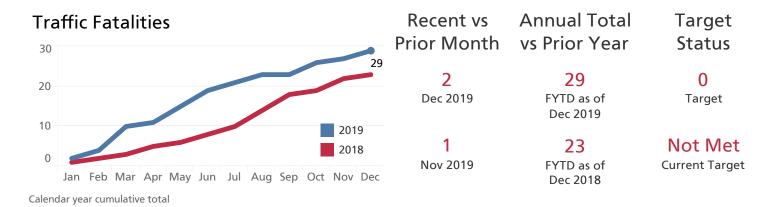
January 2020



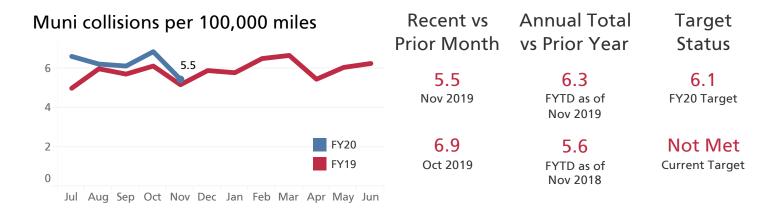


January 2020

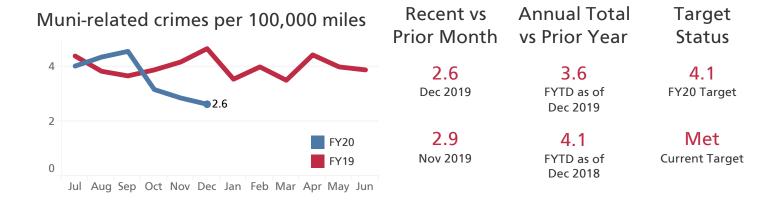
Goal 1: Create a safer transportation experience for everyone Objective 1.1: Achieve Vision Zero by eliminating all traffic deaths



Objective 1.2: Improve the safety of the transit system



Objective 1.3: Improve security for transportation system users

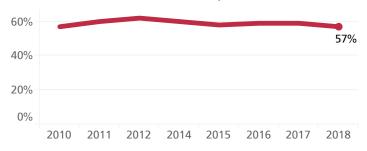




January 2020

Goal 1: Create a safer transportation experience for everyone Objective 1.3: Improve security for transportation system users

Customer rating: Feeling safe and secure on Muni at a stop



Annual Total vs Prior Year

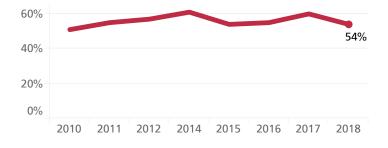
57% in 2018

59% in 2017

Target Status

61% 2019 Target

Customer rating: Feeling safe and secure on Muni on a vehicle



Annual Total vs Prior Year

54% in 2018

60% in 2017 Target Status

62%

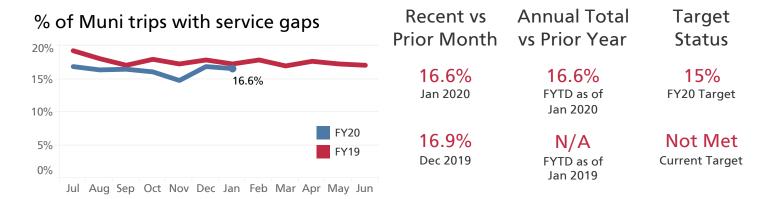
2019 Target

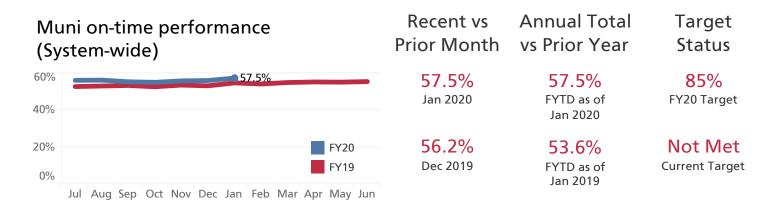


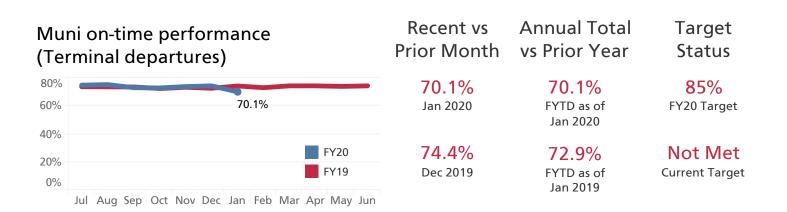
January 2020

Goal 2: Make transit and other sustainable modes of transportation the most attractive and preferred means of travel

