## STRATEGIC PLAN METRICS REPORT | October 2015



ID	Metric	Target	FY12 Avg	FY13 Avg	FY14 Avg	EV15 Avg	EV16 Ava	Sen 2014	Oct 2014	Nov 2014	Dec 2014	Ian 2015	Feb 2015	Mar 2015	Apr 2015	May 2015	lun 2015	Jul 2015	Aug 2015	Sen 2015	Monthly Trend
	Wethe	laiget	F112 AVg	F113 AVg	FI14 AVS	FILDAVS	FIIOAVg	3ep 2014	OCI 2014	NOV 2014	Dec 2014	Jan 2013	FED 2013	IVIAI 2013	Apr 2013	IVIAY 2013	Juli 2013	Jul 2013	Aug 2013	3ep 2013	iviolitilly freid
Goa	1: Create a safer transportation experience for everyon	e																			
Obje	tive 1.1: Improve security for transportation system users																				
1.1.1	SFPD-reported Muni-related crimes/100,000 miles	3.1	3.8	7.6	9.5	8.2	6.4	9.9	8.2	6.8	8.0	8.5	9.2	9.2	7.3	7.3	7.5	6.9	6.4	7.9	<b>\</b>
1.1.2	Customer rating: Security of transit riding experience (while on a Muni vehicle); scale of 1				3.2	3.3	3.3	3.3		3.2			3.3			3.4			3.3		
<del></del>	(low) to 5 (high). Customer rating: Security of transit riding experience (while waiting at a Muni stop or							3.2		3.0			3.2			3.2			2.1		
1.1.2	station): scale of 1 (low) to 5 (high) <sup>1</sup>				3.1	3.2	3.1											3.1			
	SFPD-reported taxi-related crimes <sup>2</sup>		3	4	4	37	39	39	32	42	41	36	33	35	26	43	36	36	46	36	
1.1.4	Security complaints to 311 (Muni) <sup>3</sup>		41.6	36	29	37	31	51	32	25	31	40	38	45	41	29	43	30	36	28	<u>~~~</u>
	tive 1.2: Improve workplace safety and security																				
	Workplace injuries/200,000 hours	13.1	16.2	13.8	12.0	11.0	12.5	12.5	13.0	10.9	12.2	12.6	10.7	9.5	10.5	10.1	12.5	11.2	13.8	10.9	~~~
1.2.2	Security incidents involving SFMTA personnel (Muni only) <sup>4</sup>		11.3	12	10	8	12	11	9	7	9	5	6	8	8	9	11	11	8	16	$\sim$
	Lost work days due to injury  Employee rating: I feel safe and secure in my work environment; scale of 1 (low) to 5			16,445	15,221 (CY14)																
1.2.4	(high)			3.2	3.3																
Obje	tive 1.3: Improve the safety of the transportation system																				
1.3.1	Muni collisions/100,000 miles	4.1	5.0	5.2	5.9	6.5	6.3	7.5	6.5	5.8	7.1	6.2	6.6	7.2	6.4	6.7	5.8	6.4	5.7	6.9	<b>&gt;</b>
1.3.2	Collisions involving motorists, pedestrians, and bicyclists <sup>5</sup>		3,235 (CY12)																		
1.3.2	Collisions involving taxis		342 (CY11)																		
	Muni falls on board/100,000 miles		4.7	4.2	4.5	4.3	4.1	4.0	5.2	4.7	3.8	4.4	4.3	4.9	3.9	4.3	3.5	3.9	4.2	4.0	
	"Unsafe operation" Muni complaints to 311 <sup>3</sup>		179.1	157.3	174.3	178.8	179.0	214	206	210	142	161	173	207	164	171	172	170	175	192	
	Customer rating: Safety of transit riding experience; scale of 1 (low) to 5 (high) <sup>1</sup>				3.7	3.74	3.7	3.7		3.6			3.8			3.7			3.7		
Goa	2: Make transit, walking, bicycling, taxi, ridesharing & ca	arsharir	ig the prefe	erred mea	ans of trav	el															
Object	tive 2.1: Improve customer service and communications																				
2.1.1	Customer rating: Overall customer satisfaction with transit services; scale of 1 (low) to 5 (high) <sup>1</sup>	3.5			3.0	3.1	3.1	3.0		2.9			3.0			3.1			3.1		
2.1.2	Customer rating: Overall customer satisfaction with taxi availability; scale of 1 (low) to 5				2.5	2.7	2.8	2.6		2.5		2.7		2.8				2.8			
