column "e". |
| 30 | Estimate at Completion vs. Budget variance is shown at Column "k". |
| 7.5 Contract Modification/Trend Log - Contract 1300 Stations | |
| 31 | Reported all trend cost for Contractor Change Order Requests and Proposed Contract Change and applied probability to forecasted trends. In April 2016 Report, reviewed probability formula and adjusted cost. In May 2017, updated probability formula and adjusted cost. |

| 7.6 Budget Revisions: Report Sorted by Construction Packages | |
|--|--|
| 32 | In Dec 2014 Report, reduced CN1252 allocated contingency by \$28K to execute Contract Modification #46, see Report 7.5 Detail Contingency Usage Report. In August 2015 report, release \$15M CN1252 Tunnel assigned contingency to program unallocated contingency. In March 2016 report, five contract modifications certified totaling \$377,435 of which \$155,468 is using another source of funding. Released \$155,648 from CN1252 Tunnel assigned contingency to program unallocated contingency. In May 2016 Report, reduced CN1252 allocated contingency by \$186K to execute Contract Modification #54 and #55, see Report 7.5 Detail Contingency Usage Report. In October 2016 Report, increased CN1252 allocated contingency by \$319,658 to execute three contract modifications (#57, #58 and #59), see Report 7.5 Detail Contingency Usage Report. In March 2018 Report, increased CN1252 allocated contingency by \$131,715 to execute two contract modifications (#61 and #62), see Report 7.5 Detail Contingency Usage Report. In December 2018 Report, released CN1252 allocated contingency of \$966,431 to program unallocated contingency. |
| 33 | In February 2017 report, initiated budget from program unallocated contingencies for CN1300 Job Readiness Program. CN1300 Job Readiness Program budget was part of CN1300 base value, a deduction contract modification will lower CN1300 contract value. |
| 34 | In April 2015, initiated budget from program unallocated contingencies for CS-175 Bayland Soil Process contract, refer to Note 20. |
| 34a | In March 2019, initiated transfer due to budget being withdrawn from Tutor contract (STS package) to fund the Advanced Train Control System contract amount of \$18,036,709. CN1266-2 Advanced Train Control System (ATCS) Implementation for \$14,611,285 and CN1266-1 Advanced Train Control System (ATCS) Equipment for \$3,425,424. |
| 34b | In December 2018, initiated budget from program unallocated contingencies for AON Risk Insurance, refer to Note 20. |
| 35 | In February 2017, released completed phase real estate assigned contingency \$5,265,478 to program unallocated contingency. |
| 36 | In Dec 2014 Report, redistributed LRV budget to reflect recent firm bid cost per vehicle (\$3,327,250/unit) from vehicle procurement contract award. (SFMTA Board meeting 15JUL14, calendar item #11). Vehicle line item total budget remains unchanged, redistributed fund by reducing base amount to \$13,309,000 and increased allocated contingency by same amount. In December 2018 Report, adjusted budget from \$13,309,000 to \$16,800,000 from allocated contingency. Took the remaining allocated contingency of \$9,585,653 and moved it to program unallocated contingency. In January 2021, reduced the LRV budget by \$4.8M and moved to CN1300 STS contingency. The adjusted budget for LRV went from \$16.8M to \$12M. |
| 36a | In August 2019 Report, utilized the contingency of \$16,862,657 from 80.03 Project Management budget and 80.04 Construction Management budget and redistributed funds to align with AECOM budget to reflect true costs plus additional \$12,000,000 in 2019 annual work plan. |

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| 37 | <p>In October 2016 report, 1252 program contingency increased by \$319,658 due to execution of three contract modifications as credit offsets. In November 2016 report, took away \$75,000 funding from program's unallocated contingency and moved to CTS allocated contingency. In February 2017 report, initiated budget from program unallocated contingencies for CN1300 Job Readiness Program. CN1300 Job Readiness Program budget was part of CN1300 base value, a deduction contract modification will lower CN1300 contract value. Also released \$5,265,478 assigned real estate contingency to program unallocated contingency. In June 2017, initiated budget from Contract 1251's contract value (true final administrative close out cost) to program unallocated contingency, a deduction contract modification that lowered CN1251's contract value by \$125,501. In March 2018 report, 1252 program contingency increased by \$131,715 due to execution of two contract modifications as credit offsets. In July 2018, increased SCC category Professional Services in 80.04 Construction Management by \$2,263,498 by reducing program unallocated contingency. In August 2019, increased SCC category Other Construction in 50.05 CSP Radio by \$4,841,950 by reducing program unallocated contingency.</p> |
| 38 | <p>In April 2015 report, program contingency decreased by \$500,000. In August 2015 report, release \$15M CN1252 Tunnel assigned contingency to program unallocated contingency. In March 2016 report, released \$155,468 from Contract 1252 Tunnel assigned contingency and \$75,000 from Contract 1300 Stations assigned contingency totaling \$230,956. In August 2016, released a total of \$20M unassigned contingency to assigned contingency; \$15M to CN1300 UMS station and \$5M to CTS station. In February 2017 report, initiated budget from program unallocated contingencies for CN1300 Job Readiness Program. CN1300 Job Readiness Program budget was part of CN1300 base value, a deduction contract modification will lower CN1300 contract value. Also released \$5,265,478 assigned real estate contingency to program unallocated contingency. In July 2017, increased program unallocated contingency by \$125,501 due to CN1251's revised contract value. In July 2018, reduced program unallocated contingency by \$2,263,498 to fund additional costs for SCC category Professional Services in 80.04 Construction Management. In December 2018, reallocated CN1252 budget of 2,402,247 (due to closeout cmod reduction of 1,435,816 and contingency release of 966,430) and LRV budget contingency of 9,585,653 and released a total of 11,987,900 to unprogrammed contingency. In August 2019, reduced program contingency by \$4,841,950 to fund additional costs for SCC category Other Construction in 50.05 to fund CSP Radio related services. In August 2020, used \$5.25M of unprogrammed contingency to fund AECOM 2020 AWP \$4.5M and AECOM 2020 ODC \$750K. In October 2020, added \$20,265,846 to unprogrammed contingency. In January 2021, moved \$200K from unprogrammed contingency to CN1300 STS contingency.</p> |
| <p>7.7 Budget Expenditures by SCC Codes</p> | |
| 39 | <p>In March 2017, added new columns for "Supplemental 2013 Budget" and "Remaining Budget". In April, added new column for "Contingency". In May 2017, added new column for "Report Note". In May 2017, breakdown the combined SCC codes 10 to 50 into individual row for 10, 20, 40, 50 categories. Assigned SCC code to all CN1300 potential changes. Contract 1300 Station assigned contingency SCC are 20.01 and 20.03. The budget transfer is using assigned contingency to process contract modifications. In June 2017, adjusted and realigned SCC codes. In July 2018, the budget transfer is using SCC 90 program unallocated contingency to process an increase in budget for category SCC 80.03-90.04 PM For Design & Construction. In March 2019, added \$18,036,709 from taking out the ATCS from Tutor contract. The budget transfer was used to create a stand alone line for ATCS work in 50.01 under Thales. In August 2020, used \$5.25M of unprogrammed contingency to create AECOM 2020 AWP \$4.5M and AECOM 2020 ODC \$750K. In October 2020, used \$32M of unprogrammed contingency to increase the contingencies for CN1300 CTS, YBM and STS station; increased AECOM 2020 AWP & ODC by \$6M; increased CS 155.2 by \$3,728,919 and added \$20,265,846 to unprogrammed contingency. In January 2021, received \$26M funding and increased the contingency for CN1300 STS station; lowered the LRV budget by \$4.8M and reduced the unprogrammed programmed contingency by \$200K and transferred the \$5M to</p> |

| 7.9 Detail Monthly Expenditure Report | |
|--|--|
| Phase 1 Preliminary Engineering | |
| 40 | In February 2017, line item budget was adjusted to line-up expenditures. Famis cost for Preliminary Engineering (PE) is \$48,210,903.71. Cost Report for Preliminary Engineering (PE) is \$46,542,060. Some Design cost reported in Famis were moved to Design Phase. |
| Phase 2 Design Phase | |
| 41 | Famis cost adjustment to transfer Project Management cost from July 2013 to Phase 3 Construction Phase. |
| 42 | Famis Phase 1 PE Index Code: 357906.CPT5441112 cost is \$10,222,939 \$8,949,300 is reported in Cost Report Phase 1 PE and the balance of \$1,273,639 is reported in Phase 2 Design. |
| 43 | 1.2.021.01.080.03 - FD:CTYCO-ARTS COMMISSION [357909ART001.CPT5441227]: FAMIS: \$1,425,167 Cost Report: \$1,425,167 cost is reported in Phase 2 Design, 1.2.021.01.080.03 Cost Transfer: Remaining cost is reported in Phase 3 Construction, 1.3.021.01.080.03 - ARTS:CTYCO-ARTS COMMISSION [357909ART001.CPT5441227] |
| 44 | In December 2016 Report, Central Subway Project has re-activated CSA Audit Work Order to perform overhead audit for three consultant forms. |
| 45 | 1.2.055.01.080.02 - FD:ODCs - 651 BRANNAN STREET [35CPT5441241.CPT5441241]: FAMIS: \$2,294,910 Cost Report: \$2,294,910 1.2.055.01.080.02 Cost Transfer: Future costs to be allocated to 1.3.055.01.080.02 - FD:ODCs - 651 BRANNAN STREET [35CPT5441241.CPT5441241] |
| 46 | 1.2.063.01.080.03 - AECOM.CS149 OM-EPC JV CS149-PM [68CPT544133D.CPT544133D]: FAMIS: \$4,698,167 Cost Report: \$4,698,167 on 1.2.063.01.080.03 Cost Transfer: Future costs to 1.3.063.01.080.03 - AECOM.CS149 OM-EPC JV CS149-PM [68CPT544133D.CPT544133D] |
| 47 | AVA Cost \$395,204 is reported in Phase 2 Final Design 1.2.066.01.080.03 |
| 48 | In January 2017 Report, remove variance amount of (\$920,555) that was incorrectly reported in August 2016. |
| 49 | 1.2.071.01.080.02 - FD:FINAL DESIGN-DP1 [35CPT5441232.CPT5441232]: FAMIS: \$5,608,147 Cost Report: \$5,469,336 Cost Transfer: \$138,811 to 1.3.071.01.080.04 - FD:FINAL DESIGN-DP1 [35CPT5441232.CPT5441232] |
| 50 | 1.2.072.01.080.02 - FD:FINAL DESIGN-DP2 [35CPT5441233.CPT5441233]: FAMIS: \$26,268,511 COST REPORT: \$26,220,609 COST TRANSFER: \$47,902 to 1.3.072.01.080.04 - FD:FINAL DESIGN-DP2 [35CPT5441233.CPT5441233] |
| 51 | 1.2.073.01.080.02 - FD:FINAL DESIGN-DP3 [35CPT5441236.CPT5441236]: FAMIS: \$11,502,372 COST REPORT: \$11,432,312 COST TRANSFER: \$70,060 to 1.3.073.01.080.04 - CM: DP3 [35CPT5441236.CPT5441236] |

| Phase 3 Construction Phase | |
|----------------------------|--|
| 52 | 1.3.021.01.080.03 - ARTS:CTYCO-ARTS COMMISSION [357909ART001.CPT5441227]: FAMIS: \$1,525,982 Cost Report: \$1,425,167 1.2.021.01.080.03 Cost Transfer: any future costs to 1.3.021.01.080.03 |
| 53 | In January 2017 Report, revised SCC Code from 1.2.032.02.080.02 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112B112] to 1.3.032.06.080.04 to correct incorrect SCC assignment for DPW support to construction phase. |
| 54 | In January 2017 Report, revised SCC Code from 1.2.032.02.080.02 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112C112] to 1.3.032.06.080.04 to correct incorrect SCC assignment for DPW support to construction phase. |
| 55 | In January 2017 Report, revised SCC Code from 1.2.032.02.080.02 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112D112] to 1.3.032.06.080.04 to correct incorrect SCC assignment for DPW support to construction phase. |
| 56 | In January 2017 Report, revised SCC Code from 1.2.032.02.080.02 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112E112] to 1.3.032.06.080.04 to correct incorrect SCC assignment for DPW support to construction phase. |
| 57 | In January 2017 Report, revised SCC Code from 1.2.032.02.080.02 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112F112] to 1.3.032.06.080.04 to correct incorrect SCC assignment for DPW support to construction phase. |
| 58 | In January 2017 Report, revised SCC Code from 1.2.032.02.080.02 -1424J-BOE LABOR [PWE1X5MPFUNA.CPT544112G112] to 1.3.032.06.080.04 to correct incorrect SCC assignment for DPW support to construction phase. |
| 59 | 1.3.055.01.080.02 - FD:ODCs - 651 BRANNAN STREET [35CPT5441241.CPT5441241]: FAMIS: \$2,294,910 Cost Report: \$2,294,910 1.2.055.01.080.02 - FD:ODCs - 651 BRANNAN STREET [35CPT5441241.CPT5441241] Cost Transfer: Future costs to be allocated to 1.3.055.01.080.02 |
| 60 | 1.3.063.01.080.03 - AECOM.CS149 OM-EPC JV CS149-PM [68CPT544133D.CPT544133D]: FAMIS: \$4,698,167 Cost Report: \$4,698,167 on 1.2.063.01.080.03 Cost Transfer: Future costs to 1.3.063.01.080.03 - AECOM.CS149 OM-EPC JV CS149-PM [68CPT544133D.CPT544133D] |
| 61 | In February 2017, transferred \$1,060,000 from programs unallocated contingency to initiate CN1300 JOB READINESS contracts, (cost account code 1.3.064.06.040.08). A deductive Construction Modification to CN1300 will process. |
| 62 | Used \$500K program contingency for CS-175 Bayland Soil Process contract. Refer to Report Notes #20. |
| 63 | 1.3.071.01.080.04 - FD:FINAL DESIGN-DP1 [35CPT5441232.CPT5441232]: FAMIS: \$5,608,147 Cost Report: \$5,469,336 Cost Transfer: \$138,811 to 1.3.071.01.080.04 - FD:FINAL DESIGN-DP1 [35CPT5441232.CPT5441232] |
| 64 | 1.3.072.01.080.04 - FD:FINAL DESIGN-DP2 [35CPT5441233.CPT5441233]: FAMIS: \$26,268,511 COST REPORT: \$26,220,609 COST TRANSFER: \$47,902 to 1.3.072.01.080.04 - FD:FINAL DESIGN-DP2 [35CPT5441233.CPT5441233] |

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| 65 | Contract 1251 Final cost is \$20,794,582. |
| 66 | In March 2016, July 2016 and October 2016, contract 1252 modifications budget and actuals have been realigned and adjusted to reflect actuals costs. |
| 67 | In March 2016, July 2016 and October 2016, contract 1252 modifications budget and actuals have been realigned and adjusted to reflect actuals costs. |
| 68 | Revised Contract 1252 allocated contingency SCC code from 040.08 to 010.07. |
| 69 | In July 2015 Report, used Contract 1300 Contractor schedule to report budget and actual cost. The Standard Cost Categories (SCC) allocation changed from previous reports. In August 2015 Report, adjusted some of Contract 1300 Contractor SCC assignment to match most of previous SCC assignment. In March 2016, \$75,000 Cmod#6 subtracted from CN1300 Stations contingency (using CPT718 funding) and transferred to Program contingency; this lead to the total CN1300 Station budget being lowered. In September 2020, received \$22,708,106 from local funds and added to CN1300 Station budget thus resulted it in being increased. |
| 69a | In August 2020, based on Tutor's PP#82, there was a total of \$5,371,820 of costs that was not associated with bid item or cmod. Based on Tutor's spreadsheet, our CM team spread it across the four stations and attributed UMS with \$1,886,753 and having it sit in cost center 1.3.088.84.040.07. |
| 70 | Revised Contract 1300/UMS allocated contingency SCC code from 040.08 to 020.03. |
| 71 | In March 2016 Report, reduced Contract 1252 contingency by \$377,435 cost to reflect certification of five CMODS. |
| 71a | In August 2020, based on Tutor's PP#82, there was a total of \$5,371,820 of costs that was not associated with bid item or cmod. Based on Tutor's spreadsheet, our CM team spread it across the four stations and attributed CTS with \$1,419,413 and having it sit in cost center 1.3.088.85.050.05. |
| 72 | Revised Contract 1300/CTS allocated contingency SCC code from 040.08 to 020.03. |
| 73 | Negative Current or Prior Monthly expenditure is due to replenish allowance expenses by approved Contract Modifications. |
| 73a | In August 2020, based on Tutor's PP#82, there was a total of \$5,371,820 of costs that was not associated with bid item or cmod. Based on Tutor's spreadsheet, our CM team spread it across the four stations and attributed YBM with \$1,090,286 and having it sit in cost center 1.3.088.86.050.05. |
| 74 | Revised Contract 1300/YBM allocated contingency SCC code from 040.08 to 020.03. |
| 74a | In August 2020, based on Tutor's PP#82, there was a total of \$5,371,820 of costs that was not associated with bid item or cmod. Based on Tutor's spreadsheet, our CM team spread it across the four stations and attributed STS with \$975,368 and having it sit in cost center 1.3.088.89.040.07. |
| 75 | Revised Contract 1300/STS allocated contingency SCC code from 040.08 to 020.01. |
| 75a | In August 2019 Report, reallocated and aligned SCC 80 Professional Services category budget by \$2,956,812 due to additional costs; cost was transferred from construction management allocated contingency. |
| 76 | Revised Form B Reimbursements SCC code from 900.01 to 040.02 |
| 77 | Revised Form B Reimbursements SCC code from 900.01 to 040.02 |
| 78 | Revised Form B Reimbursements SCC code from 900.01 to 040.02 |
| 79 | Revised Form B Reimbursements SCC code from 900.01 to 040.02 |
| 80 | Revised Form B Reimbursements SCC code from 900.01 to 040.02 |
| 81 | Revised Form B Reimbursements SCC code from 900.01 to 040.02 |
| 82 | Revised Form B Reimbursements SCC code from 900.01 to 040.02 |
| 83 | Revised Form B Reimbursements SCC code from 900.01 to 040.02 |

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| 84 | <p>Increase Program contingency \$1,023,508. Refer to Report Notes #11 and #12. In April 2015 report, program contingency decreased by \$500,000. Refer to Report Notes #20. In August 2015 report, release \$15M CN1252 Tunnel assigned contingency to program unallocated contingency. In March 2016 report, program unallocated contingency increased by \$230,468. In August 2016, released \$20M to CN1300 Construction assigned contingency from program unallocated contingency. In February 2017, used \$1,060,000 for CN1300 Job Readiness Program from unallocated contingency, refer to Note 30. Also, released \$5,265,478 assigned real estate contingency to program unallocated contingency, refer to Note 27. In July 2018 report, used \$2,263,498 to fund SCC 80 Professional Services category regarding matters related to stations from program unallocated contingency. In December 2018, moved \$11,987,900 from CN1252 and LRV contingency to program unallocated contingency. In March 2019, added \$18,036,709 from taking out the ATCS from Tutor contract. The budget transfer was used to create a stand alone line for ATCS work in 50.01 under Thales. In August 2019, used \$4,841,950 from program unallocated contingency to create CSP Radio Design, CSP Radio Cable, and CSP Radio Procurement in SCC 50 Systems category. Waiting for a contract modification to readjust the borrowed contingency from unprogrammed contingency. In August 2020, used \$5.25M of unprogrammed contingency to create AECOM 2020 AWP \$4.5M and AECOM 2020 ODC \$750K. In September 2020, received \$22,708,106 in funding from local funds and re-aligned the allocated contingency so that it would decrease from \$76M in Aug to \$53M in Sep. In October 2020, used \$32M of unprogrammed contingency to increase the contingencies for CN1300 CTS, YBM and STS station; increased AECOM 2020 AWP & ODC by \$6M; increased CS 155.2 by \$3,728,919 and added \$20,265,846 to unprogrammed contingency. In November 2020, used \$13,000,000 from unprogrammed contingency to increase STS station contingency; increased a1266-2 atcs implementation budget by \$896,645 due to cmods 2 and 3; realigned the budgets for project management, construction management; added additional \$2M for CS 149 AWP and ODC; thus unprogrammed contingency was reduced by \$20,896,645.</p> |
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Appendix B

DETAIL SCHEDULE REPORTS

SCHEDULE HIGHLIGHTS

The Master Project Schedule (MPS) below includes progress through January 2021. The January 2021 Schedule Update submittal from Contract 1300 Contractor was not submitted as the CN1300 Contractor has not provided the updated corrections to their June 2017, through July 2018 Schedule Updates. The Contract 1300 schedule represented in this report is based on the SFMTA January 2021 Schedule Update.

The MPS shows a forecast Revenue Service Date of Spring 2022 based on a revised assessment of the overall schedule and the current project conditions related to work efficiency due to COVID. The revised Revenue Service Date of Spring 2022 has been shared with our funding partners and a revised request to extend the Full Funding Grant Agreement with the revised date has been submitted to Federal Transit Administration (FTA) for review and approval. The project continues to evaluate this date with potential impact from COVID restrictions with stricter guidelines and procedures. The schedule team is assessing the risk with these issues and identifying potential mitigation to reduce the risk to the overall schedule. The Contractor has notified the City that potential delay may have occurred due to the social distancing requirement which is impacting production rates.