Objective 2.1: Improve transit service





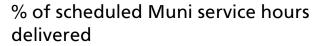


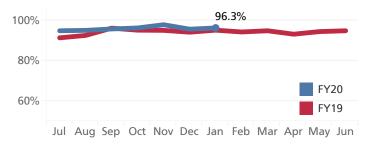


January 2020

Goal 2: Make transit and other sustainable modes of transportation the most attractive and preferred means of travel

Objective 2.1: Improve transit service





Recent vs Prior Month	Annual Total vs Prior Year	Target Status
96.3% Jan 2020	96.0% FYTD as of Jan 2020	98.5% FY20 Target
95.7%	94.3%	Not Met
Dec 2019	FYTD as of	Current Target

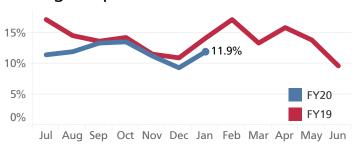
Feb 2019

% of Muni bus trips over capacity during AM peak



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
13.8% Jan 2020	12.7% FYTD as of Jan 2020	13% FY20 Target
9.6% Dec 2019	14.8% FYTD as of Jan 2019	Met Current Target

% of Muni bus trips over capacity during PM peak



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
11.9% Jan 2020	11.8% FYTD as of Jan 2020	13% FY20 Target
9.0% Dec 2019	13.8% FYTD as of Jan 2019	Met Current Targe



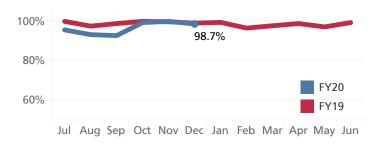
January 2020

Goal 2: Make transit and other sustainable modes of transportation the most attractive and preferred means of travel

Nov 2019

Objective 2.1: Improve transit service

Operational availability of elevators at Muni stations

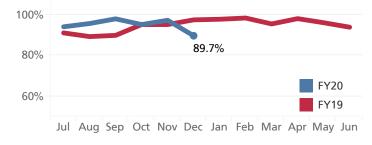


Recent vs Prior Month	Annual Total vs Prior Year	Target Status
98.7% Dec 2019	96.7% FYTD as of Dec 2019	98% FY20 Target
100.0%	99.2%	Not Met

FYTD as of Dec 2018

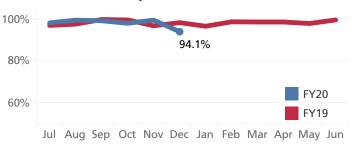
Current Target

Operational availability of escalators at Muni stations



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
89.7% Dec 2019	95.0% FYTD as of Dec 2019	97% FY20 Target
97.3% Nov 2019	93.1% FYTD as of Dec 2018	Not Met Current Target

% of cable service hours delivered without interruption



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
94.1% Dec 2019	98.2% FYTD as of Dec 2019	99.5% Target
99.6% Nov 2019	98.0% FYTD as of Dec 2018	Not Met Current Targe



January 2020

Goal 2: Make transit and other sustainable modes of transportation the most attractive and preferred means of travel

Objective 2.1: Improve transit service

Muni mean distance between failure (Motor Coach)



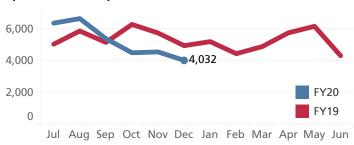
Recent vs Prior Month	Annual Total vs Prior Year	Target Status
10,918 Dec 2019	12,395 FYTD as of Dec 2019	10,000 Target
11,558 Nov 2019	11,665 FYTD as of Dec 2018	Met Current Target

Muni mean distance between failure (Trolley Coach)



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
9,356 Dec 2019	10,744 FYTD as of Dec 2019	6,000 Target
10,125 Nov 2019	7,212 FYTD as of Dec 2018	Met Current Target

Muni mean distance between failure (Breda LRV)



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
4,032 Dec 2019	5,094 FYTD as of Dec 2019	5,500 Target
4,565 Nov 2019	5,510 FYTD as of Dec 2018	Not Met Current Target



January 2020

Goal 2: Make transit and other sustainable modes of transportation the most attractive and preferred means of travel

Objective 2.1: Improve transit service

Muni mean distance between failure (Siemens LRV)





Muni mean distance between failure (Historic Streetcar)



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
1,351 Nov 2019	1,602 FYTD as of Nov 2019	2,900 Target
1,459 Oct 2019	2,460 FYTD as of	Not Met Current Target