2.1.3	Customer rating: Overall customer satisfaction with bicycle network; scale of 1 (low) to 5				2.8	2.9	2.8	3.0		2.8		3.0			2.9			2.8			
2.1.4	Customer rating: Overall customer satisfaction with pedestrian environment; scale of 1 (low) to 5 (high) <sup>1</sup>				3.5	3.3	3.1	3.3		3.2			3.1		3.4			3.1			
2.1.5	Customer rating: Satisfaction with communications to passengers; scale of 1 (low) to 5 (high) <sup>1</sup>				2.8	2.8	2.8	2.8		2.7			2.8		2.8			2.8			
2.1.6	(nign) Percentage of color curb requests addressed within 30 days		86.4%	93.3%	93.7%	67.8%	94.6%	41.9%	26.0%	34.5%	70.8%	89.0%	93.5%	84.7%	89.7%	91.3%	94.3%	94.6%			
2.1.6	Percentage of hazardous traffic sign reports addressed within 24 hours		99.0%	100.0%	99.4%	98.0%	96.0%	96.2%	96.4%	95.7%	97.6%	100.0%	94.3%	100.0%	100.0%	100.0%	94.7%	100.0%	92.6%	96.2%	~~~
2.1.6	Percentage of parking meter malfunctions addressed within 48 hours		85.0%	82.4%	75.6%	60.0%	84.3%	71.0%	71.0%	62.9%	62.5%	39.2%	67.4%	48.8%	55.4%	52.8%	82.5%	84.5%	83.9%	84.4%	~~~
2.1.6	Percentage of traffic and parking control requests addressed within 90 days		81.0%	79.1%	53.8%	40.4%	49.7%	29.1%		33.7%			52.2%			56.1%			49.7%		
2.1.6	Percentage of traffic signal requests addressed within 2 hours		97.0%	96.9%	96.8%	96.8%	97.1%	100.0%	94.4%	95.9%	95.5%	96.7%	96.4%	96.8%	98.1%	98.1%	99.2%	100.0%	97.7%	94.0%	
2.1.7	Percentage of actionable 311 Muni operator conduct complaints addressed within 28 days		87.0%	90.0%	78.6%	82.6%		80.6%	73.9%	74.4%	84.4%	86.1%	78.9%	85.6%							
2.1.8	Customer rating: cleanliness of Muni vehicles; scale of 1 (low) to 5 (high) <sup>1</sup>				2.7	2.7	2.7	2.8		2.6			2.7			2.8			2.7		
2.1.9	Customer rating: cleanliness of Muni facilities (stations, elevators, escalators); scale of 1				2.6	2.6	2.4	2.6		2.5			2.5			2.5			2.4		
Ohio	tive 2.2: Improve transit performance																				
2.2.1	Percentage of transit trips with <2 min bunching on Rapid Network <sup>6,7</sup>	2.1%	3.9%	4.0%	4.0%	4.8%	4.9%	5.0%	5.4%	5.0%	5.7%	4.5%	4.1%	4.6%	4.6%	5.1%	5.1%	4.9%	6.1%	6.4%	~~~
2.2.1	Percentage of transit trips with < 2 min bunching on Rapid Network 6.7  Percentage of transit trips with + 5 min gaps on Rapid Network 6.7	10.7%	19.5%	17.8%	18.6%	17.2%	15.4%	19.1%	19.3%	17.3%	18.8%	16.4%	15.9%	16.1%	15.6%	15.6%	15.6%	14.9%	15.8%	16.1%	~
2.2.2	Percentage of continue performance for non-Rapid Network routes <sup>7</sup>	85%	61.1%	59.9%	59.6%	57.4%	59.1%	55.8%	53.5%	55.8%	53.4%	58.2%	58.5%	59.2%	59.4%	60.1%	59.5%	59.6%	59.1%	58.6%	
2.2.2	Percentage of on-time performance for non-kapid Network routes  Percentage of scheduled trips delivered	98.5%	96.7%	97.0%	96.3%	97.6%	99.7%	96.2%	96.7%	97.8%	97.3%	98.3%	98.3%	99.3%	99.4%	99.4%	99.5%	99.8%	99.5%	99.7%	
2.2.4	Percentage of on-time departures from terminals <sup>7</sup>	85%	76.9%	73.7%	73.9%	72.2%	73.9%	70.1%	67.7%	71.3%	69.5%	73.2%	74.1%	74.0%	74.4%	74.6%	74.1%	74.3%	73.9%	73.6%	<del></del>
2.2.5	Running time performance		n development.																		