Currently we are experiencing day-to-day delays caused by TPC's electrical work in the tunnel impacted by lack of resources and extended approvals of contract modifications related to Radio and Train Control Systems. These issues have impacted TPC's Substantial Completion date, we have mitigated the delay by accelerating rail activation activities. TPC and SFMTA are working to reach scope and cost agreements for these contract modifications as TPC refuses to commence work without an approved Contract Modification. The controlling critical (longest) path of the MPS runs through the electrical activities within the tunnel which are impacting the TPC's Startup and Testing and subsequently the rail activation process. The latest schedule shows the longest path running through the Surface, Tracks and Systems (STS).

SFMTA continues to meet with Contractor to discuss all schedule concerns and comments. TPC has not been able to correctly staff the project which could potentially delay the project. In order to achieve the Baseline work productivity, TPC needs to increase the number of crews assigned to electrical work, allowing concurrent work within the tunnel and stations in order to make this completion date possible. It also requires that the front-end portion of ATCS Startup and Testing is performed concurrently with TPC's Startup and Testing followed by ATCS software testing in coordination with SFMTA Operations.

Contract 1300 Contractor submitted fifty-four (54) Schedule Updates from December 2014 to July 2019. SFMTA rejected twenty eight (28) Schedule Updates from January 2016 to April 2016 and June 2016 to July 2018 due to multiple and repetitive issues that vary from incorrect working sequences to unrealistic forecasted completion dates to artificially steering the schedule longest path through certain portions of the project. SFMTA approved as noted December 2014 through December 2015, and May 2016 Schedule Updates. Contractor has been directed to provide a Revised Schedule as required by the overall settlement agreement to maintain the forecasted project completion.

Contract 1300 - WP1253 UMS / WP1254R CTS / WP1255 YBM / WP1256 STS:

The Contractor, Tutor Perini Corporation's (TPC) baseline schedule is incorporated into the master program schedule. The preliminary SFMTA Contract 1300 January 2021 schedule is

used within the January Report. The SFMTA Contract 1300 January 2021 schedule is based on the approved baseline schedule logic with adjustments made as mentioned above. The SFMTA will continue to use the SFMTA Contract 1300 schedule update as a forecasting tool going forward until the Contract 1300 Contractor submits an acceptable schedule that addresses all SFMTA's scheduling concerns.

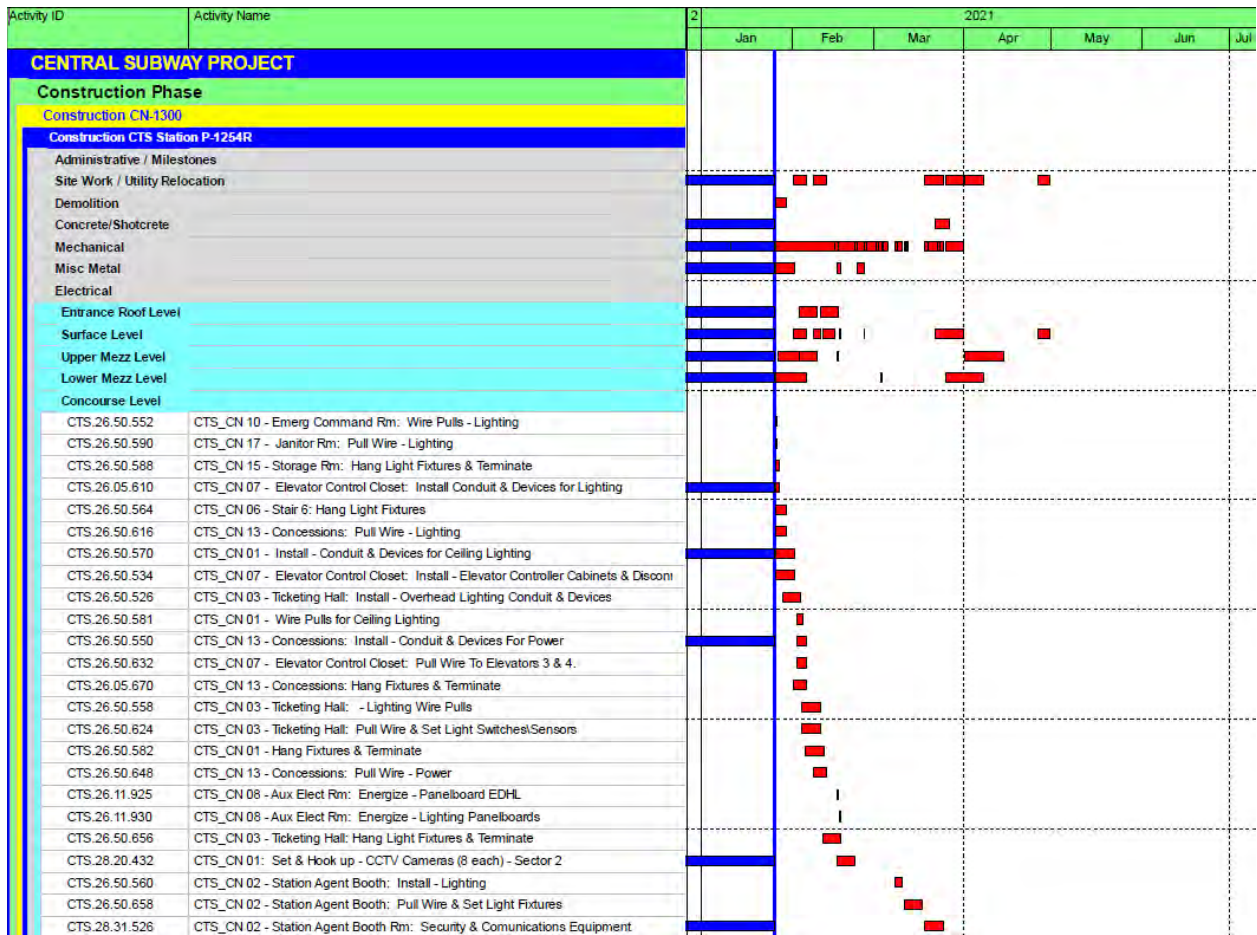
Work Package P-1254R (CTS) has performed the following work this month:

- Completed installing terrazzo for Stair 1 at Cavern Platform level
- Continue installing terrazzo for Stair 2 and 3 at Station Headhouse
- Completed installing overhead signage along North/South Cavern Platform
- Continued installing electrical and communication conduits at Station Agent Booth at Concourse level
- Continued pulling service wires at Equipment Room at Underplatform level
- Continued pulling service wires at Main Electrical and Traction Power rooms at Headhouse Platform level
- Continued installing storm, sewer, water piping, refrigerant, and fire sprinkler piping at Surface/Plaza levels
- Continued installing Elevators 1, 2, 3, and 4
- Completed installing Stair 5A
- Continued installing Stair 5 and 6
- Continued construction of Plaza roof and stairs
- Completed installing fire proofing for Plaza level
- Completed installing electrical conduits and sprinkler piping at Surface/Plaza levels
- Continued installing GFRC panels at Plaza level
- Completed installing grating at Roof walkways
- Continue installing pavers at Surface/Plaza level
- Obtained permanent electrical PG&E power for Alternate Feeder
- Continue testing board and panels, transformers, and lighting
- Complete construction of 8" water line along Washington Street
- Began sidewalk/street restoration along Washington Street
- Continued street work (minor), ongoing monitoring and surveying

Work Package P-1254R (CTS) will perform the following work next month:

- Complete installing terrazzo for Stair 2 and 3 at Station Headhouse
- Complete installing overhead signage along North/South Cavern Platform
- Continue installing electrical and communication conduits at Station Agent Booth at Concourse level
- Begin constructing soffit for exposed conduits along North wall at Concourse level
- Complete installing Stair 5 and 6
- Complete pulling service wires at Equipment Room at Underplatform level
- Complete installing overhead conduit at Traction Power rooms at Headhouse Platform level

- Complete pulling service wires at Main Electrical and Traction Power rooms at Headhouse Platform level
- Complete installing storm, sewer, water piping, refrigerant, and fire sprinkler piping at Surface and Plaza levels
- Complete installing Elevators 1, 2, 3, and 4
- Complete construction of Plaza roof and stairs
- Continued installing GFRC panels at Plaza level
- Complete installing pavers at Surface/Plaza level
- Complete installing electrical conduits and sprinkler piping at Surface and Plaza levels
- Complete traction power conduit installation
- Begin installing OCS at Cavern
- Begin installing Train Platform Kiosks
- Begin installing Kiosks at Concourse Ticketing Hall
- Continue testing board and panels, transformers, and lighting
- Begin testing Traction Power and Train Control components
- Power and Lighting startup and testing.
- Fire Alarm /PA / Security System startup and testing.
- Complete sidewalk/street restoration along Washington Street
- Open up 1 Westbound traffic lane along Washington Street
- Begin reactivation of existing AWSS pipeline along Stockton Street
- Continue street work (minor), ongoing monitoring and surveying



Work Package P-1253 (UMS) has performed the following work this month:

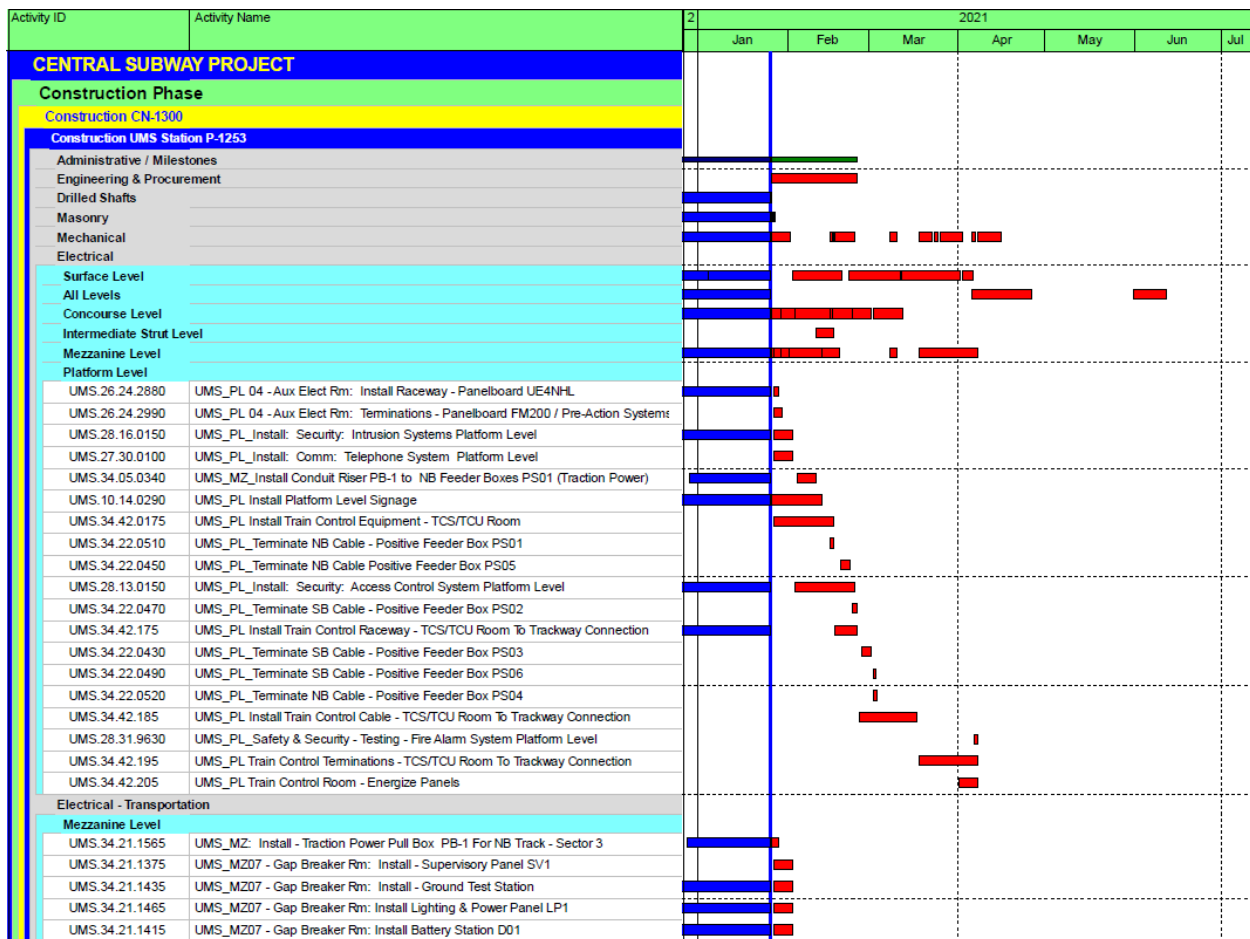
Continued construction, installation and testing of the following items:

- Started Installation of Traction Conduits and Traction Pull Boxes at Platform Level.
- Started Painting Traction Power Conduits at Platform level.
- Continued Installation of Handrails at Stair 2 and Stair 5.
- Continued working on Station Agent Booth.
- Continued Installation of Standpipes for Fire Hose Cabinets at Concourse Level.
- Continued Installation of Power and Data Outlets at Ellis Entrance.
- Completed Installation of Crystallized Glass Panels on Radiused ends of Utility houses at Concourse Level.
- Continued Removal of Paint at Corridor CN34.
- Continued Installation of cables for Artwork at Concourse Level
- Completed Installation of OCS brackets at Platform level.
- Completed installation of Accordion door for Escalator disconnect at Platform Level.

Work Package P-1253 (UMS) will perform the following work next month:

Continued construction, installation and testing of the following items:

- Start painting at Corridor CN34.
- Start Installation of Gates at Platform Level.
- Continue working on Station Agent Booth (install glass, counters and electrical work).
- Continue Installation of FHCs.
- Continue Installation of Traction Conduits and Traction Pull Boxes.
- Continue Installation of cables for Artwork at Concourse Level (Gizmo).
- Continue Painting Traction Power Conduits at Platform level.



Work Package P-1255 (YBM) has performed the following work this month:

- Completed Installing Handrails at Ingress/Egress Stair 7
- Continued installing doors and Hardware's
- Continued work interior finishes Concourse Levels within Station Box

- Completed Rough in FSD's and FA-Pull fire alarm wire at platform
- Continued installation of Elevators 3 and 4
- Completed Installing Precast pavers at Plaza area at Surface level.
- Completed (98%) installation of Ceiling metal panels at Headhouse roof
- Started Align and bolt down Traction Power gear and Install bus duct at TP room.
- Continued installing Platform Kiosks
- Continued installing Kiosks at concourse
- Continued installing Station Agent Booth
- Completed 95% FA system
- Complete Systems Start up and Acceptance Testing (Completed FA Test, FSS Scada test and Fan Dumper Control Panel Sit Test)
- Completed 60% AT&T – Pull in wires to all building levels. Set trim and terminate devices (Completed 4 pull wires at elevator and 2 pull in wires at blue light)

| Activity ID | Activity Name | 2021 | | | | | | |
|--|---|------|-----|-----|-----|-----|-----|-----|
| | | Jan | Feb | Mar | Apr | May | Jun | Jul |
| CENTRAL SUBWAY PROJECT | | | | | | | | |
| Construction Phase | | | | | | | | |
| Construction CN-1300 | | | | | | | | |
| Construction YBM Station P-1255 | | | | | | | | |
| Concrete/Shotcrete | | | | | | | | |
| Electrical | | | | | | | | |
| Platform Level | | | | | | | | |
| YBM.34.22.0290 | YBM_PL 001_Terminate NB Cable - Positive Feeder Box PS01 to PS04 | | | | | | | |
| YBM.34.22.0280 | YBM_PL 001_Terminate SB Cable - Positive Feeder Box PS02 to PS06 | | | | | | | |
| YBM.34.22.0250 | YBM_PL 001_Terminate SB Cable - Positive Feeder Box PS03 (From PB-01) | | | | | | | |
| Under Platform Level | | | | | | | | |
| YBM.34.22.0350 | YBM_UP_Install: Elect: Pull Negative Feeder Cable, Coil & Protect(Traction Power) | | | | | | | |
| YBM.34.21.1215 | YBM_IV 302 - Traction Power Rm: Energize A/C TPSS Equipment | | | | | | | |
| YBM.34.21.1225 | YBM_IV 302 - Traction Power Rm: Energize DC TPSS Equipment | | | | | | | |
| Electrical - Transportation | | | | | | | | |
| Platform Level | | | | | | | | |
| Under Platform Level | | | | | | | | |
| YBM.34.21.1095 | YBM_IV 302 - Traction Power Rm: Set & Assemble - DC Switchgear | | | | | | | |
| YBM.34.21.1185 | YBM_IV 302 - Traction Power Rm: Install - AC Control Cable Tray | | | | | | | |
| YBM.34.21.1065 | YBM_IV 302 - Traction Power Rm: Install - Auxiliary Panel K02 | | | | | | | |
| YBM.34.21.1085 | YBM_IV 302 - Traction Power Rm: Install - Supervisory Panel SV01 | | | | | | | |
| YBM.34.22.0330 | YBM_IV 302 - Traction Power Rm: Pull - Traction Power Cables Pullbox B-01 To PST | | | | | | | |
| YBM.34.21.1175 | YBM_IV 302 - Traction Power Rm: Install Conduit Between AC & DC Switchgear | | | | | | | |
| YBM.34.21.1195 | YBM_IV 302 - Traction Power Rm: Pull & Terminate Power Cable Between AC & DC | | | | | | | |
| YBM.34.22.0370 | YBM_IV 302 - Traction Power Rm: Pull - Traction Power Cables PS06 to PS02 | | | | | | | |
| YBM.34.21.1145 | YBM_IV 302 - Traction Power Rm: Install - DC Control Cable Tray | | | | | | | |
| YBM.34.21.1075 | YBM_IV 302 - Traction Power Rm: Install - Annunciator Panel K01 | | | | | | | |
| YBM.34.21.1105 | YBM_IV 302 - Traction Power Rm: Install - Supervisory Control Cable Tray | | | | | | | |
| YBM.34.21.1165 | YBM_IV 302 - Traction Power Rm: Terminations - DC Switchgear | | | | | | | |
| YBM.34.21.1235 | YBM_IV 302 - Traction Power Rm: Pull Wire - DC Control | | | | | | | |
| YBM.34.21.1125 | YBM_IV 302 - Traction Power Rm: Install - Negative Feeder Cable Tray | | | | | | | |
| YBM.34.21.1205 | YBM_IV 302 - Traction Power Rm: Pull & Terminate AC Control Cable | | | | | | | |
| YBM.34.21.1245 | YBM_IV 302 - Traction Power Rm: Terminate - DC Control | | | | | | | |
| YBM.34.21.1255 | YBM_IV 302 - Traction Power Rm: Pull Cable - Negative Feeder | | | | | | | |
| YBM.34.21.1115 | YBM_IV 302 - Traction Power Rm: Pull & Terminate - Supervisory Control Cable | | | | | | | |
| YBM.34.21.1265 | YBM_IV 302 - Traction Power Rm: Terminations - Negative Feeder (By 1256) | | | | | | | |
| Conveyances | | | | | | | | |
| Startup & Testing | | | | | | | | |
| No 13-Disp | | | | | | | | |
| Surface Level | | | | | | | | |
| All Levels | | | | | | | | |

Work Package P-1256 (STS) has performed the following work this month:

- Continued 4th/Brannan platform construction
- Continued traction power conduit and other electrical conduit installation inside tunnel for CCTV, telephone, tunnel lighting, and tunnel electrical power

- Continued traction power cable installation, terminations, and installation of cross bonds throughout the tunnel.
- Continued OCS hanger installation and installation of OCS risers throughout the tunnel
- Continued installation of ATCS and radio system
- Continued fiber system installation and terminations in comm rooms (SFDT)
- Started FDC installation near 4th St. portal
- Completed track switch machine installation at CTS DXO cavern

Work Package P-1256 (STS) will perform the following work next month:

- Continue 4th/Brannan platform construction
- Continue surface signaling work on 4th St.
- Continue traction power conduit and other electrical conduit installation inside tunnel for CCTV, telephone, tunnel lighting, and tunnel electrical
- Continue traction power cable testing, installation and terminations
- Continue tunnel lighting, mini power, OCS hanger, ATCS, and radio system installation
- Continue fiber system installation and terminations in comm rooms (SFDT)
- Continue FDC installation near 4th St. portal

| Activity ID | Activity Name | 2021 | | | | | | |
|--------------------------------------|--|------|-----|-----|-----|-----|-----|-----|
| | | Jan | Feb | Mar | Apr | May | Jun | Jul |
| CENTRAL SUBWAY PROJECT | | | | | | | | |
| Construction Phase | | | | | | | | |
| Construction CN-1300 | | | | | | | | |
| Construction STS P-1256 | | | | | | | | |
| | Concrete/Shotcrete | | | | | | | |
| | Tunnel Concrete | | | | | | | |
| | Electrical | | | | | | | |
| | Chinatown Station | | | | | | | |
| | Union Square Station | | | | | | | |
| | Moscone Station | | | | | | | |
| | Fourth/King Intersection | | | | | | | |
| | Fourth Street | | | | | | | |
| | Fifth Street | | | | | | | |
| | Fourth/Brannan Station | | | | | | | |
| | Harrison St | | | | | | | |
| | Bryant St | | | | | | | |
| | Brannan St | | | | | | | |
| | Townsend St | | | | | | | |
| | HeadHouse | | | | | | | |
| Northbound Tunnel or Trackway | | | | | | | | |
| STS.34.42.0510 | STS_Install: Train Control - ATSC Entry Point Signage - Portal | | | | | | | |
| STS.34.42.0900 | STS_Install: Train Control - ATSC Entry Point Signage - Moscone Station | | | | | | | |
| STS.34.42.2270 | STS_Install: Train Control - Train Control Conduit - & JB's NB Portal To Moscone | | | | | | | |
| STS.34.42.1270 | STS_Install: Train Control - ATSC Entry Point Signage - Union Square Station | | | | | | | |
| STS.34.42.1640 | STS_Install: Train Control - ATSC Entry Point Signage - Chinatown | | | | | | | |
| STS.26.05.1560 | STS_Install: Tunnel Electrical - Lighting Fixtures - NB Chinatown to North Limits | | | | | | | |
| STS.34.42.0480 | STS_Install: Train Control - Axle Counter Electronics Boxes/Track Heads NB Portal to | | | | | | | |
| STS.34.42.0490 | STS_Install: Train Control - Remote Feed Boxes- NB Portal to Moscone | | | | | | | |
| STS.34.42.0500 | STS_Install: Security - NB Portal Intrusion Devices | | | | | | | |
| STS.34.42.0880 | STS_Install: Train Control - Remote Feed Boxes- NB Moscone to Union Square | | | | | | | |
| STS.34.42.1260 | STS_Install: Train Control - Remote Feed Boxes- NB Union Square to Chinatown | | | | | | | |
| STS.34.42.2370 | STS_Install: Train Control - Train Control Pull ATSC Wire & Cable NB Portal To Mosco | | | | | | | |
| STS.34.23.1230 | STS_Install: Tunnel Electrical - OCS Catenary Hangers - NB Union Square to Chinat | | | | | | | |
| STS.34.420.870 | STS_Install: Train Control - Axle Counter Electronics Boxes/Track Heads- NB Moscon | | | | | | | |
| STS.34.42.0410 | STS_Install: Train Control - Train Control Signals - NB Portal to Moscone | | | | | | | |
| STS.34.42.2260 | STS_Install: Train Control - Train Control Conduit - & JB's NB Moscone to Union Squ | | | | | | | |
| STS.34.23.1940 | STS_Install: Tunnel Electrical - OCS Steady Arm Assemblies - NB Moscone to Union | | | | | | | |
| STS.34.23.1860 | STS_Install: Tunnel Electrical - OCS Wires, Spacers, Insulators - NB Portal To Mosco | | | | | | | |
| STS.34.23.1220 | STS_Install: Tunnel Electrical - OCS Elastic Arm Assemblies - NB Union Square to C | | | | | | | |
| STS.26.05.2000 | STS_Install: Tunnel Electrical - Emerg Tel/SFFD Tel/Blue Lights - NB Chinatown to N | | | | | | | |

SCHEDULE REVISIONS

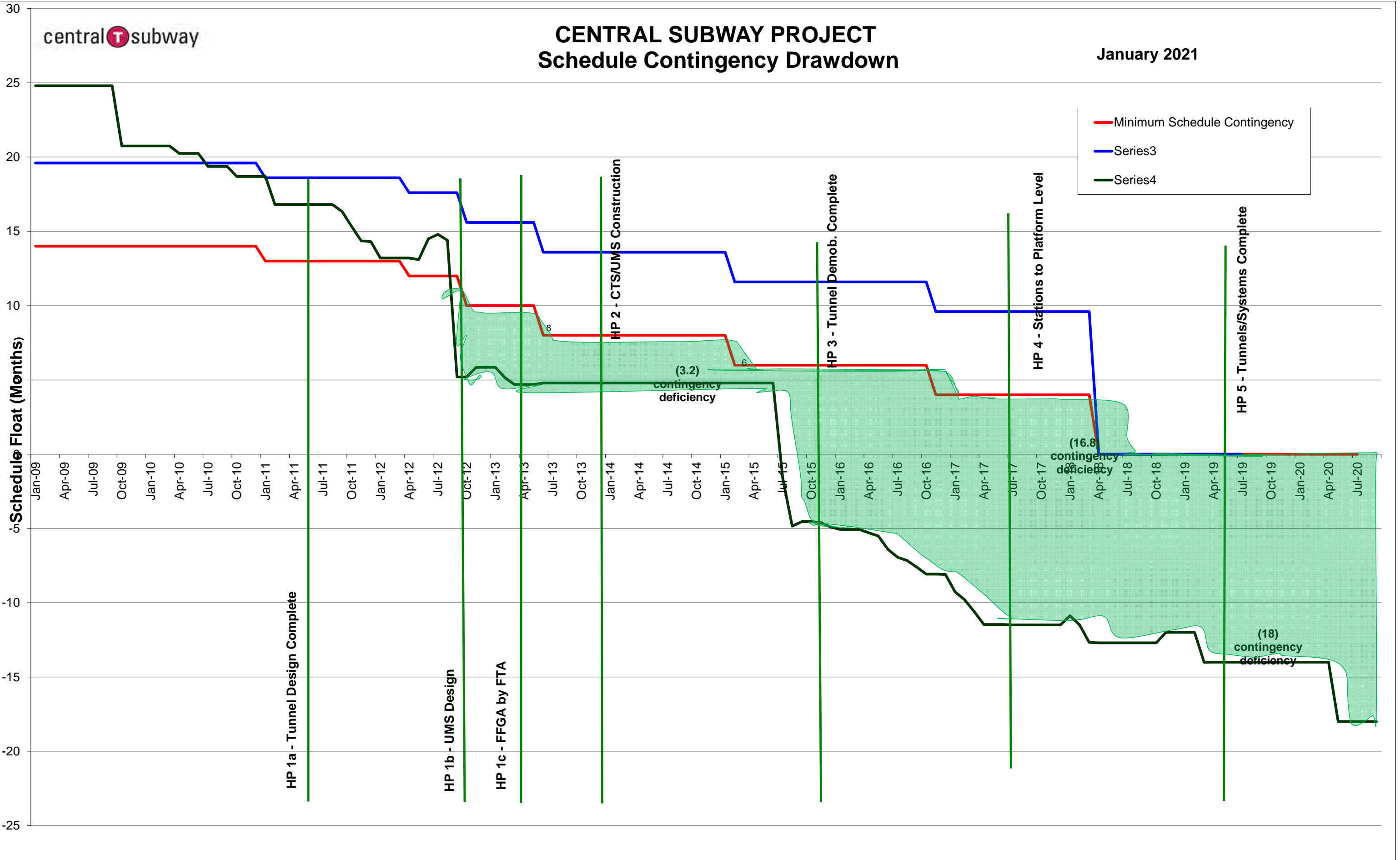
The SFMTA Contract 1300 January 2021 schedule update was added this period to the Central Subway Project Master Schedule.

LIST OF SCHEDULE REPORTS

- 1.1. Schedule Contingency Drawdown
- 1.2. Master Summary Schedule
- 1.3. Program Critical Path Schedule
- 1.4. Construction Contract Summary Schedule
- 1.5. Detail Schedule for Remaining Work

CENTRAL SUBWAY PROJECT Schedule Contingency Drawdown

January 2021



| Activity ID | Activity Name | Original Duration | Start | Finish | 2021 | | | | 2022 | | | | | | | |
|---|--|-------------------|-------------|-------------|------------------------------------|----|----|----|------|----|----|----|----|--|--|--|
| | | | | | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | | | |
| CENTRAL SUBWAY PROJECT | | 5103 | 03-Jun-03 A | 26-Dec-22 | | | | | | | | | | | | |
| Program Level Milestones | | 5202 | 03-Jun-03 A | 31-Mar-22 | Program Level Milestones | | | | | | | | | | | |
| PJD1000 | Central Subway Project Start | 0 | 03-Jun-03 A | | | | | | | | | | | | | |
| MS0004A | Tunnel Excavation Complete - Project Milestone #4A | 0 | | 05-Sep-14 A | | | | | | | | | | | | |
| MS0019 | Baseline Finish Date: 12-26-2018 | 0 | | 31-Mar-22* | ◆ Baseline Finish Date: 12-26-2018 | | | | | | | | | | | |
| MS0009 | CSP Revenue Service Date | 0 | | 31-Mar-22* | ◆ CSP Revenue Service Date | | | | | | | | | | | |
| Preliminary Engineering Phase | | 2661 | 03-Jun-03 A | 07-Jan-10 A | | | | | | | | | | | | |
| Final Design | | 1811 | 08-Jan-10 A | 17-Jun-13 A | | | | | | | | | | | | |
| Light Rail Vehicles | | 3021 | 15-Apr-13 A | 22-Jul-21 | Light Rail Vehicles | | | | | | | | | | | |
| Real Estate | | 3130 | 01-Aug-08 A | 02-Jan-14 A | | | | | | | | | | | | |
| Construction Phase | | 3384 | 04-Jan-10 A | 26-Dec-22 | | | | | | | | | | | | |
| Construction Support and Costs | | 4005 | 04-Jan-10 A | 26-Dec-22 | | | | | | | | | | | | |
| Construction Utility Contract #1- MOS & Portal CN-1250 | | 505 | 04-Jan-10 A | 23-May-11 A | | | | | | | | | | | | |
| Construction Utility Contract #2 - UMS CN-1251 | | 643 | 12-Jan-11 A | 15-Oct-12 A | | | | | | | | | | | | |
| Construction Tunnels CN-1252 | | 1518 | 08-Jun-11 A | 26-Jan-21 | Construction Tunnels CN-1252 | | | | | | | | | | | |
| Construction STS P-1256 ATCS | | 1825 | 20-May-14 A | 19-Jul-21 | Construction STS P-1256 ATCS | | | | | | | | | | | |
| Construction STS P-XXXX Radio | | 195 | 27-Aug-19 A | 17-May-21 | Construction STS P-XXXX Radio | | | | | | | | | | | |
| Construction CN-1300 | | 2164 | 03-Jun-13 A | 17-Dec-21 | Construction CN-1300 | | | | | | | | | | | |
| CN- 1300 Milestone | | 2164 | 17-Jun-13 A | 04-Oct-21 | CN- 1300 Milestone | | | | | | | | | | | |
| Construction UMS Station P-1253 | | 2101 | 17-Jun-13 A | 07-Jul-21 | Construction UMS Station P-1253 | | | | | | | | | | | |
| Construction CTS Station P-1254R | | 2101 | 17-Jun-13 A | 07-Jul-21 | Construction CTS Station P-1254R | | | | | | | | | | | |
| Construction YBM Station P-1255 | | 2101 | 10-Jun-13 A | 07-Jul-21 | Construction YBM Station P-1255 | | | | | | | | | | | |
| Construction STS P-1256 | | 2101 | 03-Jun-13 A | 17-Dec-21 | Construction STS P-1256 | | | | | | | | | | | |
| Project Start Up | | 267 | 06-Jul-21 | 31-Mar-22 | Project Start Up | | | | | | | | | | | |
| Unallocated Contingency | | 298 | 26-Jan-21 | 30-Mar-22 | Unallocated Contingency | | | | | | | | | | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | Total Float | 2021 | | | | 2022 | |
|---------------------------------|---|-------------------|-------------|------------|-------------|------|----|----|----|------|---|
| | | | | | | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 |
| Program Level Milestones | | | | | | | | | | | |
| MS0019 | Baseline Finish Date: 12-26-2018 | 0 | 31-Mar-22 | 31-Mar-22* | -461 | | | | | | ◆ Baseline Finish |
| MS0009 | CSP Revenue Service Date | 0 | | 31-Mar-22* | -461 | | | | | | ◆ CSP Revenue |
| CN- 1300 Milestone | | | | | | | | | | | |
| MS-10 | Substantial Completion - 1,700 Calendar Days (SP-4.B) { 10-Feb-18 } | 0 | 06-Jul-21 | 06-Jul-21 | -672 | | | | | | ◆ Substantial Completion - 1,700 Calendar Days (SP-4.B) { 10-Feb-18 } |
| Construction STS P-1256 | | | | | | | | | | | |
| STS.34.23.1800 | STS_Install: Tunnel Electrical - OCS Catenary Hangers - In NB Portal | 3 | 20-May-20 A | 26-Jan-21 | -476 | | | | | | STS_Install: Tunnel Electrical - OCS Catenary Hangers - In NB Portal |
| STS.34.23.0460 | STS_Install: Tunnel Electrical - OCS Catenary Hangers - NB Portal To Moscone | 5 | 30-Sep-19 A | 28-Jan-21 | -476 | | | | | | STS_Install: Tunnel Electrical - OCS Catenary Hangers - NB Portal To Moscone |
| STS.34.23.1970 | STS_Install: Tunnel Electrical - OCS Steady Arm Assemblies - In NB Portal | 5 | 27-Jan-21 | 02-Feb-21 | -476 | | | | | | STS_Install: Tunnel Electrical - OCS Steady Arm Assemblies - In NB Portal |
| STS.34.23.1930 | STS_Install: Tunnel Electrical - OCS Steady Arm Assemblies - NB Portal To Moscone | 7 | 08-Sep-20 A | 08-Feb-21 | -476 | | | | | | STS_Install: Tunnel Electrical - OCS Steady Arm Assemblies - NB Portal To Moscone |
| STS.34.23.1830 | STS_Install: Tunnel Electrical - OCS Wires, Spacers, Insulators - In NB Portal | 4 | 03-Feb-21 | 08-Feb-21 | -476 | | | | | | STS_Install: Tunnel Electrical - OCS Wires, Spacers, Insulators - In NB Portal |
| STS.34.23.1860 | STS_Install: Tunnel Electrical - OCS Wires, Spacers, Insulators - NB Portal To Moscor | 4 | 09-Feb-21 | 12-Feb-21 | -476 | | | | | | STS_Install: Tunnel Electrical - OCS Wires, Spacers, Insulators - NB Portal To Moscor |
| STS.34.23.1850 | STS_Install: Tunnel Electrical - OCS Wires, Spacers, Insulators - NB Moscone to Union | 6 | 15-Feb-21 | 22-Feb-21 | -476 | | | | | | STS_Install: Tunnel Electrical - OCS Wires, Spacers, Insulators - NB Moscone to Union |
| STS.34.23.1870 | STS_Install: Tunnel Electrical - OCS Wires, Spacers, Insulators - NB Union Square to | 8 | 23-Feb-21 | 04-Mar-21 | -476 | | | | | | STS_Install: Tunnel Electrical - OCS Wires, Spacers, Insulators - NB Union Square to |
| STS.34.22.2900 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB03 To M | 8 | 04-May-20 A | 10-Mar-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB03 To M |
| STS.34.22.3090 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB03 To NB01 | 2 | 09-Nov-20 A | 12-Mar-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB03 To NB01 |
| STS.34.22.3280 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - NB Portal Pull B | 5 | 15-Mar-21 | 19-Mar-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - NB Portal Pull B |
| STS.34.22.2910 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PS-05 To PFCB I | 1 | 01-Jun-20 A | 22-Mar-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PS-05 To PFCB I |
| STS.34.22.2920 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB10 To M | 7 | 04-May-20 A | 25-Mar-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB10 To M |
| STS.34.22.3070 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-04 To PFCB NB11 | 1 | 26-Mar-21 | 26-Mar-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-04 To PFCB NB11 |
| STS.34.22.3080 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB05 To NB04 | 3 | 08-Dec-20 A | 30-Mar-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB05 To NB04 |
| STS.34.22.3100 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-05 To PFCB NB10 | 1 | 31-Mar-21 | 31-Mar-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-05 To PFCB NB10 |
| STS.34.22.3110 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB10 To NB06 | 1 | 01-Apr-21 | 01-Apr-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB10 To NB06 |
| STS.34.22.2860 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB18 To M | 15 | 08-Jun-20 A | 07-Apr-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB18 To M |
| STS.34.22.2870 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB12 To F | 2 | 08-Apr-21 | 09-Apr-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB12 To F |
| STS.34.22.2850 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PS-10 To PFCB I | 2 | 05-Oct-20 A | 12-Apr-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PS-10 To PFCB I |
| STS.34.22.3040 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-10 To PFCB NB18 | 1 | 13-Apr-21 | 13-Apr-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-10 To PFCB NB18 |
| STS.34.22.3050 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB18 To NB12 | 3 | 14-Dec-20 A | 14-Apr-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB18 To NB12 |
| STS.34.22.3060 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB12 To PS-01 | 1 | 07-Dec-20 A | 15-Apr-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB12 To PS-01 |
| STS.34.22.2840 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB19 To F | 2 | 05-Oct-20 A | 16-Apr-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB19 To F |
| STS.34.22.3030 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB19 To PS-06 | 1 | 04-Jan-21 A | 19-Apr-21 | -476 | | | | | | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB19 To PS-06 |
| STS.34.42.0390 | STS_Install: Train Control - Train Control Cable Loop System NB Portal To Moscone | 4 | 13-May-19 A | 22-Apr-21 | -476 | | | | | | STS_Install: Train Control - Train Control Cable Loop System NB Portal To Moscone |
| STS.34.42.0770 | STS_Install: Train Control - Train Control Cable Loop System NB Moscone to Union Sc | 13 | 20-Apr-21 | 06-May-21 | -476 | | | | | | STS_Install: Train Control - Train Control Cable Loop System NB Moscone to Union Sc |
| STS.34.42.1150 | STS_Install: Train Control - Train Control Cable Loop System NB Union Square to Chir | 14 | 20-Apr-21 | 07-May-21 | -476 | | | | | | STS_Install: Train Control - Train Control Cable Loop System NB Union Square to Chir |
| STS.34.42.1520 | STS_Install: Train Control - Train Control Cable Loop System NB Chinatown to North L | 2 | 10-May-21 | 11-May-21 | -476 | | | | | | STS_Install: Train Control - Train Control Cable Loop System NB Chinatown to North L |
| STS.34.42.425 | Startup & Testing - Tunnel & ATSC Systems | 40 | 12-May-21 | 06-Jul-21 | -476 | | | | | | Startup & Testing - Tunnel & ATSC Systems |
| Project Start Up | | | | | | | | | | | |
| STU1010 | S&S Certification / Pre-Revenue Activities | 185 | 06-Jul-21 | 30-Mar-22 | -461 | | | | | | S&S Certification |
| BUF0018 | Muni Float | 0 | 31-Mar-22 | 31-Mar-22 | -461 | | | | | | Muni Float |