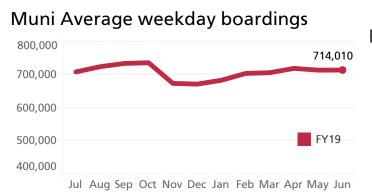
Nov 2018



January 2020

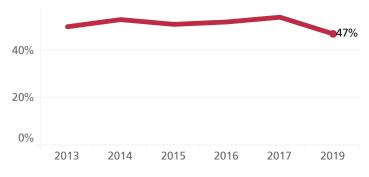
Goal 2: Make transit and other sustainable modes of transportation the most attractive and preferred means of travel

Objective 2.2: Enhance and expand use of the city's sustainable modes of transportation



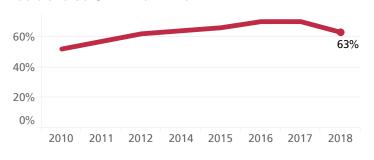
Recent vs Prior Month	Annual Total vs Prior Year	Target Status
714,010 Jun 2019	708,352 FYTD as of Jun 2019	729,208 Target
724,450 May 2019	711,015 FYTD as of Jun 2018	Not Met Current Target

Sustainable transportation mode share



Annual Total vs Prior Year	Target Status
47% in 2019	58% 2019 Target
54% in 2017	

Customer rating: Overall customer satisfaction with Muni



Annual Total vs Prior Year	Target Status
63% in 2018	70% 2019 Target
70% in 2017	



January 2020

Goal 2: Make transit and other sustainable modes of transportation the most attractive and preferred means of travel

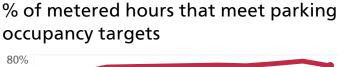
Objective 2.2: Enhance and expand use of the city's sustainable modes of transportation

Average weekday bike trips

95,000 trips in 2017

Estimate is based on U.S. Census American Community Survey and SFMTA Travel Decision Survey. Quarterly reporting for estimated average weekday bike trips is currently in development.

Objective 2.3: Manage congestion and parking demand to support the Transit First policy





Recent vs Prior Quarter	Annual Total vs Prior Year	Target Status
72.3% Apr 2019	73.5% FYTD as of Apr 2019	35% FY19 Target
75.7% Jan 2019	72.9% FYTD as of Apr 2018	Met Current Target



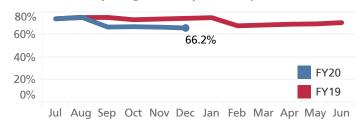
January 2020

Goal 3: Improve the environment and quality of life in San Francisco and the region

Objective 3.1: Use Agency programs and policies to advance San Francisco's commitment to equity

P

% of eligible population utilizing free Muni fare programs (Youth)



Percent enrolled

Recent vs Prior Month	Annual Total vs Prior Year	Target Status
66.2% Dec 2019	66.2% FYTD as of Dec 2019	70% FY20 Target
66.9% Nov 2019	74.7% FYTD as of Dec 2018	Not Met Current Target

% of eligible population utilizing free Muni fare programs (Seniors)



Percent enrolled

Recent vs Prior Month	Annual Total vs Prior Year	Target Status
174.5% Dec 2019	172.5% FYTD as of Dec 2019	191% FY20 Target
176.0% Nov 2019	182.1% FYTD as of Dec 2018	Not Met Current Target

% of eligible population utilizing free Muni fare programs (People w/ disabilities)



Percent enrolled

Recent vs rior Month	Annual Total vs Prior Year	Target Status
171.2% Dec 2019	169.2% FYTD as of Dec 2019	50% FY20 Target
173.0% Nov 2019	171.4% FYTD as of	Met Current Target

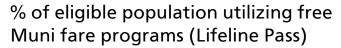
Dec 2018

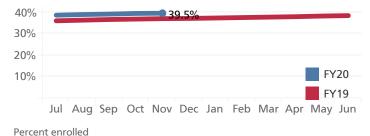


January 2020

Goal 3: Improve the environment and quality of life in San Francisco and the region

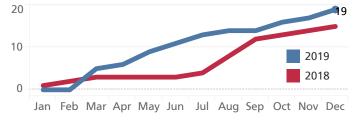
Objective 3.1: Use Agency programs and policies to advance San Francisco's commitment to equity





Recent vs Prior Month	Annual Total vs Prior Year	Target Status
39.5% Nov 2019	39.5% FYTD as of Nov 2019	30% FY20 Target
39.4% Oct 2019	37.0% FYTD as of Nov 2018	Met Current Target