2.2.6	Percentage of on-time performance <sup>7</sup>	85%	60.1%	59.0%	58.9%	57.0%	59.1%	55.4%	53.1%	55.6%	53.3%	57.8%	58.4%	58.7%	58.9%	59.4%	58.9%	59.5%	58.7%	58.2%	<b>~</b>
2.2.7	Percentage of bus trips over capacity during AM peak (8:00a-8:59a, inbound) at max load		5.9%	7.4%	7.4%	4.7%	3.0%	7.2%	9.3%	5.4%	3.9%	4.9%	3.4%	3.6%	4.6%	2.5%	3.0%	2.8%	3.1%	4.8%	~~~
2.2.7	boolits Percentage of bus trips over capacity during PM peak (5:00p-5:59p, outbound) at max load		7.1%	8.6%	8.3%	5.8%	6.0%	8.0%	7.8%	6.9%	4.8%	5.7%	4.0%	5.8%	5.1%	4.0%	5.2%	5.2%	6.0%	5.1%	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
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ID	Metric	Target	FY12 Avg	FY13 Avg	FY14 Avg	FY15 Avg	FY16 Avg	Sep 2014	Oct 2014	Nov 2014	Dec 2014	Jan 2015	Feb 2015	Mar 2015	Apr 2015	May 2015	Jun 2015	Jul 2015	Aug 2015	Sep 2015	Monthly Trend
Obje	ctive 2.2: Improve transit performance																				
2.2.8	Mean distance between failure (Bus)		3,300	3,310	4,632	5,650	6,670	6,260	4,947	5,216	3,463	5,670	5,847	6,318	5,701	6,087	6,693	6,164	7,276	6,202	~~~
2.2.8	Mean distance between failure (LRV)		3,137	3,571	3,164	4,517	4,834	4,233	3,954	4,921	4,687	4,683	3,896	4,281	4,248	7,260	5,122	4,834	4,910		\ \
2.2.8	Mean distance between failure (Historic)		2,055	2,179	2,045	1,797	1,748	1,515	2,425	2,405	1,476	1,740	2,090	2,331	1,788	1,432	1,383	1,748			$\sim$
2.2.8	Mean distance between failure (Cable)		2,936	3,835	4,734	5,135	7,769	3,538	23,706	3,044	2,998	3,317	4,182	4,173	5,771	4,200	25,684	7,769			^^
2.2.9	Percentage of scheduled service hours delivered		96.7%	97.0%	96.2%	97.6%	99.7%	96.1%	96.5%	97.8%	97.3%	98.3%	98.4%	99.3%	99.4%	99.5%	99.5%	99.7%	99.5%	99.7%	
2.2.10	Percentage of scheduled mileage delivered	Measure in	development																		
2.2.11	Ridership (rubber tire, average weekday) <sup>9</sup>		490,514	495,311	504,162	486,109		549,058	519,179	481,093	444,945	466,975	476,425	481,938	481,362	484,944	466,267				<u></u>
2.2.11	1 ( )		70,423	72,948	73,522	73,932	69,445	73,517	75,908	74,132	71,318	73,145	74,485	66,395	73,230	73,163	72,733	71,959	68,303	67,954	~~~
	Percentage of days that elevators are in full operation		93.6%	96.3%	94.4%	93.3%	93.1%	97.2%	96.4%	91.7%	91.7%	92.2%	97.0%	92.5%	89.4%	93.5%	95.8%	93.5%	92.7%		~~
	Percentage of days that escalators are in full operation		94.2%	88.1%	93.8%	91.9%	91.8%	96.3%	96.3%	90.8%	86.5%	85.4%	88.5%	90.8%	90.6%	92.1%	93.2%	93.1%	90.6%		$\overline{}$
	ctive 2.3: Increase use of all non-private auto modes																				
	Non-private auto mode share (all trips)	50%		50%	54%	52%															
	Average daily bikeshare trips (Weekday)				885	1,089		1,158	1,213	1,008	685	1,039	1,082	1,164	1,191	1,125	1,183				~~
2.3.3		Measure in	development																		
Obje	ctive 2.4: Improve parking utilization and manage parking demand																				
2.4.1	Percentage of metered hours with no rate change in SFpark pilot areas 10		40.5%	52.2%	66.2%	60.3%									60.3%						
2.4.2	Off-peak share of SFMTA garage entries (before 7:00a/after 9:59a) <sup>11</sup>		81.2%	81.3%	80.7%	80.9%	80.4%	79.3%	78.9%	82.9%	84.1%	80.9%	80.0%	79.8%	80.0%	81.6%	80.2%	80.9%	80.8%	79.3%	\ \