| Activity Name | Original Duration | Start | Finish | 2012 | | | | 2013 | | | | 2014 | | | | 2015 | | | | 2016 | | | | 2017 | | | | 2018 | | | | 2019 | | | | 2020 | | | | 2021 | | | | 2022 | |
|---|-------------------|--------------------|------------------|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|--|--|------|--|
| | | | | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | | | | |
| CENTRAL SUBWAY PROJECT | 2692 | 08-Jun-11 A | 17-Dec-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Construction Phase | 2692 | 08-Jun-11 A | 17-Dec-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Construction Tunnels CN-1252 | 1518 | 08-Jun-11 A | 15-May-15 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1252 Tunnel Contract BIH | 1518 | 08-Jun-11 A | 15-May-15 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Contract Milestones | 1437 | 08-Jun-11 A | 15-May-15 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| General Conditions | 1480 | 01-Aug-11 A | 15-May-15 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 4th & Bryant St TBM Launch Box Construction | 686 | 30-Mar-12 A | 02-Jun-14 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Moscone Station Headwalls | 430 | 14-May-12 A | 20-Sep-13 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| UMS Station Headwalls | 425 | 24-Jul-12 A | 22-Nov-13 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| UMS - Remove Geary to Ellis OCS | 5 | 24-Jul-12 A | 26-Jul-12 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| UMS - Setup Traffic Control for Headwall Construction | 1 | 30-Jul-12 A | 30-Jul-12 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| North Headwall | 237 | 27-Feb-13 A | 22-Nov-13 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| South Headwall | 404 | 31-Jul-12 A | 22-Nov-13 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 4th St and Market Compensation Grouting | 707 | 28-Jan-13 A | 30-Apr-15 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Southbound Tunneling | 451 | 27-Apr-13 A | 13-Oct-14 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Ellis St Compensation Grouting | 561 | 31-Jul-12 A | 09-May-14 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Green St Compensation Grouting | 320 | 05-Aug-13 A | 30-Jun-14 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Retrieval Shaft | 1070 | 31-Oct-11 A | 20-Mar-15 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Cross Passage 1-5 | 339 | 22-Mar-14 A | 16-Apr-15 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Cross Passage 1 | 79 | 14-Jun-14 A | 13-Sep-14 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Cross Passage 2 | 105 | 10-May-14 A | 09-Sep-14 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Cross Passage 3 | 127 | 31-Mar-14 A | 28-Aug-14 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Cross Passage 4 | 114 | 22-Mar-14 A | 31-Jul-14 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Cross Passage 5 | 277 | 31-May-14 A | 16-Apr-15 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Portal Structure | 196 | 02-Sep-14 A | 15-Apr-15 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Contract Close Out | 307 | 03-Mar-14 A | 15-May-15 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Construction CN-1300 | 2164 | 03-Jun-13 A | 17-Dec-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CN- 1300 Milestone | 2164 | 17-Jun-13 A | 04-Oct-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Construction UMS Station P-1253 | 2101 | 17-Jun-13 A | 07-Jul-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Construction CTS Station P-1254R | 2101 | 17-Jun-13 A | 07-Jul-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Construction YBM Station P-1255 | 2101 | 10-Jun-13 A | 07-Jul-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Construction STS P-1256 | 2101 | 03-Jun-13 A | 17-Dec-21 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | Total Float | 2020 | 2021 |
|---|---|-------------------|-------------|-----------|-------------|------|------|
| | | | | | | Q4 | Q1 |
| CENTRAL SUBWAY PROJECT | | | | | | | |
| Light Rail Vehicles | | | | | | | |
| Construction Phase | | | | | | | |
| Construction Support and Costs | | | | | | | |
| Construction STS P-1256 ATCS | | | | | | | |
| Construction CN-1300 | | | | | | | |
| CN- 1300 Milestone | | | | | | | |
| No 13-Disp | | | | | | | |
| Construction UMS Station P-1253 | | | | | | | |
| Mechanical | | | | | | | |
| Electrical | | | | | | | |
| Surface Level | | | | | | | |
| All Levels | | | | | | | |
| Concourse Level | | | | | | | |
| Mezzanine Level | | | | | | | |
| UMS.28.13.0160 | UMS_MZ_Install: Security: Access Control System Mezzanine Level | 15 | 08-Jan-18 A | 27-Jan-21 | -417 | | |
| UMS.26.24.4520 | UMS_MZ_11 - Aux Elect Rm: Pull Feeder Cable - Elect Panel 3DHL to 4SHL (PL12)) | 5 | 27-Jan-21 | 02-Feb-21 | -376 | | |
| UMS.26.24.4560 | UMS_MZ_11 - Aux Elect Rm: Pull Feeder Cable - Elect Panel E3DHL To UE4SHL (PL12) | 5 | 27-Jan-21 | 02-Feb-21 | -376 | | |
| UMS.26.24.4550 | UMS_MZ_11 - Aux Elect Rm: Pull Feeder Cable - Elect Panel 3DHP4 To Esc 4-6 | 3 | 01-Feb-21 | 03-Feb-21 | -407 | | |
| UMS.34.05.0290 | UMS_MZ Install Feeder Conduit: - NB Positive Feeder Gap Breaker Rm to PB-1 (Traction Power) | 5 | 29-Jan-21 | 04-Feb-21 | -439 | | |
| UMS.26.24.2540 | UMS_MZ_11 - Aux Elect Rm: Terminations - Elect Panel LCP-M | 2 | 16-Feb-21 | 17-Feb-21 | -387 | | |
| UMS.34.05.0330 | UMS_MZ Install Feeder Conduit: - SB Positive Feeder Gap Breaker Rm to PB-4 (Traction Power) | 5 | 12-Feb-21 | 18-Feb-21 | -444 | | |
| UMS.34.05.0320 | UMS_MZ Install Feeder Conduit: - NB Positive Feeder Gap Breaker Rm to PB-3 (Traction Power) | 5 | 12-Feb-21 | 18-Feb-21 | -444 | | |
| UMS.28.31.9620 | UMS_MZ_Safety & Security - Testing - Fire Alarm System Mezzanine Level | 2 | 02-Apr-21 | 05-Apr-21 | -412 | | |
| Platform Level | | | | | | | |
| UMS.26.24.2880 | UMS_PL_04 - Aux Elect Rm: Install Raceway - Panelboard UE4NHL | 2 | 17-Jul-17 A | 28-Jan-21 | -373 | | |
| UMS.34.05.0340 | UMS_MZ_Install Conduit Riser PB-1 to NB Feeder Boxes PS01 (Traction Power) | 5 | 29-Dec-20 A | 10-Feb-21 | -438 | | |
| UMS.10.14.0290 | UMS_PL_Install Platform Level Signage | 14 | 26-May-20 A | 12-Feb-21 | -414 | | |
| UMS.34.42.0175 | UMS_PL_Install Train Control Equipment - TCS/TCU Room | 15 | 27-Jan-21 | 16-Feb-21 | -447 | | |
| UMS.34.22.0510 | UMS_PL_Terminate NB Cable - Positive Feeder Box PS01 | 2 | 15-Feb-21 | 16-Feb-21 | -431 | | |
| UMS.34.22.0450 | UMS_PL_Terminate NB Cable Positive Feeder Box PS05 | 2 | 19-Feb-21 | 22-Feb-21 | -435 | | |
| UMS.28.13.0150 | UMS_PL_Install: Security: Access Control System Platform Level | 15 | 10-Jul-17 A | 23-Feb-21 | -396 | | |
| UMS.34.22.0470 | UMS_PL_Terminate SB Cable - Positive Feeder Box PS02 | 2 | 23-Feb-21 | 24-Feb-21 | -437 | | |
| UMS.34.42.175 | UMS_PL_Install Train Control Raceway - TCS/TCU Room To Trackway Connection | 15 | 06-Aug-18 A | 24-Feb-21 | -447 | | |
| UMS.34.22.0430 | UMS_PL_Terminate SB Cable - Positive Feeder Box PS03 | 2 | 26-Feb-21 | 01-Mar-21 | -440 | | |
| UMS.34.22.0490 | UMS_PL_Terminate SB Cable - Positive Feeder Box PS06 | 2 | 02-Mar-21 | 03-Mar-21 | -442 | | |
| UMS.34.22.0520 | UMS_PL_Terminate NB Cable - Positive Feeder Box PS04 | 2 | 02-Mar-21 | 03-Mar-21 | -442 | | |
| UMS.34.42.185 | UMS_PL_Install Train Control Cable - TCS/TCU Room To Trackway Connection | 15 | 25-Feb-21 | 17-Mar-21 | -447 | | |
| UMS.28.31.9630 | UMS_PL_Safety & Security - Testing - Fire Alarm System Platform Level | 2 | 06-Apr-21 | 07-Apr-21 | -412 | | |
| UMS.34.42.195 | UMS_PL Train Control Terminations - TCS/TCU Room To Trackway Connection | 15 | 18-Mar-21 | 07-Apr-21 | -447 | | |
| UMS.34.42.205 | UMS_PL Train Control Room - Energize Panels | 5 | 01-Apr-21 | 07-Apr-21 | -447 | | |
| Electrical - Transportation | | | | | | | |
| Architectual Finishes | | | | | | | |
| Conveyances | | | | | | | |
| Stairs | | | | | | | |
| Startup & Testing | | | | | | | |
| No 13-Disp | | | | | | | |
| Construction CTS Station P-1254R | | | | | | | |
| Site Work / Utility Relocation | | | | | | | |
| Concrete/Shotcrete | | | | | | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | Total Float | 2020 Q4 | 2021 Q1 |
|------------------------------------|--|-------------------|-------------|-----------|-------------|------------|------------|
| Mechanical | | 571 | 05-Mar-18 A | 31-Mar-21 | -407 | | |
| Misc Metal | | 137 | 03-Aug-20 A | 25-Feb-21 | -383 | | |
| Electrical | | 581 | 07-May-18 A | 30-Apr-21 | -429 | | |
| Entrance Roof Level | | 119 | 29-Jun-20 A | 16-Feb-21 | -414 | | |
| Surface Level | | 328 | 07-Oct-19 A | 30-Apr-21 | -429 | | |
| Upper Mezz Level | | 428 | 08-Jul-19 A | 14-Apr-21 | -432 | | |
| Lower Mezz Level | | 320 | 01-Oct-19 A | 07-Apr-21 | -417 | | |
| Concourse Level | | 559 | 08-Oct-18 A | 24-Mar-21 | -417 | | |
| Platform Level | | 573 | 07-May-18 A | 02-Apr-21 | -409 | | |
| CTS.26.50.200 | CTS_PL 17 - Corridor: Install - Conduit & Devices for Lighting | 2 | 26-Jan-21 | 27-Jan-21 | -430 | | |
| CTS.26.50.250 | CTS_PL 12 - Train Control Rm: Install - Conduit Back To LMZ Control Rm | 4 | 28-Oct-19 A | 29-Jan-21 | -394 | | |
| CTS.26.50.290 | CTS_PL 16 - TP Substation Rm: Install - Conduit & Boxes for Light Switches\Sensors | 4 | 26-Jan-21 | 29-Jan-21 | -409 | | |
| CTS.28.31.131 | CTS_PL 09 - Aux Comm Rm: Install - Fire Alarm Control Panel - Sector 3 | 5 | 07-May-18 A | 02-Feb-21 | -411 | | |
| CTS.28.31.142 | CTS_PL 09 - Aux Comm Rm: Install - Fire Alarm Terminal Cabinet - Sector 3 | 4 | 05-Nov-19 A | 02-Feb-21 | -406 | | |
| CTS.28.31.132 | CTS_PL 17 - Corridor - Install - Fire Alarm Clean Agent Control Panel | 5 | 28-Feb-20 A | 03-Feb-21 | -430 | | |
| CTS.28.31.133 | CTS_PL 17 - Corridor - Install - Fire Alarm Preaction Cabinet | 5 | 06-Mar-20 A | 10-Feb-21 | -430 | | |
| CTS.26.50.1115 | CTS_PL 09 - Aux Comm Rm: Wire Pulls to - Fire Alarm Cabinets | 10 | 04-Jan-21 A | 16-Feb-21 | -406 | | |
| CTS.28.20.525 | CTS_PL 09 - Aux Comm Rm: Install - Telephone Rack Cabinet - Sector 3 | 5 | 16-Feb-21 | 22-Feb-21 | -410 | | |
| CTS.26.50.460 | CTS_PL 08 - Mens Restroom: Install - Conduit & Boxes For Light Fixtures | 5 | 11-Nov-19 A | 22-Feb-21 | -442 | | |
| CTS.26.50.455 | CTS_PL 07 - Womens Restroom: Install - Conduit & Boxes For Light Fixtures | 5 | 11-Nov-19 A | 22-Feb-21 | -442 | | |
| CTS.26.11.915 | CTS_PL 18 - Main Elect Rm:Wire Pulls - Riser In Chase @ Col 2.0 To Surface | 5 | 16-Feb-21 | 22-Feb-21 | -425 | | |
| CTS.26.50.1125 | CTS_PL 09 - Aux Comm Rm: Wire Pulls to -CCTV Cabinet | 10 | 12-Oct-20 A | 01-Mar-21 | -415 | | |
| CTS.26.50.470 | CTS_PL 08 - Mens Restroom: Pull Wire & Set Light Fixtures | 5 | 23-Feb-21 | 01-Mar-21 | -442 | | |
| CTS.26.50.465 | CTS_PL 07 - Womens Restroom: Pull Wire & Set Light Fixtures | 5 | 23-Feb-21 | 01-Mar-21 | -442 | | |
| CTS.26.50.205 | CTS_PL 14 - Emerg Equip Rm: Install - Alarms & Access Card Readers | 5 | 08-Jul-19 A | 03-Mar-21 | -392 | | |
| CTS.26.24.925 | CTS_PL 21 - Aux Elect Rm: Energize Panels - Sector 3 | 1 | 03-Mar-21 | 03-Mar-21 | -432 | | |
| CTS.26.50.480 | CTS_PL 08 - Mens Restroom: Install - Electric Light Fixtures | 5 | 02-Mar-21 | 08-Mar-21 | -439 | | |
| CTS.26.50.475 | CTS_PL 07 - Womens Restroom: Install - Electric Light Fixtures | 5 | 02-Mar-21 | 08-Mar-21 | -438 | | |
| CTS.26.50.270 | CTS_PL 14 - Emerg Equip Rm: Install - Lighting | 5 | 04-Mar-21 | 10-Mar-21 | -392 | | |
| CTS.34.21.915 | CTS_PL 18 - Main Elect Rm: Energize A/C TPSS Equipment | 5 | 22-Mar-21 | 26-Mar-21 | -449 | | |
| CTS.34.21.935 | CTS_PL 18 - Main Elect Rm: Energize DC TPSS Equipment | 5 | 29-Mar-21 | 02-Apr-21 | -449 | | |
| Under Platform Level | | 3 | 17-Dec-20 A | 04-Feb-21 | -423 | | |
| Electrical - Transportation | | 372 | 21-Oct-19 A | 19-Mar-21 | -439 | | |
| Platform Level | | 372 | 21-Oct-19 A | 19-Mar-21 | -439 | | |
| CTS.34.21.223 | CTS_PL 15 - Traction Power Rm: Install Conduit Between AC & DC Switchgear | 2 | 11-May-20 A | 27-Jan-21 | -414 | | |
| CTS.34.21.233 | CTS_PL 15 - Traction Power Rm: Pull & Terminate Power Cable Between AC & DC Switchgear | 2 | 28-Jan-21 | 29-Jan-21 | -414 | | |
| CTS.34.21.115 | CTS_PL 15 - Traction Power Rm: Install - Ceiling Mounted Pull Box #2 | 4 | 16-Dec-19 A | 29-Jan-21 | -421 | | |
| CTS.34.21.127 | CTS_PL 15 - Traction Power Rm: Install - AC Control Cable Tray | 5 | 04-May-20 A | 01-Feb-21 | -429 | | |
| CTS.34.21.133 | CTS_PL 15 - Traction Power Rm: Install - Auxiliary Panel K02 | 5 | 21-Oct-19 A | 01-Feb-21 | -425 | | |
| CTS.34.21.143 | CTS_PL 15 - Traction Power Rm: Install - Annunciator Panel K01 | 5 | 21-Oct-19 A | 01-Feb-21 | -425 | | |
| CTS.34.21.153 | CTS_PL 15 - Traction Power Rm: Install - Supervisory Panel SV01 | 5 | 21-Oct-19 A | 01-Feb-21 | -425 | | |
| CTS.34.21.112 | CTS_PL 15 - Traction Power Rm: Install - Positive Feeder Cable Tray & Conduit To PB01 & PB02 | 5 | 21-May-20 A | 01-Feb-21 | -422 | | |
| CTS.34.21.113 | CTS_PL 15 - Traction Power Rm: Install - DC Control Cable Tray | 5 | 21-May-20 A | 01-Feb-21 | -420 | | |
| CTS.34.21.114 | CTS_PL 15 - Traction Power Rm: Install - Negative Feeder Cable Tray | 5 | 21-May-20 A | 01-Feb-21 | -423 | | |
| CTS.34.22.270 | CTS_PL 15 - Traction Power Rm: Pull - Traction Power Cables To PB02 To (PS01 & PS02) | 2 | 20-Jan-21 A | 03-Feb-21 | -422 | | |
| CTS.34.21.243 | CTS_PL 15 - Traction Power Rm: Pull & Terminate AC Control Cable | 14 | 02-Feb-21 | 19-Feb-21 | -429 | | |
| CTS.34.21.163 | CTS_PL 15 - Traction Power Rm: Install - Supervisory Control Cable Tray | 5 | 22-May-20 A | 22-Feb-21 | -435 | | |
| CTS.34.21.925 | CTS_PL 15 - Traction Power Rm: Pull & Terminate - Supervisory Control Cable | 15 | 23-Feb-21 | 15-Mar-21 | -435 | | |
| CTS.34.21.213 | CTS_PL 15 - Traction Power Rm: Terminations - DC Switchgear | 10 | 08-Mar-21 | 19-Mar-21 | -444 | | |
| Architectual Finishes | | 506 | 06-May-19 A | 30-Apr-21 | -429 | | |
| Conveyances | | 221 | 20-Apr-20 A | 15-Apr-21 | -443 | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | Total Float | 2020 Q4 | 2021 Q1 |
|--|---|-------------------|-------------|-----------|-------------|------------|------------|
| Concourse Level | | 200 | 20-Apr-20 A | 15-Apr-21 | -443 | | |
| CTS.14.31.485 | Install Escalator #3 Electrical (Concourse to Upper Mezz) | 8 | 26-Nov-20 A | 04-Feb-21 | -398 | | |
| CTS.08.44.580 | Install Elevators 1 & 2 Glass Enclosure - Crosscut Concourse Level | 9 | 10-Aug-20 A | 15-Feb-21 | -405 | | |
| CTS.14.31.495 | Install Escalator #4 Electrical (Concourse to Upper Mezz) | 10 | 01-Dec-20 A | 18-Feb-21 | -398 | | |
| CTS.14.31.505 | Startup & Inspect Escalators 3&4 (Concourse to Upper Mezz) | 5 | 16-Feb-21 | 22-Feb-21 | -405 | | |
| CTS.14.21.385 | CTS_CN 03 Install Traction Elevator #4 (Concourse Level to Surface) | 40 | 20-Apr-20 A | 15-Apr-21 | -448 | | |
| Platform Level | | 221 | 20-Apr-20 A | 15-Apr-21 | -448 | | |
| CTS.08.44.265 | CTS_PL Install Elevators 1 & 2 Glass Enclosure - Crosscut Platform Level | 9 | 06-Jul-20 A | 15-Feb-21 | -405 | | |
| CTS.14.31.445 | CTS_PL_Start-Up & Test Escalators 1&2 | 5 | 25-Feb-21 | 03-Mar-21 | -412 | | |
| CTS.14.24.295 | CTS-PL 05:Inspections - Elevators 1&2 | 1 | 18-Mar-21 | 18-Mar-21 | -427 | | |
| CTS.14.24.285 | CTS-PL 05: Startup & Test Elevators 1&2 | 4 | 18-Mar-21 | 23-Mar-21 | -427 | | |
| CTS.14.21.245 | Install Traction Elevator #3 (Platform Level to Surface) | 40 | 20-Apr-20 A | 15-Apr-21 | -448 | | |
| Startup & Testing | | 30 | 19-Apr-21 | 28-May-21 | -449 | | |
| No 13-Disp | | 1895 | 10-Jul-14 A | 06-Jul-21 | 64 | | |
| Construction YBM Station P-1255 | | 1896 | 10-Jul-14 A | 06-Jul-21 | 54 | | |
| Concrete/Shotcrete | | 5 | 26-Jan-21 | 01-Feb-21 | -415 | | |
| Electrical | | 132 | 07-Sep-20 A | 26-Mar-21 | -449 | | |
| Platform Level | | 67 | 09-Sep-20 A | 19-Mar-21 | -444 | | |
| YBM.34.22.0290 | YBM_PL 001_Terminate NB Cable - Positive Feeder Box PS01 to PS04 | 2 | 14-Oct-20 A | 09-Feb-21 | -416 | | |
| YBM.34.22.0280 | YBM_PL 001_Terminate SB Cable - Positive Feeder Box PS02 to PS06 | 2 | 09-Sep-20 A | 09-Feb-21 | -416 | | |
| YBM.34.22.0250 | YBM_PL 001_Terminate SB Cable - Positive Feeder Box PS03 (From PB-01) | 2 | 02-Oct-20 A | 19-Mar-21 | -444 | | |
| Under Platform Level | | 106 | 07-Sep-20 A | 26-Mar-21 | -444 | | |
| YBM.34.22.0350 | YBM_UP_Install: Elect: Pull Negative Feeder Cable, Coil & Protect(Traction Power) | 3 | 26-Jan-21 | 28-Jan-21 | -413 | | |
| YBM.34.21.1215 | YBM_IV 302 - Traction Power Rm: Energize A/C TPSS Equipment | 5 | 10-Mar-21 | 16-Mar-21 | -441 | | |
| YBM.34.21.1225 | YBM_IV 302 - Traction Power Rm: Energize DC TPSS Equipment | 5 | 07-Sep-20 A | 26-Mar-21 | -444 | | |
| Electrical - Transportation | | 474 | 28-May-19 A | 08-Mar-21 | -435 | | |