Traffic Fatalities in Communities of Concern



Calendar year cumulative total

Recent vs	Annual Total
Prior Month	vs Prior Year
2	10

Dec 2019

1

Nov 2019

19
FYTD as of Dec 2019
15
FYTD as of

Dec 2018

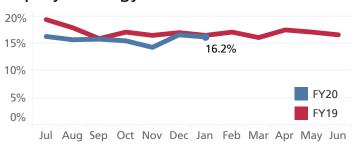
0 Target

Target

Status

Not Met
Current Target

% of Muni trips with service gaps on Equity Strategy routes



Recent vs Annual Total Prior Month vs Prior Year

16.2%
Jan 2020
FYTD as of
Jan 2020

N/A
Dec 2019
FYTD as of
Jan 2019

Target Status

FY20 Target

Not Met

Current Target

15%

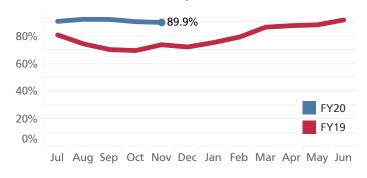


January 2020

Goal 3: Improve the environment and quality of life in San Francisco and the region

Objective 3.1: Use Agency programs and policies to advance San Francisco's commitment to equity

Paratransit on-time performance



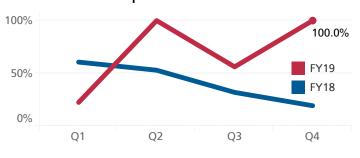
Recent vs Prior Month	Annual Total vs Prior Year	Target Status
89.9% Nov 2019	91.1% FYTD as of Nov 2019	87% FY20 Target
90.5% Oct 2019	73.9% FYTD as of Nov 2018	Met Current Target

Customer rating: Overall customer satisfaction with paratransit services



Annual Total vs Prior Year	Target Status
81% in 2019	85% 2019 Target
84% in 2018	Met Current Target

% of contract \$ awarded to Local Business Enterprises



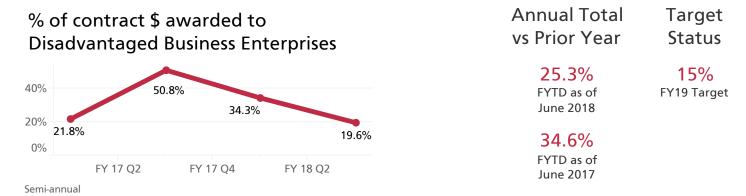
Recent vs Prior Quarter	Annual Total vs Prior Year	Target Status
100.0% Apr 2019	31.5% FYTD as of FY 19 Q4	40% FY19 Target
56.2% Jan 2019	25.8% FYTD as of 18 O2	Not Met Current Target



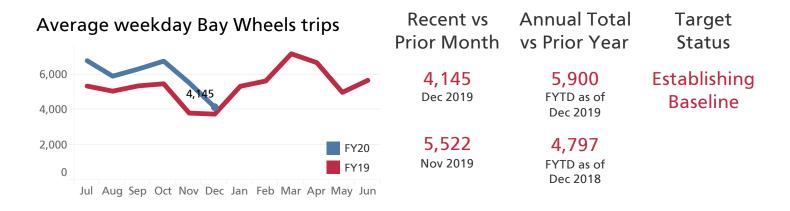
January 2020

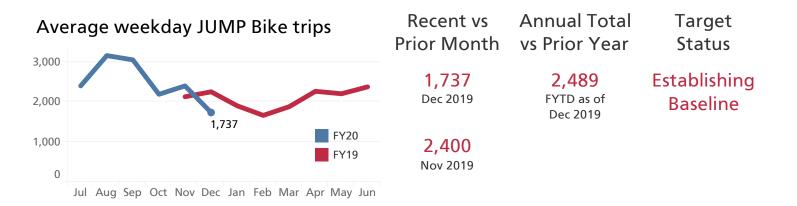
Goal 3: Improve the environment and quality of life in San Francisco and the region

Objective 3.1: Use Agency programs and policies to advance San Francisco's commitment to equity



Objective 3.3: Guide emerging mobility services so that they are consistent with sustainable transportation principles







January 2020

Goal 3: Improve the environment and quality of life in San Francisco and the region

Objective 3.3: Guide emerging mobility services so that they are consistent with sustainable transportation principles

Average weekday electric scooter trips



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
5,750 Dec 2019	5,399 FYTD as of Dec 2019	Establishing Baseline
6,960 Nov 2019		

Average weekday TNC trips (Uber, Lyft)

Trip data not currently provided by TNCs

Transportation Network Companies

Recent vs	Annual Total	Target
Prior Month	vs Prior Year	Status
N/A	N/A	N/A

EMS collisions per 100,000 miles (JUMP Bike)



	Annual Total vs Prior Year	Target Status
3.9 Sep 2019	7.3 FYTD as of Sep 2019	Establishing Baseline

^{7.8} Aug 2019

g

^{*}EMS collisions are self-reported and do not distinguish between property damanage and injury.