2.4.2	Hourly share of SFMTA garage entries (vs. monthly & early bird) 12		85.2%	85.3%	84.4%	85.9%	84.5%	84.9%	85.1%	87.6%	89.0%	86.0%	85.7%	84.9%	84.9%	86.0%	84.8%	84.6%	84.9%	84.1%	$\sim$
2.4.3	# of secure on-street bicycle parking spaces <sup>13</sup>					6,500															
2.4.3	# of secure off-street bicycle parking spaces (garage bicycle parking) 13					120															
Gos	3: Improve the environment and quality of life in San Fr	ancisco																			
	1 ,				d:																
	ctive 3.1: Reduce the Agency's and the transportation system's resource   SFMTA carbon footprint (metric tons CO2e)	consumpt	48.556		ı noise																
	, , , , , ,		48,556	45,455																	
3.1.2	Percentage of SFMTA non-revenue fleet that is alternative fuel/zero emissions		2.22	37.0%																	
3.1.2	Percentage of SFMTA taxi fleet that is alternative fuel/zero emissions		94.0%	94.0%	98.0%																
3.1.3	Percentage biodiesel to diesel used by SFMTA (blend equivalent)		14.0%	19.3%																	
3.1.4	Number of electric vehicle charging stations		33 124.120.362	63	63																
3.1.6	Agency electricity consumption (kWh)		436,707	122,809,359 415,308																	
3.1.6	Agency gas consumption (therms)  Agency water consumption (gallons)		20.201.299	20,116,592																	
_	Agency waster consumption (gallons)  Agency waste diversion rate		36.4%	38.1%	37.1%																
	10-7		30.4%	30.176	37.170																
	ctive 3.2: Increase the transportation system's positive impact to the eco Estimated economic impact of Muni service delays (Monthly \$M)	потпу		\$3.7	42.0	42.0		\$2.3	42.0	\$1.8	\$2.5	\$1.5	\$1.6	42.2	\$1.3	44.7	\$1.2	***	44.6	\$1.8	~~~
				\$3.7	\$2.8	\$2.0		\$2.3	\$2.0	\$1.8	\$2.5	\$1.5	\$1.6	\$2.2	\$1.3	\$1.7	\$1.2	\$1.4	\$1.6	\$1.8	-000
	ctive 3.3: Allocate capital resources effectively											00.004			24.44		====	00.004			
	Percentage of all capital projects delivered on-budget by phase 14					73.9%	84.4%		64.9%	65.4%		66.9%	67.1%	82.0%	81.1%	77.7%	79.1%	83.9%	85.0%	84.1%	
3.3.2	Percentage of all capital projects delivered on-time by phase <sup>14</sup>					44.6%	40.0%		20.0%	22.9%		16.7%	21.6%	38.5%	40.4%	36.5%	40.0%	39.3%	36.7%	35.7%	- /
	ctive 3.4: Deliver services efficiently																				
3.4.1	Average annual transit cost per revenue hour <sup>15</sup>	\$187	\$207.33	\$207.50	\$222.68 <sup>16</sup>																
3.4.2	Passengers per revenue hour for buses		68	67	67 <sup>16</sup>	ļ				ļ											
3.4.3	Cost per unlinked trip <sup>15</sup>		\$2.90	\$2.91	\$3.13 <sup>16</sup>																
3.4.5	Farebox recovery ratio		32.2%	33.7%	29.8% <sup>16</sup>																
3.4.6	Average daily Transit Operator surplus or shortfall	Measure in	development																		
3.4.7	Number of individuals entering Transit Operator training per month <sup>17</sup>		205	158	147	594	100	39	56	56	56	56	57	80	37	37	55	46	27	27	$\sim$
Obje	ctive 3.5: Reduce capital and operating structural deficits																				
3.5.1	Structural operating budget deficit	\$35M	\$70M	\$70M	\$35M																