| Platform Level | | 14 | 26-Jan-21 | 12-Feb-21 | -414 | | |
| Under Platform Level | | 467 | 28-May-19 A | 08-Mar-21 | -435 | | |
| YBM.34.21.1095 | YBM_IV 302 - Traction Power Rm: Set & Assemble - DC Switchgear | 15 | 03-Jun-19 A | 01-Feb-21 | -445 | | |
| YBM.34.21.1185 | YBM_IV 302 - Traction Power Rm: Install - AC Control Cable Tray | 5 | 26-Jan-21 | 01-Feb-21 | -430 | | |
| YBM.34.21.1085 | YBM_IV 302 - Traction Power Rm: Install - Supervisory Panel SV01 | 5 | 28-May-19 A | 01-Feb-21 | -434 | | |
| YBM.34.22.0330 | YBM_IV 302 - Traction Power Rm: Pull - Traction Power Cables Pullbox B-01 To PS03 | 2 | 30-Sep-20 A | 03-Feb-21 | -416 | | |
| YBM.34.21.1175 | YBM_IV 302 - Traction Power Rm: Install Conduit Between AC & DC Switchgear | 2 | 02-Feb-21 | 03-Feb-21 | -419 | | |
| YBM.34.21.1195 | YBM_IV 302 - Traction Power Rm: Pull & Terminate Power Cable Between AC & DC Switchgear | 2 | 04-Feb-21 | 05-Feb-21 | -419 | | |
| YBM.34.22.0370 | YBM_IV 302 - Traction Power Rm: Pull - Traction Power Cables PS06 to PS02 | 2 | 07-Sep-20 A | 05-Feb-21 | -416 | | |
| YBM.34.21.1145 | YBM_IV 302 - Traction Power Rm: Install - DC Control Cable Tray | 5 | 02-Feb-21 | 08-Feb-21 | -425 | | |
| YBM.34.21.1105 | YBM_IV 302 - Traction Power Rm: Install - Supervisory Control Cable Tray | 4 | 09-Feb-21 | 12-Feb-21 | -439 | | |
| YBM.34.21.1165 | YBM_IV 302 - Traction Power Rm: Terminations - DC Switchgear | 10 | 02-Feb-21 | 15-Feb-21 | -420 | | |
| YBM.34.21.1235 | YBM_IV 302 - Traction Power Rm: Pull Wire - DC Control | 5 | 09-Feb-21 | 15-Feb-21 | -425 | | |
| YBM.34.21.1125 | YBM_IV 302 - Traction Power Rm: Install - Negative Feeder Cable Tray | 5 | 16-Feb-21 | 22-Feb-21 | -435 | | |
| YBM.34.21.1205 | YBM_IV 302 - Traction Power Rm: Pull & Terminate AC Control Cable | 15 | 02-Feb-21 | 22-Feb-21 | -430 | | |
| YBM.34.21.1245 | YBM_IV 302 - Traction Power Rm: Terminate - DC Control | 5 | 16-Feb-21 | 22-Feb-21 | -425 | | |
| YBM.34.21.1255 | YBM_IV 302 - Traction Power Rm: Pull Cable - Negative Feeder | 5 | 23-Feb-21 | 01-Mar-21 | -435 | | |
| YBM.34.21.1115 | YBM_IV 302 - Traction Power Rm: Pull & Terminate - Supervisory Control Cable | 15 | 15-Feb-21 | 05-Mar-21 | -439 | | |
| YBM.34.21.1265 | YBM_IV 302 - Traction Power Rm: Terminations - Negative Feeder (By 1256) | 5 | 02-Mar-21 | 08-Mar-21 | -435 | | |
| Conveyances | | 145 | 13-Apr-20 A | 05-Mar-21 | -429 | | |
| All Levels | | 145 | 13-Apr-20 A | 05-Mar-21 | -429 | | |
| YBM.14.21.125 | Startup & Test Elevators #1, 2 | 5 | 13-Apr-20 A | 26-Feb-21 | -424 | | |
| YBM.14.31.207 | Startup & Test Escalator #3,4 from Concourse to Surface Level | 5 | 05-Oct-20 A | 26-Feb-21 | -424 | | |
| YBM.14.21.155 | Startup & Test Elevators #3, 4 | 5 | 26-Nov-20 A | 26-Feb-21 | -424 | | |
| YBM.14.31.197 | Startup & Test Escalator #1,2 from Platform to Concourse Level | 10 | 01-Oct-20 A | 05-Mar-21 | -429 | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | Total Float | 2020 | 2021 |
|--------------------------------|--|-------------------|-------------|-----------|-------------|------|------|
| | | | | | | Q4 | Q1 |
| Startup & Testing | | | | | | | |
| No 13-Disp | | | | | | | |
| Construction STS P-1256 | | | | | | | |
| Tunnel Concrete | | | | | | | |
| Electrical | | | | | | | |
| Upper Mezz Level | | | | | | | |
| Lower Mezz Level | | | | | | | |
| Platform Level | | | | | | | |
| No 13-Level | | | | | | | |
| STS.34.42.0690 | STS_Install: Train Control - Remote Feed Boxes- SB Portal to Moscone | 1 | 26-Jan-21 | 26-Jan-21 | -406 | | |
| STS.34.42.0510 | STS_Install: Train Control - ATSC Entry Point Signage - Portal | 1 | 26-Jan-21 | 26-Jan-21 | -404 | | |
| STS.34.42.1070 | STS_Install: Train Control - Remote Feed Boxes/Track Heads SB Moscone to Union Square | 1 | 27-Jan-21 | 27-Jan-21 | -406 | | |
| STS.34.42.0900 | STS_Install: Train Control - ATSC Entry Point Signage - Moscone Station | 1 | 27-Jan-21 | 27-Jan-21 | -404 | | |
| STS.34.42.1440 | STS_Install: Train Control - Remote Feed Boxes- SB Union Square to Chinatown | 1 | 27-Jan-21 | 28-Jan-21 | -406 | | |
| STS.34.42.2270 | STS_Install: Train Control - Train Control Conduit - & JB's NB Portal To Moscone | 4 | 20-Mar-17 A | 28-Jan-21 | -448 | | |
| STS.34.42.1270 | STS_Install: Train Control - ATSC Entry Point Signage - Union Square Station | 1 | 28-Jan-21 | 28-Jan-21 | -404 | | |
| STS.34.42.1640 | STS_Install: Train Control - ATSC Entry Point Signage - Chinatown | 1 | 29-Jan-21 | 29-Jan-21 | -404 | | |
| STS.28.20.1870 | STS_Install: - CCTV Camera Equipment Cabinets - CTS Communications Rm | 4 | 26-Jan-21 | 29-Jan-21 | -405 | | |
| STS 34 42 37 c | STS_Fab/Deliver: Transportation: ATCS Wayside Equipment (34 42 37) | 180 | 14-Apr-16 A | 30-Jan-21 | -608 | | |
| STS.26.05.1370 | STS_Install: Tunnel Electrical -Lighting Fixtures - SB Chinatown to North Limits | 5 | 27-May-20 A | 01-Feb-21 | 172 | | |
| STS.28.20.2050 | STS_Install: - Terminate CCTV Camera Equipment Cabinets - CTS Communications Rm | 5 | 26-Jan-21 | 01-Feb-21 | -405 | | |
| STS.34.42.1060 | STS_Install: Train Control - Axle Counter Electronics Boxes/Track Heads SB Moscone to Union Squa | 6 | 26-Jan-21 | 02-Feb-21 | -415 | | |
| STS.34.42.0480 | STS_Install: Train Control - Axle Counter Electronics Boxes/Track Heads NB Portal to Moscone | 6 | 26-Jan-21 | 02-Feb-21 | -419 | | |
| STS.34.42.0490 | STS_Install: Train Control - Remote Feed Boxes- NB Portal to Moscone | 1 | 02-Feb-21 | 02-Feb-21 | -409 | | |
| STS.34.42.0500 | STS_Install: Security - NB Portal Intrusion Devices | 2 | 01-Feb-21 | 02-Feb-21 | -429 | | |
| STS.34.42.0880 | STS_Install: Train Control - Remote Feed Boxes- NB Moscone to Union Square | 1 | 03-Feb-21 | 03-Feb-21 | -409 | | |
| STS.34.42.0600 | STS_Install: Train Control - Train Control Signals - SB Portal to Moscone | 6 | 28-Jan-21 | 04-Feb-21 | -435 | | |
| STS.34.42.1260 | STS_Install: Train Control - Remote Feed Boxes- NB Union Square to Chinatown | 1 | 04-Feb-21 | 04-Feb-21 | -409 | | |
| STS.34.42.2370 | STS_Install: Train Control - Train Control Pull ATSC Wire & Cable NB Portal To Moscone | 4 | 02-Feb-21 | 05-Feb-21 | -438 | | |
| STS.34.42.2310 | STS_Install: Train Control - Train Control Conduit - & JB's SB Portal To Moscone | 4 | 20-Mar-17 A | 08-Feb-21 | -464 | | |
| STS.26.05.1010 | STS_Install: Tunnel Electrical - Emerg Tel/SFFD Tel/Blue Lights - SB Moscone to Union Square | 3 | 04-Feb-21 | 08-Feb-21 | -425 | | |
| STS.34.23.1230 | STS_Install: Tunnel Electrical - OCS Catenary Hangers - NB Union Square to Chinatown | 5 | 16-Mar-20 A | 09-Feb-21 | -474 | | |
| STS.34.420.870 | STS_Install: Train Control - Axle Counter Electronics Boxes/Track Heads- NB Moscone to Union Squa | 6 | 03-Feb-21 | 10-Feb-21 | -419 | | |
| STS.34.42.1800 | STS_Install: Train Control - Axle Counter Electronics Boxes/Track Heads SB Union Square to Chinat | 6 | 02-Feb-21 | 10-Feb-21 | -415 | | |
| STS.34.42.0410 | STS_Install: Train Control - Train Control Signals - NB Portal to Moscone | 6 | 03-Feb-21 | 10-Feb-21 | -429 | | |
| STS.34.42.2260 | STS_Install: Train Control - Train Control Conduit - & JB's NB Moscone to Union Square | 13 | 12-Mar-18 A | 11-Feb-21 | -448 | | |
| STS.34.23.1940 | STS_Install: Tunnel Electrical - OCS Steady Arm Assemblies - NB Moscone to Union Square | 7 | 03-Aug-20 A | 11-Feb-21 | -475 | | |
| STS.26.05.3820 | STS_Install: Tunnel Electrical - Pull & Terminate Emerg Tel/SFFD Tel/Blue Lights - SB Moscone to U | 3 | 09-Feb-21 | 11-Feb-21 | -413 | | |
| STS.34.42.0710 | STS_Install: Train Control - SB ATSC Entry Point Signage - Portal | 1 | 12-Feb-21 | 12-Feb-21 | -417 | | |
| STS.34.42.0980 | STS_Install: Train Control - Train Control Signals - SB Moscone to Union Square | 6 | 05-Feb-21 | 12-Feb-21 | -435 | | |
| STS.34.23.1860 | STS_Install: Tunnel Electrical - OCS Wires. Spacers, Insulators - NB Portal To Moscone | 4 | 09-Feb-21 | 12-Feb-21 | -476 | | |
| STS.34.23.1220 | STS_Install: Tunnel Electrical - OCS Elastic Arm Assemblies - NB Union Square to Chinatown | 3 | 03-Aug-20 A | 12-Feb-21 | -470 | | |
| STS.34.42.1090 | STS_Install: Train Control - SB ATSC Entry Point Signage - Moscone | 1 | 15-Feb-21 | 15-Feb-21 | -417 | | |
| STS.28.20.2020 | STS_Install: - SCADA System Terminations - UMS Communications Rm | 10 | 02-Feb-21 | 15-Feb-21 | -415 | | |
| STS.26.05.2000 | STS_Install: Tunnel Electrical - Emerg Tel/SFFD Tel/Blue Lights - NB Chinatown to North Limits | 2 | 12-Feb-21 | 15-Feb-21 | -417 | | |
| STS.28.20.1810 | STS_Install: Tunnel Electrical - CCTV Cameras - SB Chinatown to North Limits | 2 | 12-Feb-21 | 15-Feb-21 | -416 | | |
| STS.26.05.3790 | STS_Install: Tunnel Electrical - Pull & Terminate Emerg Tel/SFFD Tel/Blue Lights - NB Union Square | 5 | 09-Feb-21 | 15-Feb-21 | -415 | | |
| STS.34.42.1460 | STS_Install: Train Control - SB ATSC Entry Point Signage - Union Square | 1 | 16-Feb-21 | 16-Feb-21 | -417 | | |
| STS.34.42.1820 | STS_Install: Train Control - SB ATSC Entry Point Signage - Chinatown | 1 | 17-Feb-21 | 17-Feb-21 | -417 | | |
| STS.34.42.2330 | STS_Install: Train Control - Train Control Pull ATSC Wire & Cable SB Portal To Moscone | 4 | 12-Feb-21 | 17-Feb-21 | -445 | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | Total Float | 2020 | 2021 |
|------------------|--|-------------------|-------------|-----------|-------------|------|------|
| | | | | | | Q4 | Q1 |
| STS.26.05.3800 | STS_Install: Tunnel Electrical - Pull & Terminate Emerg Tel/SFFD Tel/Blue Lights - NB Chinatown to | 2 | 16-Feb-21 | 17-Feb-21 | -417 | | |
| STS.34.42.1250 | STS_Install: Train Control - Axle Counter Electronics Boxes/Track Heads NB Union Square to Chinat | 6 | 10-Feb-21 | 18-Feb-21 | -419 | | |
| STS.34.23.1950 | STS_Install: Tunnel Electrical - OCS Steady Arm Assemblies - NB Union Square to Chinatown | 7 | 03-Aug-20 A | 18-Feb-21 | -474 | | |
| STS.34.42.0790 | STS_Install: Train Control - Train Control Signals - NB Moscone to Union Square | 6 | 11-Feb-21 | 18-Feb-21 | -429 | | |
| STS.34.22.3010 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB SB04 To PS-02 - MOS I | 4 | 14-Dec-20 A | 19-Feb-21 | -460 | | |
| STS.34.42.1720 | STS_Install: Train Control - Train Control Signals - SB Union Square to Chinatown | 6 | 15-Feb-21 | 22-Feb-21 | -435 | | |
| STS.26.05.2160 | STS_Install: Traction Power - Install Conduit/TP SCADA Cable to Existing FODP Panel @ King SubS | 10 | 09-Feb-21 | 22-Feb-21 | -445 | | |
| STS.34.23.1850 | STS_Install: Tunnel Electrical - OCS Wires, Spacers, Insulators - NB Moscone to Union Square | 6 | 15-Feb-21 | 22-Feb-21 | -476 | | |
| STS.34.22.3170 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB SB09 To SB05 - UMS To MC | 3 | 30-Nov-20 A | 22-Feb-21 | -460 | | |
| STS.34.22.3190 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB SB05 To PS-03 - MOS Nort | 1 | 22-Feb-21 | 22-Feb-21 | 160 | | |
| STS.34.42.1620 | STS_Install: Train Control - Axle Counter Electronics Boxes/Track Heads NB Chinatown to North Limi | 1 | 23-Feb-21 | 23-Feb-21 | -421 | | |
| STS.34.42.1630 | STS_Install: Train Control - Remote Feed Boxes- NB Chinatown to North Limits | 1 | 23-Feb-21 | 23-Feb-21 | -421 | | |
| STS.34.42.1810 | STS_Install: Train Control - Remote Feed Boxes- SB Chinatown to North Limits | 1 | 23-Feb-21 | 23-Feb-21 | -423 | | |
| STS.34.42.1430 | STS_Install: Train Control - Axle Counter Electronics Boxes/Track Heads SB Chinatown to North Limi | 1 | 23-Feb-21 | 23-Feb-21 | -423 | | |
| STS.34.22.3160 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-06 To PFCB SB09 - UMS Sour | 1 | 30-Nov-20 A | 23-Feb-21 | -460 | | |
| STS.34.23.1600 | STS_Install: Tunnel Electrical - OCS Catenary Hangers - NB Chinatown to North Limits | 2 | 16-Mar-20 A | 24-Feb-21 | -432 | | |
| STS.34.22.2970 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PS-06 To PFCB SB09 - UMS | 2 | 01-Jun-20 A | 24-Feb-21 | -460 | | |
| STS.34.42.0520 | STS_Install: Train Control - NB Switch Machines @ Chinatown Crossover | 2 | 19-Aug-19 A | 24-Feb-21 | -422 | | |
| STS.34.42.2280 | STS_Install: Train Control - Train Control Conduit - & JB's NB Union Square to Chinatown | 14 | 20-Apr-16 A | 25-Feb-21 | -448 | | |
| STS.34.23.1590 | STS_Install: Tunnel Electrical - OCS Elastic Arm Assemblies - NB Chinatown to North Limits | 1 | 27-Jul-20 A | 25-Feb-21 | -428 | | |
| STS.34.42.1350 | STS_Install: Train Control - Train Control Signals - SB Chinatown to North Limits | 3 | 23-Feb-21 | 25-Feb-21 | -425 | | |
| STS.34.22.3150 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB SB10 To PS-03 - UMS Nort | 1 | 25-Feb-21 | 25-Feb-21 | -460 | | |
| STS.34.42.100 | STS_Transportation: Surface Signaling System - Testing & Startup | 30 | 28-Jan-21 | 26-Feb-21 | -599 | | |
| STS.34.42.2120 | STS_Install: Train Control - ATSC Power Panels - Chinatown Station Control Room | 4 | 23-Feb-21 | 26-Feb-21 | -441 | | |
| STS.34.42.2160 | STS_Install: Train Control - ATSC 5KVA UPS Battery Cabinet - Union Square Station Control Room | 2 | 25-Feb-21 | 26-Feb-21 | -443 | | |
| STS.26.05.1380 | STS_Install: Tunnel Electrical - Emerg Tel/SFFD Tel/Blue Lights - SB Chinatown to North Limits | 2 | 25-Feb-21 | 26-Feb-21 | -423 | | |
| STS.34.42.1170 | STS_Install: Train Control - Train Control Signals - NB Union Square to Chinatown | 6 | 19-Feb-21 | 26-Feb-21 | -429 | | |
| STS.34.42.2020 | STS_Install: Train Control - ATSC Emergency Feed In Device - Moscone Station Control Room | 3 | 24-Feb-21 | 26-Feb-21 | -444 | | |
| STS.26.05.3510 | STS_Install: Lighting - 4th/Brannan Station | 10 | 19-Feb-18 A | 01-Mar-21 | -425 | | |
| STS 34 42 39 c | STS_Fab\Deliver: Transportation: ATCS Central Equipment (34 42 39) | 10 | 20-Feb-21 | 01-Mar-21 | -624 | | |
| STS.20.71.550 | STS_Manufacture - PCC SCADA Equipment | 20 | 17-Jan-20 A | 01-Mar-21 | -445 | | |
| STS.34.23.2600 | STS_Install: OCS System - Install OCS Trolley Wire In 4th St - Townsend To King Street | 2 | 26-Feb-21 | 01-Mar-21 | -462 | | |
| STS.34.22.2960 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB SB10 To PS-03 - UMS | 2 | 26-Feb-21 | 01-Mar-21 | -460 | | |
| STS.34.23.1410 | STS_Install: Tunnel Electrical - OCS Catenary Hangers - SB Chinatown to North Limits | 5 | 09-Mar-20 A | 01-Mar-21 | -435 | | |
| STS.26.05.2070 | STS_Install: Traction Power - Remove Existing Mimic Panel Equipment @ PCC | 5 | 23-Feb-21 | 01-Mar-21 | -445 | | |
| STS.26.05.1750 | STS_Install: Tunnel Electrical - Emerg Tel/SFFD Tel/Blue Lights - SB Union Square to Chinatown | 3 | 25-Feb-21 | 01-Mar-21 | -428 | | |
| STS.34.42.2110 | STS_Install: Train Control - ATSC Transformer - Chinatown Station Control Room | 2 | 01-Mar-21 | 02-Mar-21 | -441 | | |
| STS.34.23.1400 | STS_Install: Tunnel Electrical - OCS Elastic Arm Assemblies - SB Chinatown to North Limits | 1 | 27-Jul-20 A | 02-Mar-21 | -431 | | |
| STS.28.20.0950 | STS_Install: Tunnel Electrical - CCTV Conduit - & JB's SB Moscone to Union Square | 13 | 13-Dec-19 A | 02-Mar-21 | -443 | | |
| STS.34.41.2120 | STS_Install; Traffic Signal Displays 4th St/King | 3 | 26-Feb-21 | 02-Mar-21 | -457 | | |
| STS.26.05.3840 | STS_Install: Tunnel Electrical - Pull & Terminate Emerg Tel/SFFD Tel/Blue Lights - SB Chinatown to | 2 | 01-Mar-21 | 02-Mar-21 | -423 | | |
| STS.34.01.24.100 | STS_: PA/PDS Software: Operation control Center (34 01 24) | 30 | 18-Dec-19 A | 03-Mar-21 | -634 | | |
| STS.34.01.24.130 | STS_: Cable Installation: Operation control Center (34 01 24) | 30 | 27-Jul-20 A | 03-Mar-21 | -634 | | |
| STS.34.23.1960 | STS_Install: Tunnel Electrical - OCS Steady Arm Assemblies - NB Chinatown to North Limits | 5 | 03-Aug-20 A | 03-Mar-21 | -432 | | |
| STS.26.05.3880 | STS_Install: Tunnel Electrical - Pull/Terminate Power & Lighting - SB Union Square to Chinatown | 5 | 03-Aug-20 A | 03-Mar-21 | 150 | | |
| STS.34.42.2010 | STS_Install: Train Control - ATSC Feed In Device - Moscone Station Control Room | 3 | 01-Mar-21 | 03-Mar-21 | -444 | | |
| STS.34.42.2040 | STS_Install: Train Control - ATSC Power Panels - Moscone Station Control Room | 3 | 01-Mar-21 | 03-Mar-21 | -444 | | |
| STS.34.42.1540 | STS_Install: Train Control - Train Control Signals - NB Chinatown to North Limits | 3 | 01-Mar-21 | 03-Mar-21 | -429 | | |
| STS.34.42.2170 | STS_Install: Train Control - ATSC Communication Cable Termination Frame - Union Square Station (| 4 | 01-Mar-21 | 04-Mar-21 | -443 | | |
| STS.34.42.2200 | STS_Install: Train Control - ATSC Transformer - Union Square Station Control Room | 2 | 03-Mar-21 | 04-Mar-21 | -443 | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | Total Float | 2020 | 2021 |
|----------------|---|-------------------|-------------|-----------|-------------|------|------|
| | | | | | | Q4 | Q1 |
| STS.34.23.100 | STS_Install: Utilities: Install Fiber Optic Ductbank From (E) Pullbox to (E) MH 1879 - King St/4th Stre | 5 | 26-Feb-21 | 04-Mar-21 | -441 | | |