1990

2000

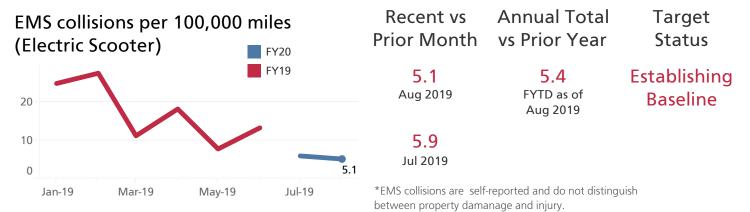
2005

Strategic Plan Metrics Report

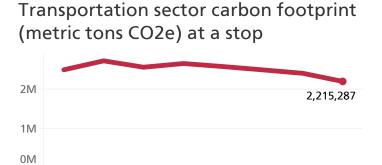
January 2020

Goal 3: Improve the environment and quality of life in San Francisco and the region

Objective 3.3: Guide emerging mobility services so that they are consistent with sustainable transportation principles



Objective 3.4: Provide environmental stewardship to improve air quality, enhance resource efficiency, and address climate change



2010

2012

2015

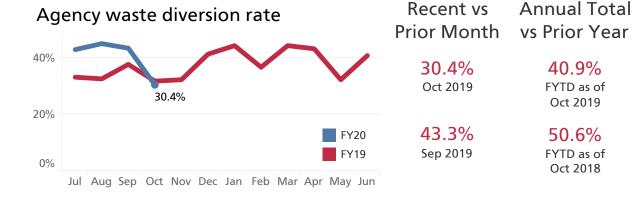
2016

2017

Annual Total Target
vs Prior Year Status

2.22M 1.83M
2018 Target

2.42M
in 2016



Target

Status

100%

FY20 Target

Not Met

Current Target

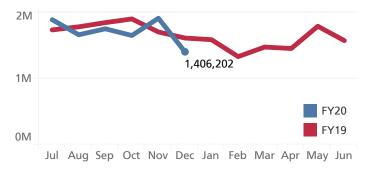


January 2020

Goal 3: Improve the environment and quality of life in San Francisco and the region

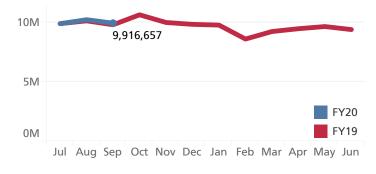
Objective 3.4: Provide environmental stewardship to improve air quality, enhance resource efficiency, and address climate change

Agency water consumption (gallons)



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
1,406,202 Dec 2019	1,713,874 FYTD as of Dec 2019	900,000 Target
1,913,736 Nov 2019	1,765,466 FYTD as of Dec 2018	Not Met Current Target

Agency electricity consumption (kWh)



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
9,916,657 Sep 2019	9,998,138 FYTD as of Sep 2019	10,000,000 Target
10,206,267 Aug 2019	9,923,104 FYTD as of Sep 2018	Met Current Target

Agency gas consumption (therms)



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
1,112 Sep 2019	6,633 FYTD as of Sep 2019	30,000 Target
7,866 Aug 2019	14,257 FYTD as of Sep 2018	Met Current Target

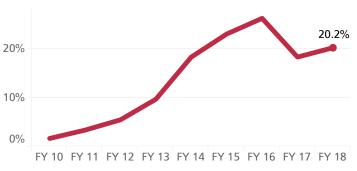


January 2020

Goal 3: Improve the environment and quality of life in San Francisco and the region

Objective 3.5: Achieve financial stability for the agency

Agency fund balance ratio



Annual Total vs Prior Year

Target Status

20.2% in FY18

12.5% FY19 Target

18.3% in FY17

Muni cost per revenue hour



Annual Total vs Prior Year

Target Status

\$237.83 in FY18

\$229.21 FY19 Target

\$220.39

in FY17

Muni cost per unlinked trip



Annual Total vs Prior Year

\$3.73 in FY18

1111110

\$3.54 in FY17

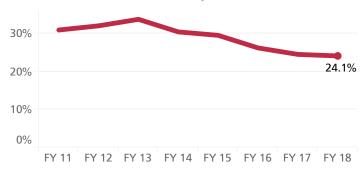


January 2020

Goal 3: Improve the environment and quality of life in San Francisco and the region