3.5.1	Structural capital budget deficit (SOGR)	\$130M	\$260M	\$260M	\$260M																

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Goa	4: Create a workplace that delivers outstanding service																				
Objec	tive 4.1: Improve internal communications																				
4.1.1	Employee rating: I have the Information and tools I need to do my job; scale of 1 (high) to 5 (low)	4.0		3.5	3.5																
4.1.1	Employee rating: I have access to information about Agency accomplishments, current events, issues and challenges; scale of 1 (high) to 5 (low)			3.4	3.5																
4.1.2	Percentage of employees that complete the survey			34.6%	28.3%																
4.1.3	Employee rating: I have a clear understanding of my division's goals/objectives and how they contribute to Agency success.			3.4	3.5																
4.1.4	Employee rating: I have received feedback on my work in the last 30 days.			3.1	3.1																i
4.1.5	Employee rating: I have noticed that communication between leadership and employees has improved.			2.9	3.0																
4.1.6	Employee rating: Discussions with my supervisor about my performance are worthwhile.			3.4	3.5																
Objec	Objective 4.2: Create a collaborative and innovative work environment																				1
4.2.1	Employee rating: Overall employee satisfaction; scale of 1 (low) to 5 (high)	3.9		3.4	3.4																i
4.2.2	Employee rating: My concerns, questions, and suggestions are welcomed and acted upon quickly and appropriately.			2.9	3.0																
4.2.3	Employee rating: I find ways to resolve conflicts by working collaboratively with others.			3.9	3.9																
4.2.4	Employee rating: I am encouraged to use innovative approaches to achieve goals.			3.3	3.4																i
4.2.5	Employee rating: Employees in my work unit share job knowledge to solve problems efficiently/effectively			3.7	3.8																
4.2.6	Employee rating: I feel comfortable sharing my thoughts and opinions, even if they're different than others'.			3.6	3.7																ł
4.2.7	Employee rating: My work gives me a feeling of personal accomplishment.			3.7	3.8																i
Objec	tive 4.3: Improve employee accountability																				
4.3.1	Percentage of employees with performance plans prepared by start of fiscal year	100%		20.3%	62.5%	31.3%															i
4.3.1	Percentage of employees with annual appraisals based on their performance plans	100%		18.8%	62.5%	54.2%															
4.3.2	Percentage of strategic plan metrics reported			73.0%	93.2%	92.3%									,						
4.3.3	Unscheduled absence rate by employee group (Transit operators)		12.2%	8.6%	9.4%	7.7%	7.9%	8.6%	8.4%	7.1%	7.5%	7.5%	7.4%	7.7%	7.0%	6.5%	7.0%	7.6%	8.8%	7.2%	$\sim\sim$
4.3.4	Employee rating: My manager holds me accountable to achieve my written objectives.			3.6	3.6											_					
4.3.5	Employee commendations to 311 <sup>3</sup>		127	112	104	104	118	107	110	81	79	98	100	118	105	120	146	133	125	118	~~~
Objective 4.4: Improve relationships and partnerships with our stakeholders																					