| STS.34.22.2950 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB SB16 To SB10 - CTS T | 15 | 27-Jul-20 A | 04-Mar-21 | -460 | | |
| STS.34.23.1870 | STS_Install: Tunnel Electrical - OCS Wires. Spacers, Insulators - NB Union Square to Chinatown | 8 | 23-Feb-21 | 04-Mar-21 | -476 | | |
| STS.34.23.1900 | STS_Install: Tunnel Electrical - OCS Wires. Spacers, Insulators - SB Moscone to Union Square | 14 | 15-Feb-21 | 04-Mar-21 | -440 | | |
| STS.34.22.3140 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB SB16 To SB10 - CTS To UV | 3 | 14-Dec-20 A | 04-Mar-21 | -435 | | |
| STS.34.42.2250 | STS_Install: Train Control - Train Control Conduit - & JB's NB Chinatown to North Limits | 5 | 26-Feb-21 | 04-Mar-21 | -430 | | |
| STS.34.42.1940 | STS_Install: Surface Signaling - TS Case No. 1 - 4th/King | 5 | 26-Feb-20 A | 04-Mar-21 | -428 | | |
| STS.26.05.3830 | STS_Install: Tunnel Electrical - Pull & Terminate Emerg Tel/SFFD Tel/Blue Lights - SB Union Square | 3 | 02-Mar-21 | 04-Mar-21 | -428 | | |
| STS.34.41.2100 | STS_Install; Traffic Signal Displays 4th St/Harrison | 3 | 03-Mar-21 | 05-Mar-21 | -457 | | |
| STS.34.42.2030 | STS_Install: Train Control - ATSC Transformer - Moscone Station Control Room | 2 | 04-Mar-21 | 05-Mar-21 | -444 | | |
| STS 28 20 05 c | STS_Fab/Deliver: Security: CCTV System (28 20 05) | 180 | 03-Sep-14 A | 07-Mar-21 | -633 | | |
| STS.34.23.2000 | STS_Install: Tunnel Electrical - OCS Steady Arm Assemblies - SB Chinatown to North Limits | 5 | 27-Jul-20 A | 08-Mar-21 | -435 | | |
| STS.26.05.3890 | STS_Install: Tunnel Electrical - Pull/Terminate Power & Lighting - SB Chinatown to North Limits | 3 | 30-Sep-20 A | 08-Mar-21 | 150 | | |
| STS.26.05.2080 | STS_Install: Traction Power - New Equipment Display Rack @ PCC | 5 | 02-Mar-21 | 08-Mar-21 | -445 | | |
| STS.34.22.2940 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PS-8 To PFCB SB16 - CTS Sc | 3 | 05-Oct-20 A | 09-Mar-21 | -435 | | |
| STS.34.42.1880 | STS_Install: Surface Signaling - Interlocking Signals & Poles 21/23 - 4th/King | 8 | 06-Jul-20 A | 09-Mar-21 | -431 | | |
| STS.01.64.100 | STS_Install: Owner Next Bus Signs @ 4th/Brannon Station | 5 | 03-Mar-21 | 09-Mar-21 | -406 | | |
| STS.28.20.1720 | STS_Install: Tunnel Electrical - CCTV Cameras - NB Portal To Moscone | 2 | 08-Mar-21 | 09-Mar-21 | -445 | | |
| STS.26.05.2210 | STS_Install: Traction Power - Terminate FODP Panel @ Moscone Folsom SubStation | 3 | 05-Mar-21 | 09-Mar-21 | -441 | | |
| STS.34.42.0580 | STS_Install: Train Control - Train Control Cable Loop System SB Portal To Moscone | 4 | 13-May-19 A | 10-Mar-21 | -460 | | |
| STS.34.22.3130 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-8 To PFCB SB16 - CTS South | 1 | 10-Mar-21 | 10-Mar-21 | -435 | | |
| STS.34.22.2900 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB03 To NB01 - MOS Tr | 8 | 04-May-20 A | 10-Mar-21 | -476 | | |
| STS.34.23.1840 | STS_Install: Tunnel Electrical - OCS Wires. Spacers, Insulators - NB Chinatown to North Limits | 5 | 05-Mar-21 | 11-Mar-21 | -433 | | |
| STS.28.20.1760 | STS_Install: Tunnel Electrical - CCTV Pull Wire & Terminate NB Portal To Moscone | 2 | 10-Mar-21 | 11-Mar-21 | -438 | | |
| STS.34.41.2040 | STS_Install; Traffic Signal Controllers 4th St | 11 | 09-Oct-17 A | 12-Mar-21 | -457 | | |
| STS.34.22.3090 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB03 To NB01 - MOS To Poi | 2 | 09-Nov-20 A | 12-Mar-21 | -476 | | |
| STS.34.22.2930 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB SB17 To PS-5 - Chinat | 2 | 12-Oct-20 A | 12-Mar-21 | -435 | | |
| STS.26.05.2140 | STS_Install: Traction Power - Make Fiber Node Connections From King SubStation @PCC (Fiber by | 5 | 09-Mar-21 | 15-Mar-21 | -445 | | |
| STS.34.22.3120 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB SB17 To PS-5 - Chinatown | 1 | 07-Dec-20 A | 15-Mar-21 | -435 | | |
| STS.26.05.2090 | STS_Install: Traction Power - Video Displays & Cabling @ PCC | 10 | 02-Mar-21 | 15-Mar-21 | -445 | | |
| STS.26.05.2100 | STS_Install: Traction Power - PCI & TP SCADA Servers @ PCC | 10 | 02-Mar-21 | 15-Mar-21 | -445 | | |
| STS.26.05.2130 | STS_Install: Traction Power - Make Fiber Node Connections From YBM Folsom SubStation @PCC | 5 | 09-Mar-21 | 15-Mar-21 | -445 | | |
| STS.34.23.1920 | STS_Install: Tunnel Electrical - OCS Wires. Spacers, Insulators - SB Union Square to Chinatown | 12 | 26-Feb-21 | 15-Mar-21 | -440 | | |
| STS.34.42.2300 | STS_Install: Train Control - Train Control Conduit - & JB's SB Moscone to Union Square | 13 | 12-Mar-18 A | 16-Mar-21 | -464 | | |
| STS.34.22.2880 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PS-04 To PFCB NB11 - UMS | 2 | 03-Aug-20 A | 16-Mar-21 | -475 | | |
| STS.28.20.1730 | STS_Install: Tunnel Electrical - CCTV Cameras - NB Moscone to Union Square | 5 | 10-Mar-21 | 16-Mar-21 | -445 | | |
| STS.34.22.2890 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB11To NB04 - UMS To | 8 | 11-May-20 A | 18-Mar-21 | -475 | | |
| STS.28.20.1770 | STS_Install: Tunnel Electrical - CCTV Pull Wire & Terminate NB Moscone to Union Square | 2 | 17-Mar-21 | 18-Mar-21 | -441 | | |
| STS.34.41.1990 | STS_Demo/Salvage; Traffic Signals 4th St | 15 | 17-Apr-17 A | 19-Mar-21 | -457 | | |
| STS.34.22.3280 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - NB Portal Pull Box To MH1890 | 5 | 15-Mar-21 | 19-Mar-21 | -476 | | |
| STS.27.42.100 | STS_Install: Comm: Platform Display System (27 42 16) | 15 | 12-Aug-19 A | 19-Mar-21 | -439 | | |
| \ | CTS_Fab/Deliver: Transportation: Traction Power SCADA System (34 23 10) | 180 | 14-May-14 A | 22-Mar-21 | -620 | | |
| STS 34.42.390 | STS_Install: Transportation: ATCS Central Equipment - Lennox OCC | 15 | 02-Mar-21 | 22-Mar-21 | -440 | | |
| STS 34.42.400 | STS_Install: Transportation: ATCS Central Equipment - Transportation Mgmt Center (TMC) | 15 | 02-Mar-21 | 22-Mar-21 | -440 | | |
| STS.34.22.2910 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PS-05 To PFCB NB10 - UMS | 1 | 01-Jun-20 A | 22-Mar-21 | -476 | | |
| STS.34.23.1890 | STS_Install: Tunnel Electrical - OCS Wires. Spacers, Insulators - SB Chinatown to North Limits | 5 | 16-Mar-21 | 22-Mar-21 | -440 | | |
| STS.26.05.2120 | STS_Install: Traction Power - Make Fiber Node Connections From UMS Gap Breaker Station @PCC | 5 | 16-Mar-21 | 22-Mar-21 | -445 | | |
| STS.34.42.2390 | STS_Install: Train Control - Train Control Pull ATSC Wire & Cable NB Union Square to Chinatown | 14 | 03-Mar-21 | 22-Mar-21 | -442 | | |
| STS.34.42.2400 | STS_Install: Train Control - Train Control Pull ATSC Wire & Cable NB Chinatown to North Limits | 2 | 23-Mar-21 | 24-Mar-21 | -442 | | |
| STS.34.23.2620 | STS_Install: OCS System - Install OCS Trolley Wire & Special Work In 4th St/Townsend Street - Inte | 17 | 02-Mar-21 | 24-Mar-21 | -462 | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | Total Float | 2020 | 2021 |
|------------------|---|-------------------|-------------|-----------|-------------|------|------|
| | | | | | | Q4 | Q1 |
| STS.28.20.1740 | STS_Install: Tunnel Electrical - CCTV Cameras - NB Union Square to Chinatown | 6 | 17-Mar-21 | 24-Mar-21 | -445 | | |
| STS.28.20.1320 | STS_Install: Tunnel Electrical - CCTV Conduit - & JB's SB Chinatown to North Limits | 16 | 27-May-20 A | 24-Mar-21 | -443 | | |
| STS.28.20.1850 | STS_Install: Tunnel Electrical - CCTV Pull Wire & Terminate SB Chinatown to North Limits | 1 | 25-Mar-21 | 25-Mar-21 | -443 | | |
| STS.34.22.2920 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB10 To NB06 - UMS Tc | 7 | 04-May-20 A | 25-Mar-21 | -476 | | |
| STS.34.42.2530 | STS_Install: Train Control - ATSC Wire Pulls & Terminations - Union Square Station Control Room | 15 | 05-Mar-21 | 25-Mar-21 | -443 | | |
| STS.34.41.2000 | STS_Install; Traffic Signals 4th St | 15 | 24-Apr-17 A | 26-Mar-21 | -457 | | |
| STS.34.22.3070 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-04 To PFCB NB11 - UMS Sout | 1 | 26-Mar-21 | 26-Mar-21 | -476 | | |
| STS.34.23.2590 | STS_Install: OCS System - Install OCS Trolley Wire In 4th St - Bluxome To Townsend | 2 | 25-Mar-21 | 26-Mar-21 | -451 | | |
| STS.28.20.1710 | STS_Install: Tunnel Electrical - CCTV Cameras NB Chinatown to North Limits | 2 | 25-Mar-21 | 26-Mar-21 | -445 | | |
| STS.28.20.1780 | STS_Install: Tunnel Electrical - CCTV Pull Wire & Terminate NB Union Square to Chinatown | 2 | 25-Mar-21 | 26-Mar-21 | -445 | | |
| STS.34.42.0960 | STS_Install: Train Control - Train Control Cable Loop System SB Moscone to Union Square | 12 | 11-Mar-21 | 26-Mar-21 | -460 | | |
| STS.34.42.2540 | STS_Install: Train Control - ATSC Wire Pulls & Terminations - Moscone Station Control Room | 15 | 08-Mar-21 | 26-Mar-21 | -444 | | |
| STS.26.05.2110 | STS_Install: Traction Power - Make Fiber Node Connections From CTS Washington Substation @ P | 5 | 23-Mar-21 | 29-Mar-21 | -445 | | |
| STS.28.20.1750 | STS_Install: Tunnel Electrical - CCTV Pull Wire & Terminate NB Chinatown to North Limits | 1 | 29-Mar-21 | 29-Mar-21 | -445 | | |
| STS.34.42.2320 | STS_Install: Train Control - Train Control Conduit - & JB's SB Union Square to Chinatown | 14 | 21-Apr-16 A | 30-Mar-21 | -461 | | |
| STS.34.22.3080 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB05 To NB04 - UMS To MC | 3 | 08-Dec-20 A | 30-Mar-21 | -476 | | |
| STS.34.42.2520 | STS_Install: Train Control - ATSC Wire Pulls & Terminations - Chinatown Station Control Room | 15 | 10-Mar-21 | 30-Mar-21 | -446 | | |
| STS.34.22.3100 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-05 To PFCB NB10 - UMS Sour | 1 | 31-Mar-21 | 31-Mar-21 | -476 | | |
| STS.34.41.2130 | STS_Install; Traffic Signal Displays 5th St/Brannan | 3 | 29-Mar-21 | 31-Mar-21 | -457 | | |
| STS.34.22.3110 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB10 To NB06 - UMS To MC | 1 | 01-Apr-21 | 01-Apr-21 | -476 | | |
| STS.34.23.2640 | STS_Install: OCS System - Install OCS Trolley Wire In 5th Street To Brannan | 6 | 25-Mar-21 | 01-Apr-21 | -462 | | |
| STS.34.41.2110 | STS_Install; Traffic Signal Displays 4th St/Brannan | 5 | 19-Jun-17 A | 02-Apr-21 | -457 | | |
| STS.34.01.24.150 | STS_: PA/PDS: Operation control Center (34 01 24) | 30 | 30-Jul-18 A | 02-Apr-21 | -634 | | |
| STS.34.01.24.110 | STS_: Testing Cutover: Operation control Center (34 01 24) | 30 | 04-Mar-21 | 02-Apr-21 | -634 | | |
| STS.34.01.24.120 | STS_: System Integration: Operation control Center (34 01 24) | 30 | 04-Mar-21 | 02-Apr-21 | -634 | | |
| STS.34.01.24.160 | STS_: FSS: Operation control Center (34 01 24) | 30 | 06-May-19 A | 02-Apr-21 | -634 | | |
| STS.34.01.24.170 | STS_: CCTV & Access Control: Operation control Center (34 01 24) | 30 | 25-May-20 A | 02-Apr-21 | -634 | | |
| STS.34.01.24.180 | STS_: Network Communication: Operation control Center (34 01 24) | 30 | 04-Mar-21 | 02-Apr-21 | -634 | | |
| STS.34.01.24.200 | STS_: AV Management: Operation control Center (34 01 24) | 30 | 25-May-20 A | 02-Apr-21 | -634 | | |
| STS.34.01.24.210 | STS_: Integrated Human Machine Interface (IHMI) System: Operation control Center (34 01 24) | 30 | 25-May-20 A | 02-Apr-21 | -634 | | |
| STS.34.01.24.220 | STS_: Elevator/ Escalator Remote Monitoring System: Operation control Center (34 01 24) | 30 | 25-May-20 A | 02-Apr-21 | -634 | | |
| STS.34.42.2340 | STS_Install: Train Control - Train Control Pull ATSC Wire & Cable SB Moscone to Union Square | 13 | 17-Mar-21 | 02-Apr-21 | -464 | | |
| STS.34.42.2290 | STS_Install: Train Control - Train Control Conduit - & JB's SB Chinatown to North Limits | 5 | 31-Mar-21 | 06-Apr-21 | -453 | | |
| STS.34.41.2010 | STS_Install; Traffic Signal Displays 4th S/Bryant | 6 | 07-Jan-19 A | 07-Apr-21 | -457 | | |
| STS.34.22.2860 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB18 To NB12 - CTS T | 15 | 08-Jun-20 A | 07-Apr-21 | -476 | | |
| STS.34.23.2580 | STS_Install: OCS System - Install OCS Trolley Wire In 4th St - Brannan To Bluxome | 9 | 29-Mar-21 | 08-Apr-21 | -421 | | |
| STS.34.23.2630 | STS_Install: OCS System - Install OCS Trolley Wire In Townsend Street To 5th Street | 11 | 09-Mar-20 A | 08-Apr-21 | -462 | | |
| STS.34.22.2870 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB12 To PS-01 - UMS | 2 | 08-Apr-21 | 09-Apr-21 | -476 | | |
| STS.20.71.525 | STS_Prep\Submit: Sub-Systems Maintainability Demonstration - Surface Signalling Systems | 20 | 23-Mar-21 | 11-Apr-21 | -636 | | |
| STS.20.71.535 | STS_Prep\Submit: Sub-Systems Maintainability Demonstration -Facility SCADA Systems (FSS) | 20 | 23-Mar-21 | 11-Apr-21 | -636 | | |
| STS.34.23.2570 | STS_Install: OCS System - Install OCS Trolley Wire In 4th St - Freelon To Brannan | 2 | 09-Apr-21 | 12-Apr-21 | -421 | | |
| STS.34.23.2650 | STS_Install: OCS System - Install OCS Trolley Wire In Brannan To 4th Street | 2 | 09-Apr-21 | 12-Apr-21 | -462 | | |
| STS.34.22.2850 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PS-10 To PFCB NB18 - CTS S | 2 | 05-Oct-20 A | 12-Apr-21 | -476 | | |
| STS.34.22.3040 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PS-10 To PFCB NB18 - CTS Sout | 1 | 13-Apr-21 | 13-Apr-21 | -476 | | |
| STS.34.41.2030 | STS_Pull & Terminate Traffic Signal Wiring 4th St | 16 | 24-Apr-17 A | 14-Apr-21 | -457 | | |
| STS.34.22.3050 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB18 To NB12 - CTS To UM | 3 | 14-Dec-20 A | 14-Apr-21 | -476 | | |
| STS.34.23.2560 | STS_Install: OCS System - Install OCS Trolley Wire In 4th St - Welsh To Freelon | 2 | 13-Apr-21 | 14-Apr-21 | -421 | | |
| STS.34.22.3060 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB12 To PS-01 - UMS Nort | 1 | 07-Dec-20 A | 15-Apr-21 | -476 | | |
| STS.34.42.1700 | STS_Install: Train Control - Train Control Cable Loop System SB Union Square to Chinatown | 14 | 29-Mar-21 | 15-Apr-21 | -460 | | |
| STS 10 41 00 d1 | STS_Prep\Submit: Display Case Mockup | 30 | 18-Mar-21 | 16-Apr-21 | -620 | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | Total Float | 2020 | 2021 |
|------------------------------------|---|-------------------|--------------------|------------------|-------------|------|------|
| | | | | | | Q4 | Q1 |
| STS 06 10 53 c | STS_Fab\Deliver: Wood Trough (06 10 53) | 30 | 18-Mar-21 | 16-Apr-21 | -591 | | |
| STS.34.22.2840 | STS_Install: Tunnel Electrical - Pull/Terminate Traction Power Cable - PFCB NB19 To PS-06 - China | 2 | 05-Oct-20 A | 16-Apr-21 | -476 | | |
| STS.34.23.3700 | STS_Install: OCS System - Remove/Install Cross Spans in Brannan | 4 | 30-Dec-19 A | 16-Apr-21 | -462 | | |
| STS.34.42.1330 | STS_Install: Train Control - Train Control Cable Loop System SB Chinatown to North Limits | 2 | 16-Apr-21 | 19-Apr-21 | -460 | | |
| STS.34.22.3030 | STS_Install: Tunnel Electrical - Pull/Terminate OCS Riser Cable - PFCB NB19 To PS-06 - Chinatowr | 1 | 04-Jan-21 A | 19-Apr-21 | -476 | | |
| STS.34.23.2550 | STS_Install: OCS System - Install OCS Trolley Wire In 4th St - Bryant to Welsh | 4 | 15-Apr-21 | 20-Apr-21 | -421 | | |
| STS.34.23.3710 | STS_Install: OCS System - Remove/Install Cross Spans in Townsend | 3 | 30-Dec-19 A | 21-Apr-21 | -462 | | |
| STS.34.42.2360 | STS_Install: Train Control - Train Control Pull ATSC Wire & Cable SB Union Square to Chinatown | 13 | 05-Apr-21 | 21-Apr-21 | -464 | | |
| STS.34.42.0390 | STS_Install: Train Control - Train Control Cable Loop System NB Portal To Moscone | 4 | 13-May-19 A | 22-Apr-21 | -476 | | |
| STS.10.41.100 | STS_Install: Display Cases Between Windscreens | 5 | 19-Apr-21 | 23-Apr-21 | -439 | | |
| STS.34.42.2350 | STS_Install: Train Control - Train Control Pull ATSC Wire & Cable SB Chinatown to North Limits | 2 | 22-Apr-21 | 23-Apr-21 | -464 | | |
| STS 34 01 24 a30 | STS_Prep\Submit: Operation control Center- Systems Diagrams (34 01 24) | 90 | 26-May-19 A | 25-Apr-21 | 141 | | |
| STS 01 79 00 c2 | STS_Submit:O&M Manuals 60 Days Prior to Training | 60 | 11-Nov-19 A | 26-Apr-21 | -637 | | |
| STS.20.71.515 | STS_Prep\Submit: Sub-Systems Maintainability Demonstration - PCC SCADA Equipment | 40 | 23-Mar-21 | 01-May-21 | 156 | | |
| STS.34.42.0770 | STS_Install: Train Control - Train Control Cable Loop System NB Moscone to Union Square | 13 | 20-Apr-21 | 06-May-21 | -476 | | |
| STS.34.42.1150 | STS_Install: Train Control - Train Control Cable Loop System NB Union Square to Chinatown | 14 | 20-Apr-21 | 07-May-21 | -476 | | |
| STS.34.42.1520 | STS_Install: Train Control - Train Control Cable Loop System NB Chinatown to North Limits | 2 | 10-May-21 | 11-May-21 | -476 | | |
| Electrical - Transportation | | 10 | 26-Jan-21 | 08-Feb-21 | -430 | | |
| Track System Work | | 120 | 06-Jun-16 A | 03-Feb-21 | -426 | | |
| Startup & Testing | | 40 | 12-May-21 | 06-Jul-21 | -476 | | |
| No 13-Disp | | 1820 | 14-May-14 A | 06-Jul-21 | 64 | | |
| Unallocated Contingency | | 298 | 26-Jan-21 | 30-Mar-22 | -461 | | |