Objective 3.5: Achieve financial stability for the agency

Muni farebox recovery ratio



Annual Total vs Prior Year

Target Status

24.1% in FY18

26.7% FY19 Target

24.5% in FY17

Muni cost recovery ratio



Annual Total vs Prior Year

Target Status

101.0%

in FY17

108.1% FY19 Target

108.7%

in FY16

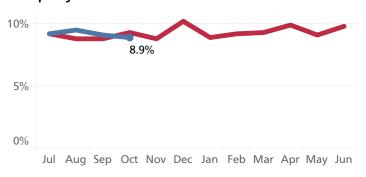


January 2020

Goal 4: Create a workplace that delivers outstanding service

Objective 4.1: Strengthen morale and wellness through enhanced employee engagement, support, and development

Employee unscheduled absence rate



Recent vs	Annual Iota
Prior Month	vs Prior Year

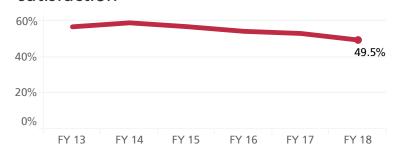
8.9% 9.0%
Oct 2019 FYTD as of Oct 2019
9.1% 8.7%

9.1% 8.7% Sep 2019 FYTD as of Oct 2018 Target Status

FY20 Target

N/A Current Target

Employee rating: Overall employee satisfaction



Annual Total vs Prior Year

49.5% in FY18

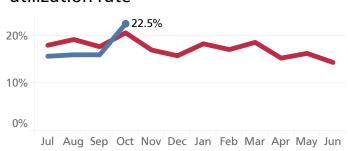
53.1% in FY17

Target Status

55.0% FY19 Target

0

SFMTA employee wellness program utilization rate



Recent vs Prior Month

22.5% Oct 2019 16.0% Sep 2019

Annual Total vs Prior Year

17.6%
FYTD as of Oct 2019
18.9%
FYTD as of Oct 2018

Target Status

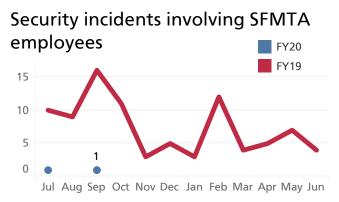
25% FY20 Target

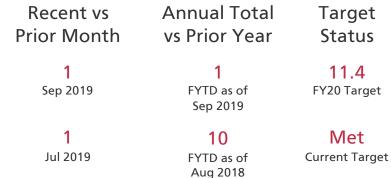
Not Met
Current Target

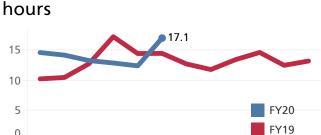


January 2020

Goal 4: Create a workplace that delivers outstanding service Objective 4.2: Improve the safety, security, and functionality of SFMTA work environments







Workplace injuries per 200,000

0



Recent vs



Target

Status

January 2020

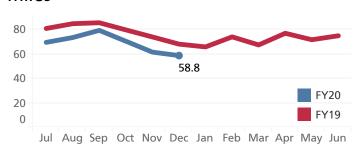
Goal 4: Create a workplace that delivers outstanding service Objective 4.3: Enhance customer service, public outreach, and engagement

Muni employee commendations to 311



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
137 Jan 2020	140 FYTD as of Jan 2020	123 Target
136 Dec 2019	119 FYTD as of Jan 2019	Met Current Target

Muni customer complaints per 100,000 miles



Recent vs Prior Month	Annual Total vs Prior Year	Target Status
58.8 Dec 2019	68.7 FYTD as of Dec 2019	68.4 Target
61.4 Nov 2019	78.9 FYTD as of Dec 2018	Not Met Current Target

% of Muni passenger service reports responded to within timeliness standards



Prior Month	vs Prior Year	Status
97.0% Dec 2019	95.5% FYTD as of Dec 2019	90% FY20 Target
85.6% Nov 2019	62.2% FYTD as of Dec 2018	Met Current Target

Annual Total

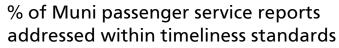
Standard for timely response is 14 business days

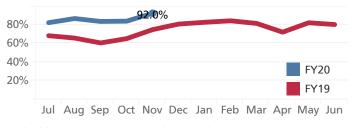
Target

January 2020

P

Goal 4: Create a workplace that delivers outstanding service Objective 4.3: Enhance customer service, public outreach, and engagement





Recent vs **Annual Total Target** Status Prior Month vs Prior Year 92.0% 85.2% 80% Nov 2019 FYTD as of FY20 Target Nov 2019 83.6% 66.5% Met Oct 2019 **Current Target** FYTD as of