4.4.1 Stakeholder rating: satisfaction with SFMTA decision-making process/communications; scale of 1 (low) to 5 (high)  Survey data has been collected. Results to be reported in October 2015.																					

- 1 Results are based on a non-probability sample from opt-in SFMTA online panel surveys and have been weighted to reflect the geographic distribution of the San Francisco population.
- <sup>2</sup> Beginning with FY2015, includes all taxi, TNC, and black car service-related incidents reported to SFPD. Reporting for prior months includes "defrauding taxi driver", "operating taxi without a permit", and "overcharging taxi fare" incidents only.
- <sup>3</sup> Due to a previous calculation error that resulted in the over-reporting of 311 cases, some monthly values between May 2012 and Dec 2014 were re-calculated and revised in this document.
- <sup>4</sup> Includes assaults and threats on operators.
- <sup>5</sup> Injury collisions.
- $^{6}$  <1 min for headway of 5 min or less.
- <sup>7</sup> Effective April 2015, the Muni Rapid Network is defined as routes/lines J, K, L, M, N, 5R, 7R, 9R, 14R, 28R, and 38R. This report reflects the updated Rapid Network. Note: due to a NextBus data syncing issue, data for J and N lines are not included in reporting for Saturday service from 7/11/15 through 7/25/15 and data for all LRV lines are not included in reporting for 7/31/15 and 8/11/15.
- September 2015 OTP figures have been revised to correct for a data processing error.
- <sup>8</sup> Due to a previous calculation error, monthly FY14 results were incorrectly reported in previous Metrics reports and have been corrected in this document.
- 9 Due to a reporting error, previous Metrics reports stated average Saturday ridership for December 2014 instead of weekday. This document reports the correct weekday figure.
- 10 Increase in percent of metered hours with no rate change indicates achievement of price point and parking availability goals. Note: sensor based rate adjustments were limited to SFpark pilot blocks with 50% or more parking sensor coverage through February 2014. Sensor independent Rate Adjustments (SIRA) based on meter payment data started in June 2014 and include all SFpark pilot area blocks including those that fell below the 50% parking sensor threshold. These blocks have not approached their price point yet, which lowers the baseline for this metric. Moving forward, June 2014 will be considered the new baseline for SIRA.
- $^{11}$  Shift in utilization from peak to off-peak indicates successful mitigation of congestion on city streets.
- 12 Shift in utilization to hourly from early bird and monthly indicates garages are used more for short trips that benefit nearby businesses and less for commute trips by auto.
- 13 Running total of SFMTA-installed facilities.
- 14 Data collection began in October 2014. No data were collected in December 2014. June 2015 figure has been revised to correct for a previous calculation error.
- $^{\rm 15}\,$  Figures are adjusted for inflation to reflect FY14 dollars.
- $^{16}\,$  Based on preliminary unaudited figures.
- $^{\rm 17}\,$  FY Total rather than FY Average.