Appendix C

PROJECT SCOPE AND FUNDING OVERVIEW

Project Overview

The Central Subway Project will construct a modern, efficient light-rail line that will improve public transit in San Francisco. This new 1.7-mile extension of Muni's T Third Line will provide direct connections to major retail, sporting and cultural venues while efficiently transporting people to jobs, educational opportunities and other amenities throughout the city.

The Central Subway Project is Phase 2 of the San Francisco Municipal Transportation Agency's (SFMTA) Third Street Light Rail Transit Project. Phase 1 of the project constructed a 5.1-mile light-rail line along the densely populated 3rd Street corridor. It began revenue service in April 2007, restoring light-rail service to a high transit-ridership area of San Francisco for the first time in 50 years.

The Central Subway Project will extend the T Third Line from the 4th Street Caltrain Station to Chinatown, providing a direct, rapid transit link from the Bayshore and Mission Bay areas to SoMa, Union Square and downtown.

Four new stations will be built along the 1.7-mile project alignment—an above-ground station at 4th and Brannan streets and three underground stations at Moscone Center, Union Square and Chinatown.

The Central Subway will run through the burgeoning technology and digital-media hub in SoMa, where dozens of companies have taken up residence along the 4th Street corridor. Increased



Project Overview - continued

transit options will attract new employers – the Central Subway makes travel more convenient throughout the corridor and improves connections to downtown, local and regional rail and the Muni bus system.

The Central Subway Project will contribute to San Francisco’s economic competitiveness and help secure the city’s status of a regional, national and global hub. It will provide a pollution-free transit option that will reduce the environmental impact of transportation in the city, save natural resources, reduce traffic congestion and improve public transit for thousands of San Franciscans.

Funding Overview

The Central Subway Project is funded by the federal government, the State of California, the Metropolitan Transportation Commission, the San Francisco County Transportation Authority (SFCTA) and the City and County of San Francisco.

The majority of funding for the Central Subway Project is expected to be provided by the Federal Transit Administration’s (FTA) New Starts program, with a total commitment over the life of the project of \$942.2 million. To date, \$41 million in Department of Transportation Congestion Mitigation and Air Quality Improvement Program funds have been committed and expended.

With the addition in the December 2013 MPR of work to relocate the retrieval site for two tunnel boring machines (TBMs), the SFMTA’s baseline budget for the Central Subway Project is \$1.588 billion. In total, about half of the Third Street Light Rail Transit Project’s funding is from federal sources, with the remaining half from state and local sources. This is in line with the expectations of the FTA for New Starts-financed programs.

The table below summarizes the local, state and federal fund sources for both phases of the T Third Line including with the addition of the retrieval shaft to the Phase 2 totals.

| | T Third (Phase 1) | Central Subway (Phase 2 + Retrieval Shaft Relocation) | Total (Phase 1 + Phase 2 + Retrieval Shaft Relocation) | Percentage of Total |
|--------------|----------------------|---|--|------------------------|
| Federal | \$123.380 | \$983.225 | \$1,106.605 | 49.5% |
| State | \$160.700 | \$471.100 | \$631.800 | 28.2% |
| Local | \$364.380 | \$133.675 | \$498.055 | 22.3% |
| Total | \$648.460 | \$1,588.000 | \$2,236.460 | 100.0% |

All amounts in millions of dollars

The six charts that follow summarize use of fund sources by phase and with the addition of the retrieval shaft relocation additional budget and funding:

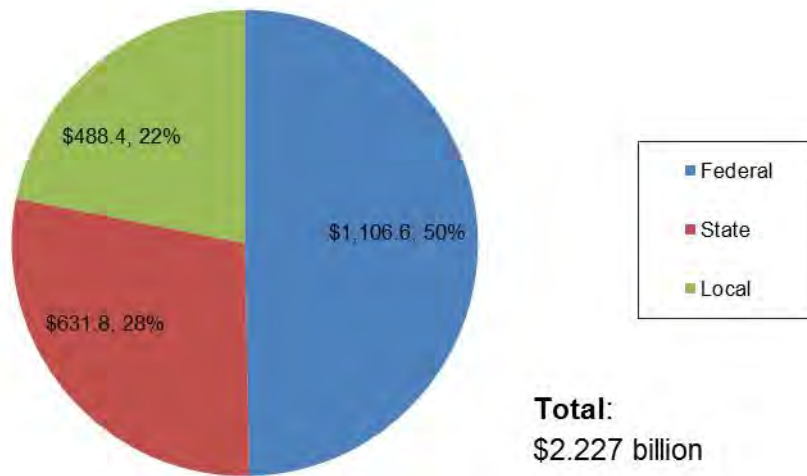
- Phase 1 + Phase 2 of the T Third Line federal, state and local funding percentages previous to the addition of the retrieval shaft relocation budget and funding in December 2013.

Funding Overview - continued

- Phase 2 Central Subway Project only total funding source percentages previous to the addition of the retrieval shaft relocation budget and funding.
- Phase 2 Central Subway Project only detail of the six State and Local funding sources previous to the addition of the retrieval shaft relocation.
- The next three charts that follow are the above three data sets above with the retrieval shaft relocation budget and funding added to the overall presentation.

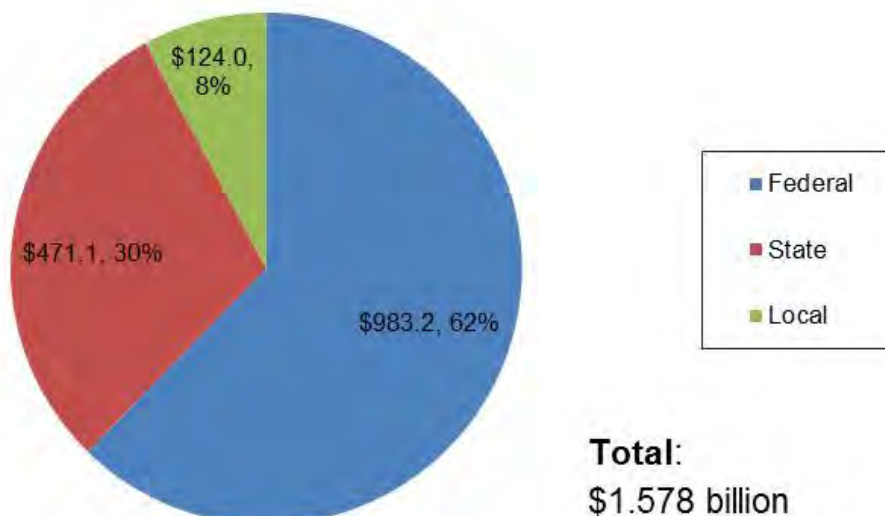
Third Street Light Rail Transit Project Funding

Phase 1 + Phase 2
(\$ in millions)



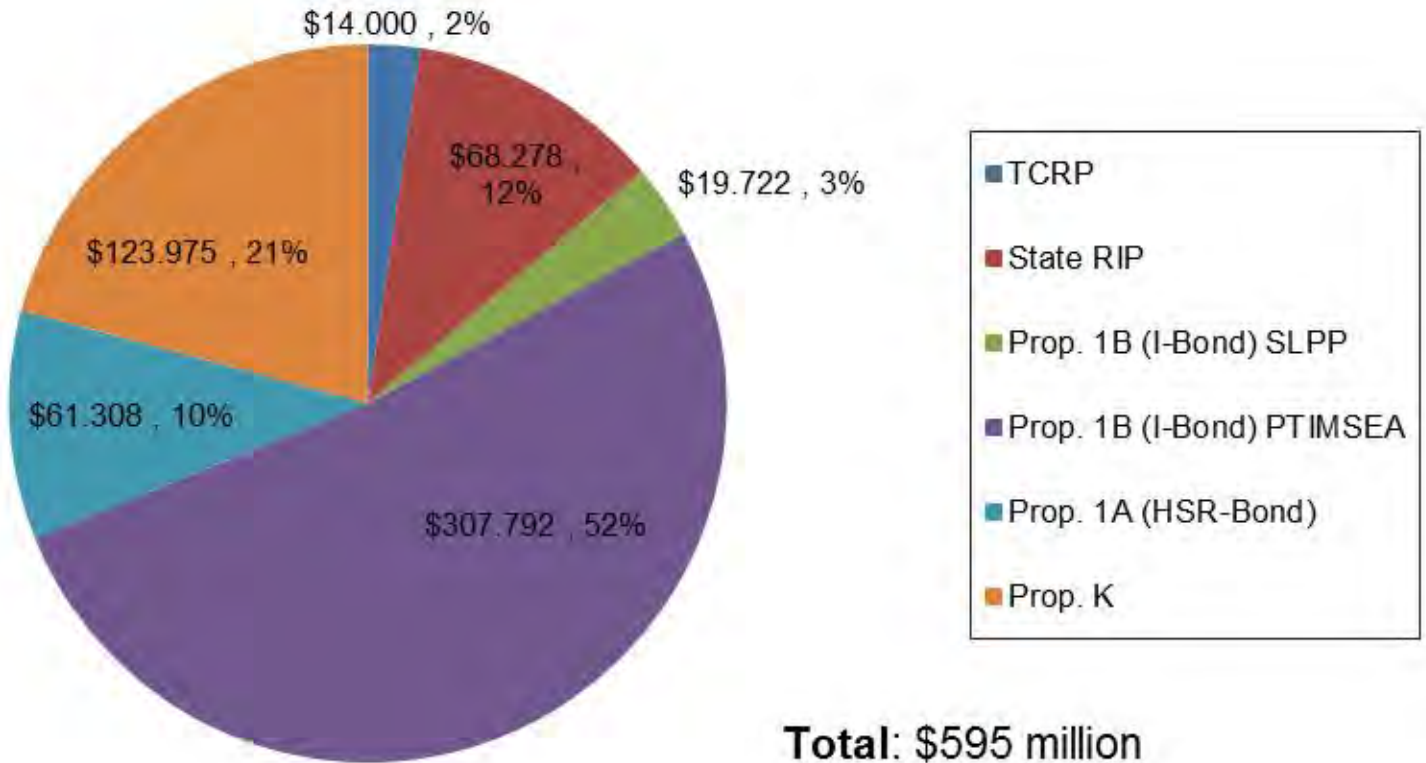
Central Subway Project Funding

Phase 2
(\$ in millions)



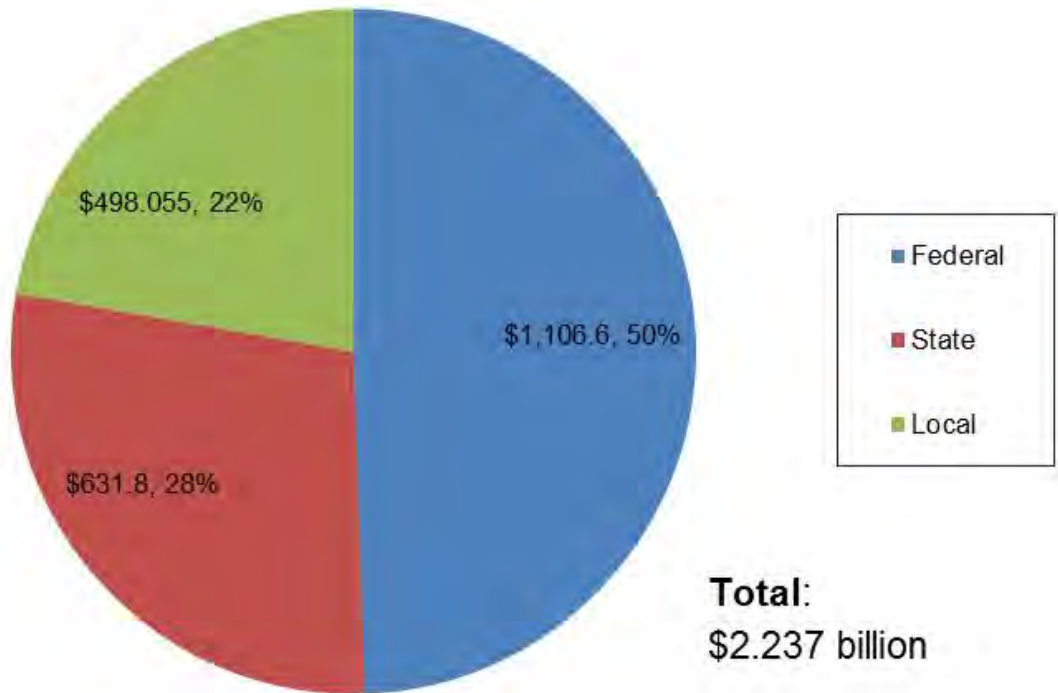
State and Local Funding

Phase 2
(\$ in millions)



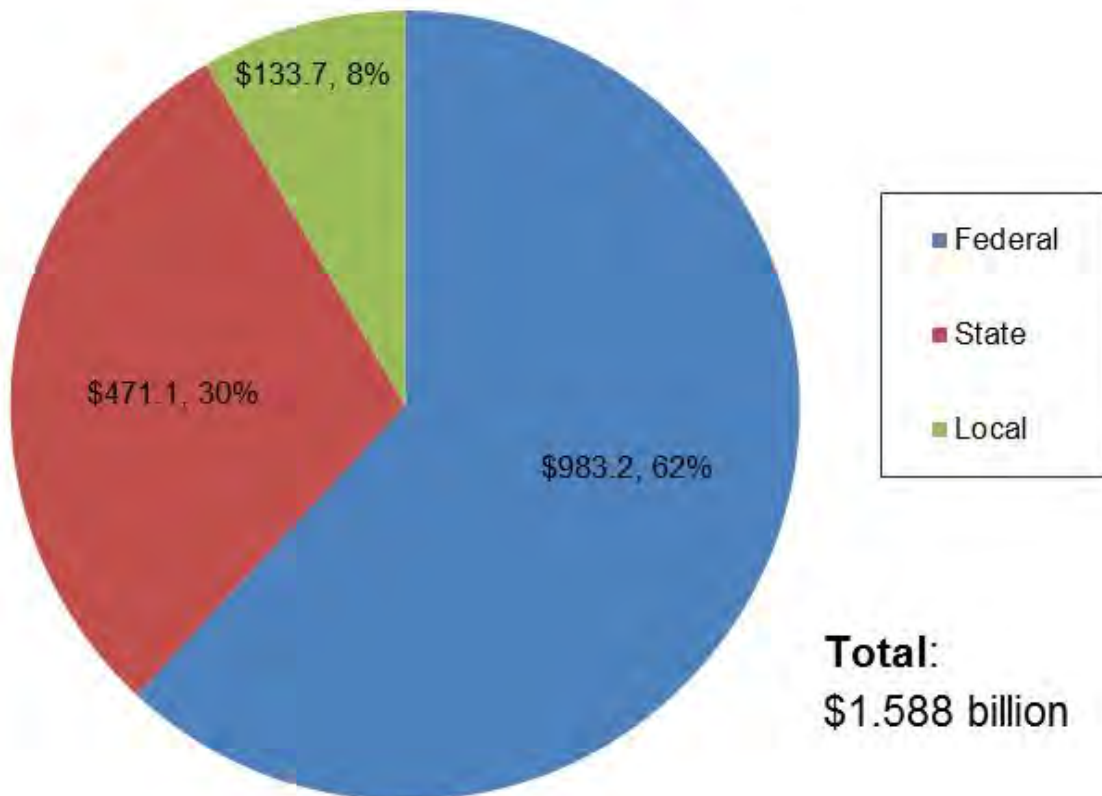
Third Street Light Rail Transit Project Funding

Phase 1 + Phase 2 + Retrieval Shaft Relocation
(\$ in millions)

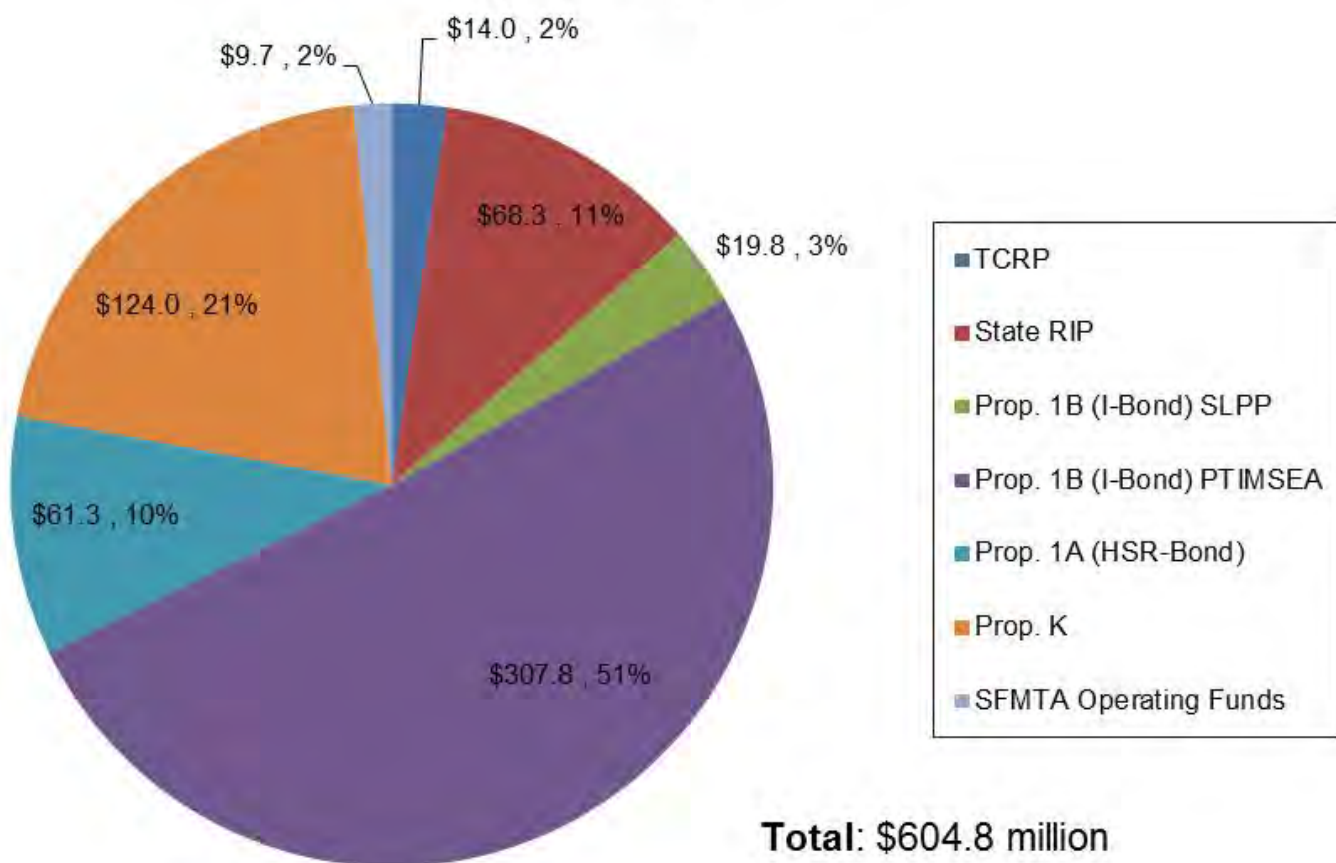


Central Subway Project Funding

Phase 2 + Retrieval Shaft Relocation
(\$ in millions)



State and Local Funding Phase 2 + Retrieval Shaft Relocation (\$ in millions)



Appendix D

COMPLETED CONTRACTS

Moscone Station and Portal Utility Relocation

Contract 1250

Contractor: Synergy Project Management, Inc.