Nov 2018

Standard for timely resolution is 28 business days

% of color curb requests addressed within timeliness standards



Standard for timely resolution is 30 days

Recent vs	Annual Tota
rior Month	vs Prior Year

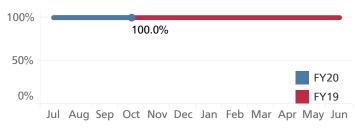
100.0% Oct 2019	95.9% FYTD as of Oct 2019
96.0%	86.3%
Sep 2019	FYTD as of Oct 2018

Target Status

90% FY20 Target

Met
Current Target

% of hazardous traffic sign reports addressed within timeliness standards



Standard for timely resolution is 24 hours

Recent vs Annual Total Prior Month vs Prior Year

100.0% Oct 2019	100.0% FYTD as o Oct 2019
100.0%	100.0%
Sep 2019	FYTD as o Oct 2018

Target Status

100%
TD as of FY20 Target ct 2019

00.0%
TD as of Current Target

January 2020

Goal 4: Create a workplace that delivers outstanding service Objective 4.3: Enhance customer service, public outreach, and engagement

% of hazardous traffic signal reports addressed within timeliness standards



Recent vs **Annual Total** Prior Month vs Prior Year

99.1%

Dec 2019

99.5%

Nov 2019

P

98.9% FYTD as of Dec 2019 99.6%

FYTD as of

Dec 2018

Oct 2018

Met **Current Target**

Target

Status

92%

FY20 Target

Standard for timely resolution is 2 hours

% of parking meter malfunction reports addressed within timeliness standards



Standard for timely resolution is 48 hours

Recent vs	Annual Total
rior Month	vs Prior Year

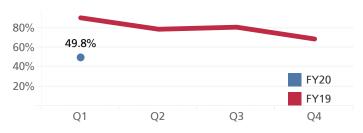
79.7% Oct 2019	93.0% FYTD as of Oct 2019
99.1% Sep 2019	91.6% FYTD as of

Target Status

92% FY20 Target

Met **Current Target**

% of traffic and parking control requests addressed within timeliness standards



Standard for timely resolution is 90 days

Annual Total Recent vs Prior Quarter vs Prior Year

49.8% Sep 2019	49.8% FYTD as of Sep 2019
68.6% Jun 2019	90.3% FYTD as of Sep 2018

Target Status

80% FY20 Target

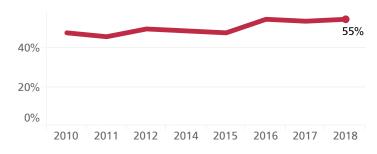
Not Met **Current Target**



January 2020

Goal 4: Create a workplace that delivers outstanding service Objective 4.3: Enhance customer service, public outreach, and engagement

Customer rating: Muni communication with riders



Annual Total Target vs Prior Year Status 55% 57% 2019 Target 54%

in 2017

Objective 4.4: Create a more diverse and inclusive workforce

Employee rating: My concerns, questions, and suggestions are welcomed and acted upon quickly and appropriately

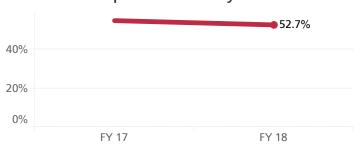


Annual Total Target vs Prior Year Status

38.1%
in FY18

37.9%
in FY17

Employee rating: I feel that the Agency values workplace diversity



Annual Total Target vs Prior Year Status

52.7% 57.0% FY19 Target

54.9% in FY17



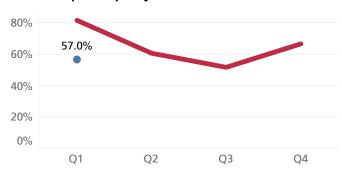
January 2020

Goal 4: Create a workplace that delivers outstanding service

Objective 4.5: Increase the efficiency and effectiveness of business processes and project delivery through the implementation of best practices

Р

% of capital projects initiated on time



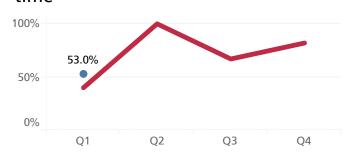
Recent vs	Annual Iota
rior Month	vs Prior Year

57.0% Jul 2019	57.0% FYTD as of Jul 2019
67.0% Apr 2019	68.0% FYTD as of Jan 2018