Budget/Expenditures

| Category | Amount |
|---------------------------------|----------------------|
| Original Budget | \$11,227,316 |
| Expenditures Final | \$11,968,150 |
| Utility Reimbursements | (\$2,275,419) |
| Final Program Cost | \$9,692,731 |
| Budget Impact (Underrun) | (\$1,534,585) |

Contract Details

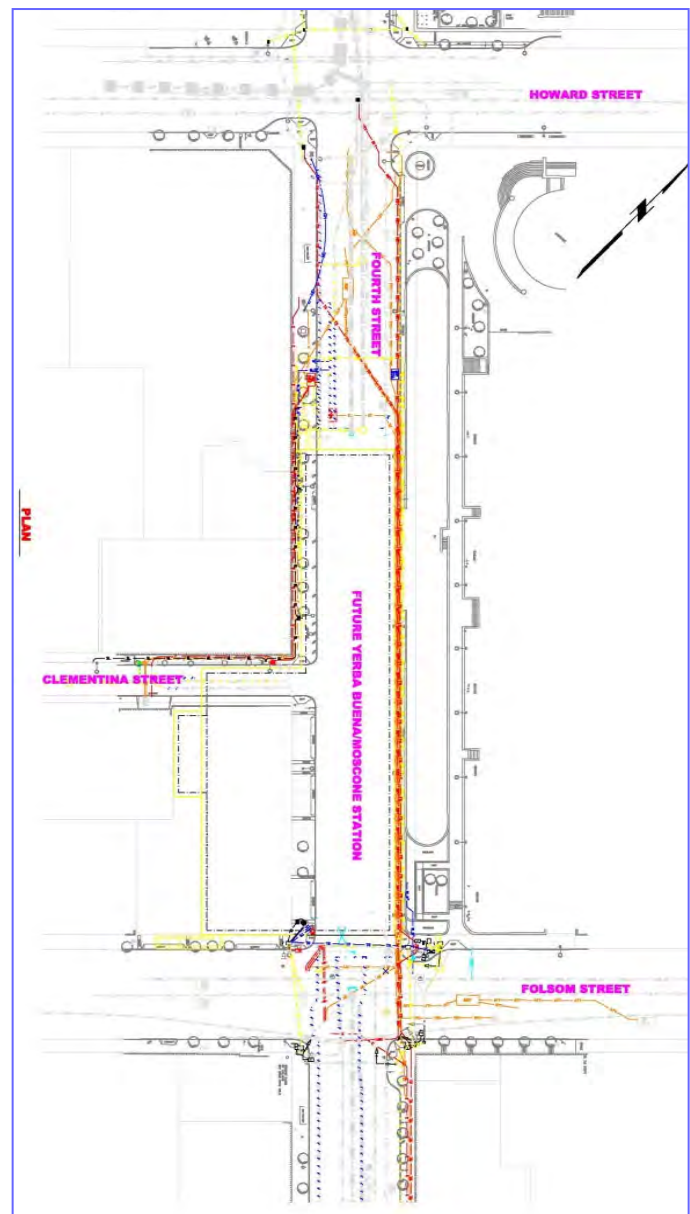
| | |
|--------------------------------|-------------------|
| Contract Awarded: | November 17, 2009 |
| Notice to Proceed: | January 4, 2010 |
| Substantial Completion: | June 23, 2011 |
| Contract Award Value: | \$ 9,273,939 |
| Modifications Final : | \$ 2,694,211 |
| Final Contract Value: | \$11,968,150 |

Status

- Work complete
- Project closeout administration and documentation
- Final Completion Date: June 23, 2011

Description

This project relocates utilities within the footprint of the proposed Yerba Buena/Moscone Station and the 4th Street Portal where the tunnel boring machines will descend underground. Also included is installation of building protections and monitoring of buildings adjacent to utility trenches.



Union Square/Market Street Station Utility Relocation

Contract 1251

Contractor: Synergy Project Management, Inc.

| Budget/Expenditures | |
|---------------------------------|--------------------|
| Category | Amount |
| Original Budget | \$22,199,847 |
| Expenditures Final | \$20,669,081 |
| Utility Reimbursements | (7,413,510) |
| Final Program Costs | \$13,176,169 |
| Budget Impact (Underrun) | (9,023,678) |

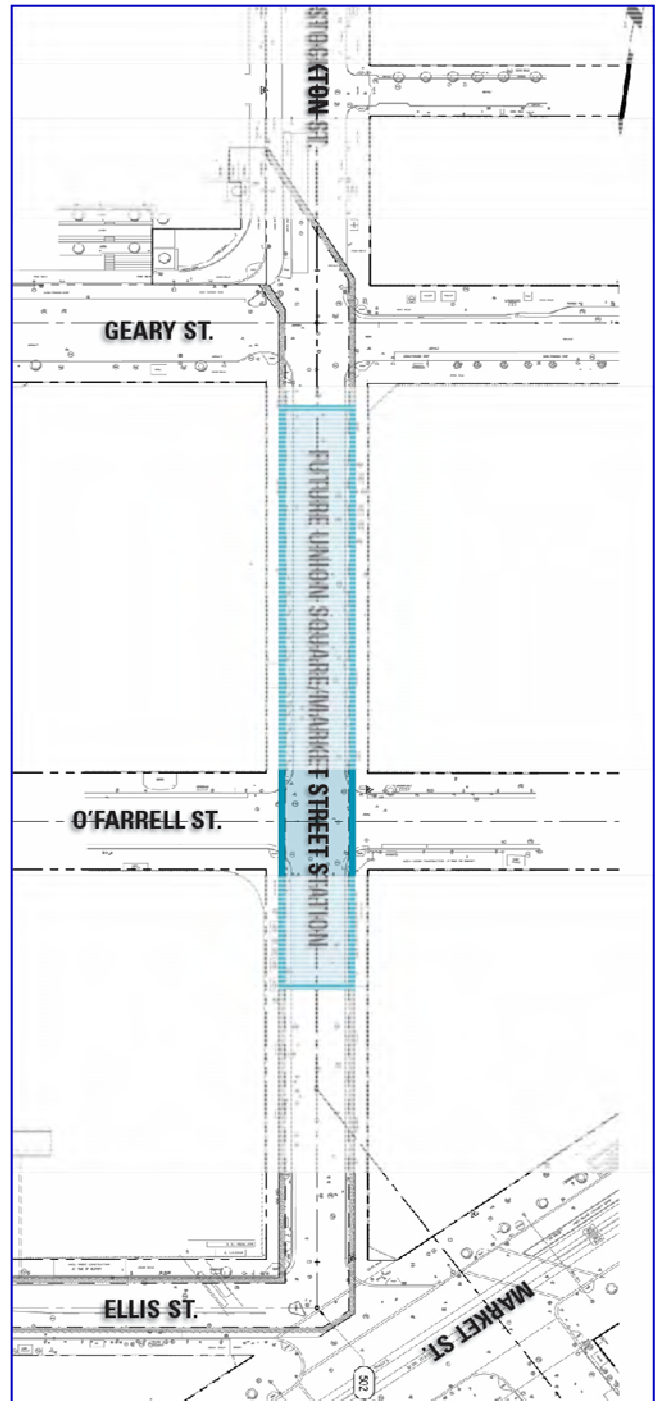
| Contract Details | |
|-------------------------|------------------|
| Contract Awarded: | December 7, 2010 |
| Notice to Proceed: | January 12, 2011 |
| Substantial Completion: | August 16, 2012 |
| Contract Award Value: | \$16,832,550 |
| Modifications Final: | \$3,836,531 |
| Final Contract Value: | \$20,669,081 |

Status

- Final completion on October 15, 2012
- Completed punch list work
- Project Final Acceptance on November 15, 2013
- Completed final construction contract administrative closeout in June 2017

Description

This project relocates utilities for the Union Square/Market Street Station and temporarily reroutes existing trolley coach lines around the construction.



Central Subway Pagoda Palace Demolition

Contract 1277 Contractor: MH Construction

Work Description

Demolish and clear the former Pagoda Theater for use the site to recover the tunnel boring machines when tunnels are completed in 2015. Locate and supply contractor facilities and installations. Obtain permits and approvals and coordinate work with City agencies and utility companies. Furnish and install signs and distribute notices to the local community prior to commencing with construction, cleanup and remove of debris from the site.

- Contract funded by SFMTA Operating funds
- Work was substantially completed September 24, 2013
- Completed administrative closeout in June 2016

| Budget/Expenditures | |
|----------------------|-----------|
| Category | Amount |
| Current Budget | \$648,976 |
| Expenditures to Date | \$648,976 |

| Contract Details | |
|-------------------------|----------------|
| Contract Awarded: | June 12, 2013 |
| Notice to Proceed: | July 15, 2013 |
| Substantial Completion: | Sept. 24, 2013 |
| Contract Award Value: | \$498,995 |
| Modifications to Date: | \$149,981 |
| Current Contract Value: | \$648,976 |



Central Subway Tunneling

Contract 1252 Contractor: Barnard Impregilo Healy Joint Venture

Description of Work

1.5-mile twin bore tunnels from Hwy I-80 to North Beach using two tunnel boring machines (TBMs). Contractor procurement and installation of the TBMs; construction of the TBM launch box and retrieval shaft excavation support; Yerba Buena/Moscone Station and Union Square/Market Street Station end walls; tunnel excavation and installation of precast segmental lining, the 4th Street portal transition to the surface and cross passages. Throughout, settlement monitoring and protection of existing utilities, buildings and BART tunnels.

Status

- Final Completion Date: May 15, 2015
- Completed administrative closeout in November 2018

| Budget/Expenditures | |
|---------------------------|----------------------|
| Category | Amount |
| Current Budget | \$239,973,354 |
| Other Project Budget | \$5,150,000 |
| Other Offset Credits | \$1,312,101 |
| Expenditures Final | \$233,511,253 |

| Contract Details | |
|--------------------------------|-------------------------|
| Contract Awarded: | June 28, 2011 |
| Notice to Proceed 1: | January 27, 2012 |
| Notice to Proceed 2: | March 14, 2012 |
| Partial NTP 3: | April 12, 2012 |
| Notice to Proceed 3: | October 15, 2012 |
| Substantial Completion: | April 15, 2015 |
| Contract Award Value: | \$233,584,015 |
| Modifications to Date: | \$6,389,339 |
| Final Contract Value: | \$239,973,354 |



Appendix E

SBE PARTICIPATION

Quarterly Report

Current Report: October 2020 to December 2020

PROGRAM SUPPORT CONTRACTS – SBE PARTICIPATION

Appendix E presents the Central Subway Program Small Business Enterprise or SBE goals and the actual SBE participation achieved to date – as of December 31, 2020.¹

CS Program SBE Summary Table for Professional Services and Construction Contracts

The summary compares the dollar value of the Base Contracts, the SBE Contract Goals, the percent and dollar value expended to date and the SBE actual participation to date.

CS Program SBE Summary Table for Professional Services and Construction Contracts

| Contract No. | Contractor | Services/Segment | A | B | C | D | E | F | G | |
|--|------------|--------------------|--|-------------------------|-------------------------------------|--------------------|--------------------------|----------------------------|--------------------------------|--------|
| | | | Contract Amount | SFMTA SBE Contract Goal | Contract Expenditure to Date (Est.) | SBE Actual to Date | SBE Contract \$s = A * B | SBE Amount to Date = C * D | Contractor's SBE Goal (in Bid) | |
| A Project Professional Services Contracts | | | millions | | millions | | millions | millions | | |
| 1 | 149 | CS Partnership | Project Management | \$147.38 | 30% | \$102.98 | 32.4% | \$44.21 | \$33.39 | 31.4% |
| 2 | 156 | Hill International | Project Controls Task 1 | \$17.11 | 26% | \$10.12 | 29.3% | \$4.45 | \$2.96 | 26.0% |
| 3 | 155-1 | PB Telemon | Tunnels Design | \$7.94 | 30% | \$7.90 | 30.2% | \$2.38 | \$2.39 | 31.6% |
| 4 | 155-2 | CS Design Group | Stations Design | \$54.78 | 30% | \$49.83 | 32.0% | \$16.43 | \$15.95 | 36.4% |
| 5 | 155-3 | HNTB, Inc.- B&C | Systems, Track & Surface Station Design | \$18.89 | 30% | \$18.89 | 25.8% | \$5.67 | \$4.87 | 30.0% |
| Subtotal Professional Services | | | | \$246.10 | | \$189.73 | | \$73.15 | \$59.56 | |
| B Project Construction Contracts | | | millions | | millions | | millions | millions | | |
| 1 | 1250 | Synergy Inc | Utility Relocation 1 | \$11.97 | 20% | \$11.97 | 97.2% | \$2.39 | \$11.63 | 96.4% |
| 2 | 1251 | Synergy Inc | Utility Relocation 2 | \$20.70 | 20% | \$20.70 | 87.4% | \$4.14 | \$18.10 | 94.9% |
| 3 | 1252 | BIH | Tunnels and Portal - in Construction | \$239.97 | 6% | 239.97 | 5.8% | \$14.40 | \$13.88 | 6.1% |
| 4 | 1277 | MH Construction | Pagoda Demolition | \$0.65 | 100% | \$0.65 | 100.0% | \$0.65 | \$0.65 | 100.0% |
| 5 | 1300 | Tutor-Perini | Stations/Track/Systems - in Construction | 1006.25 | 20% | \$987.30 | 18.7% | \$201.25 | \$184.22 | 25.5% |
| Subtotal Construction Contracts | | | | \$1,279.54 | | \$1,260.59 | | \$222.83 | \$228.47 | |
| Contract | Contractor | Services/Segment | Base Contract | SFMTA Goal | Expenditures | SBE Actual | = A * B | = C * D | Bid Goal | |
| | | | A | B | C | D | E | F | G | |

SBE Summary Table Notes and Sources:

- a) Column A is the base contract amount awarded. Column B is the Agency SBE goal percent for each contract awarded.

The SFMTA SBE Contract Goals are also on the Central Subway web site under the listing of on-going contracts – see “**Closed and Awarded Contracts**” at this link: <http://centralsubwaysf.com/content/closed-and-awarded-contracts>

- b) Column C shows each contract’s current amount expended to date (estimated) including accruals. Column D is the actual SBE percent level of each contract based on payments to date. Column E is the expected SBE dollar amount when the contract amount is completed and the SFMTA SBE goal achieved using this calculation: Columns A * B = Column E, the SBE Expected \$ Amount. Column F is the actual SBE dollar amount out of the total contract expenditure to date:

¹ An SBE is a for-profit, small business concern with a three (3) year average gross revenue not exceeding \$14 million or \$12 million, depending on the scope of work to be performed, that is certified under any of the following programs: the State of California’s Small Business Program with the Department of General Services (“State Program”), the City and County of San Francisco’s LBE Program (“City Program”), or the California Unified Certification Program (“Federal DBE program”).

Columns C * D = Column F, the SBE Expended \$ Amount.

The source of the SBE Actual percent to date and dollar amounts are Progress Payment Applications and Contractor's monthly submittals that may include the current estimated accruals. The BIH SBE percent is from the contractor's progress payment #40, Form 6.

- c) Column G, the Contractor's SBE Goal in the submitted bid, is background information that is not calculated in the table. The table source of the Contractor's SBE Goals is from the SFMTA Contract Compliance Office. A Contractor's SBE goal in the bid is one source used by SFMTA Contract Compliance to assess and propose the Agency's SBE goal for a contract.
- d) The three construction contracts shown in **bold type, 1250, 1251 and 1277**, with gray background, are completed contracts. Little to no changes will be shown in future reports.
- e) The SBE Hill International Actual to Date SBE participation is 29.3% for the overall SFMTA contract. The Hill International data is for the Central Subway Task 1 portion of the Hill International contract to provide SFMTA Project Controls services and systems.
- f) The SBE SFMTA goal for Contract 1300 Tutor-Perini is 20% SBE with a provision of 50% for trucking.

The 1300 Tutor-Perini SBE percent Actual is based on the SBE data provided in Progress Payment #87 December 2020, SFMTA SBE FORM No. 6.

- g) The SBE SFMTA goal for Contract 1277 MH Construction was based on an SBE set-aside.

SBE Participation Details

The two tables that follow present the Central Subway's professional services and construction contract amounts, expenditures and SBE levels with additional details.

Active Professional Services Contracts - SBE Participation Details

As of: 12/31/2020

| | | |
|--------------|---|---------------|
| Contract: | Project Management and Construction management | |
| Contract No. | CS-149 Central Subway Partnership* | |
| Status: | On-going | |
| | Base Contract Value | \$97,715,988 |
| | Approved Change Orders | -0- |
| | Current Contract Value | \$147,375,171 |
| | Expended to Date (est.) | 102,982,284 |
| | % Expended | 69.9% |
| | SBE SFMTA Goal | 30.0% |
| | SBE Participation | 32.4% |

| | | |
|--------------|---|--------------|
| Contract: | Project Controls Cost and Schedule Support | |
| Contract No. | CS 156 Hill International Task 1* | |
| Status: | On-going | |
| | Base Contract Value | \$17,112,873 |
| | Approved Change Orders | -0- |
| | Current Contract Value | \$17,112,873 |
| | Expended to Date (est.) | \$10,115,598 |
| | % Expended | 59.1% |
| | SBE SFMTA Goal | 26.0% |
| | SBE Participation | 29.3% |

| | | |
|--------------|---|-------------|
| Contract: | Design Package 1 for CNs 1250, 1251 and 1252 Tunnels | |
| Contract No. | CS-155-1 PB / Telemon* | |
| Status: | Design is completed. Construction support ongoing | |
| | Base Contract Value | \$5,795,000 |
| | Approved Change Orders (7) | \$2,145,159 |
| | Current Contract Value | \$7,940,159 |
| | Expended to Date (est.) | \$7,904,713 |
| | % Expended | 99.6% |
| | SBE SFMTA Goal | 30.0% |
| | SBE Participation | 30.2% |

| | | |
|--------------|--|---------------|
| Contract: | Design Package 2 for 1253 UMS, 1254 CTS, 1255 YBM | |
| Contract No. | CS-155-2 Central Subway | |
| Status: | Design is completed. Construction support ongoing | |
| | Base Contract Value | \$39,949,948 |
| | Approved Change Orders (6) | \$14,829,744 |
| | Current Contract Value | \$54,779,692 |
| | Expended to Date (est.) | 49,832,278.08 |
| | % Expended | 91.0% |
| | SBE SFMTA Goal | 30.0% |
| | SBE Participation | 32.0% |

| | | |
|--------------|--|---------------|
| Contract: | DP 3 Systems, Track work, | |
| Contract No. | CS-155-3 HNTB-B&C* | |
| Status: | Design is completed. Construction support ongoing | |
| | Base Contract Value | 18,549,417.00 |
| | Approved Change Orders (9) | \$2,735,209 |
| | Current Contract Value | \$21,284,626 |
| | Expended to Date (est.) | 18,891,452 |
| | % Expended | 88.8% |
| | SBE SFMTA Goal | 30.0% |
| | SBE Participation | 25.8% |

* denotes accrual

Active and Completed Construction Contracts - SBE Participation Details

| Data as of: | | 12/31/2020 |
|--------------|--|-----------------|
| Contract: | Synergy Inc Utility Relocation 1 YBM & Launch Box | |
| Contract No. | 1250 | |
| Status: | Contract is completed and closed out | |
| | Base Contract Value | \$9,273,939 |
| | Approved Change Orders | \$2,694,211 |
| | Final Contract Value | \$11,968,150 |
| | % Expended | 100% |
| | SBE SFMTA Goal | 20% |
| | SBE Participation To Date | 97.2% |
| Contract: | Synergy Inc Utility Relocation 2 UMS | |
| Contract No. | 1251 | |
| Status: | Contract is completed and closed out | |
| | Base Contract Value | \$16,832,550 |
| | Approved Change Orders | 3,836,531 |
| | Final Contract Value | \$20,699,081 |
| | % Expended | 100% |
| | SBE SFMTA Goal | 20.0% |
| | SBE Participation To Date | 87.4% |
| Contract: | Pagoda Palace Demolition / MH Construction | |
| Contract No. | 1277 | |
| Status: | Contract is completed and closed out | |
| | Base Contract Value | \$498,995 |
| | Approved Change Orders | \$149,981 |
| | Final Contract Value | \$648,976 |
| | % Expended | 100% |
| | SBE SFMTA Goal | 100% |
| | SBE Participation To Date | 100% |
| Contract: | Tunnels Barnard/Impregilo/Haley | |
| Contract No. | 1252 | |
| Status: | Contract is completed and closed out | |
| | Base Contract Value | \$233,584,015 |
| | Approved Change Orders | \$6,389,339 |
| | Current Contract Value | \$239,973,354 |
| | Expended to Date (est.) | \$239,973,354 |
| | % Expended | 100% |
| | SBE SFMTA Goal | 6.0% |
| | SBE Participation To Date | 5.8% |
| Contract: | Stations and Systems / Tutor Perini | |
| Contract No. | 1300 | |
| Status: | On-going | |
| | Base Contract Value | \$839,676,400 |
| | Approved Change Orders | \$166,575,357 |
| | Current Contract Value | \$1,006,251,757 |
| | Expended to Date (est.) | 987,295,894 |
| | % Expended | 98.1% |
| | SBE SFMTA Goal | 20.0% |
| | SBE Participation To Date | 18.7% |

Photos on the next page:
 (top to bottom) December 2020: At Chinatown Station, stairs to Platform level progress. Ticketing near Geary Street at Union Square Market Street Station. At Yerba Buena/Moscone Station, Plaza progress near entrance gate. Freshly painted platform ramp at Surface, Track, and Systems station.

central subway

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