85% FY20 Target

Not Met **Current Target**

% of capital projects completed on time



Rec	ent vs
Prior	Month

53.0% Jul 2019	
53.0% Jul 2019	

Annual	Total
vs Prior	Year

55.0%
FYTD as of
Jul 2019

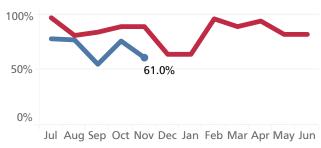




75% FY20 Target

Not Met **Current Target**

% of meter work orders competed within 30 days



Recent vs **Prior Month**



Annual Total vs Prior Year



Target Status

80% FY20 Target Not Met

Current Target

Appendix

Metric Id	Metric Title	Variant	1
1.1.1	Traffic fatalities	All modes	1
1.3.1	Muni collisions per 100,000 miles SFPD-reported Muni-related crimes per 100,000 miles	System-wide System-wide	1
1.3.2	Customer rating: Feeling safe and secure on Muni	At a stop	2
1.0.2	cascomer racing. recining sure and secare of rinari	On a vehicle	2
2.1.1	% of Muni trips with service gaps	System-wide	3
2.1.2	Muni on-time performance	System-wide	3
		Terminal departures	3
2.1.3	% of scheduled Muni service hours delivered	System-wide	4
2.1.4	% of Muni bus trips over capacity during AM/PM peak	AM Peak	4
		PM Peak	4
2.1.5	Operational availability of elevators & escalators at Muni stations	Elevator	5
		Escalator	5
2.1.6	% of cable service hours delivered without interruption	All Lines	5
2.1.7	Muni mean distance between failure	Motor Coach	6
		Trolley Coach	6
		LRV (Breda)	6
		LRV (Siemens)	7
		Historic Streetcar	7
2.2.1	Muni ridership	System-wide	8
2.2.2	Sustainable transportation mode share	City-wide	8
2.2.5	Customer rating: Overall customer satisfaction with Muni	System-wide	8
2.3.2	% of metered hours that meet parking occupancy targets	City-wide	9
3.1.1	% of eligible population utilizing free or discounted Muni fare programs	% of eligible youth enrolled	10
		% of eligible seniors enrolled	10
		% of eligible people with disabilities enrolled	10
		% of eligible population enrolled in Lifeline	11
3.1.2	Traffic fatalities in Communities of Concern	Communities of Concern	11
3.1.3	% of Muni trips with service gaps on Equity Strategy routes	System-wide	11
3.1.4	Paratransit on-time performance	System-wide	12
3.1.5	Customer rating: Overall customer satisfaction with paratransit services	City-wide	12
3.1.6	% of contract \$ awarded to DBEs/LBEs	Disadvantaged Business Enterprises	13
		Local Business Enterprises	12
3.3.1	# of trips using Emerging Mobility Services (EMS)	JUMP Bike	13
		Electric Scooter	14
		BayWheels	13
3.3.2	EMS collisions per 100,000 miles	JUMP Bike	14
		Electric Scooter	15
3.4.1	Transportation sector carbon footprint (metric tons CO2e)	City-wide	15
3.4.2	Agency waste diversion rate	Agency-wide	15
3.4.3	Agency resource consumption	Electricity (kWh)	16
		Natural Gas (Therms)	16
		Water (Gallons)	16
3.5.1	Agency fund balance ratio	Agency-wide	17
3.5.3	Muni cost per revenue hour	System-wide	17
3.5.4	Muni cost per unlinked trip	System-wide	17
3.5.5	Muni farebox recovery ratio	System-wide System-wide	18
3.5.6	Muni cost recovery ratio	System-wide	18
4.1.1	Employee unscheduled absence rate	Admin	40
4.1.2	Employee rating: Overall employee satisfaction	Somewhat or Very Satisfied	19
4.1.3	Employee wellness program utilization rate	Agency-wide	19
4.2.1	Security incidents involving SFMTA employees	System-wide	20
4.2.2	Workplace injuries per 200,000 hours	Agency-wide	
4.3.1	Muni employee commendations to 311	System-wide	21
4.3.2	Muni customer complaints per 100,000 miles	System-wide	21
4.3.3	% of Muni Passenger Service Reports responded to within timeliness standards	System-wide System wide	22
4.3.4 4.3.5	% of Muni Passenger Service Reports addressed within timeliness standards % of streets-related customer requests addressed within timeliness standards	System-wide	22
-1.J.J	70 or ser each relaced customer requests addressed within timeliness staffdards	Color Curb Requests Hazardous Traffic Sign Reports	22
		- ·	23
		Hazardous Traffic Signal Reports Parking Motor Malfunction Poports	23
		Parking Meter Malfunction Reports Traffic and Parking Control Requests	23
427	Contract Management of the Contract of the Con	Traffic and Parking Control Requests	23
4.3.7	Customer rating: Muni communication with riders	System-wide	
4.4.1	Employee rating: I feel that the Agency values workplace diversity	Agency-wide	24
4.4.2	Employee rating: My concerns, questions, and suggestions are welcomed and acte.		24
4.5.1	% of capital projects initiated/completed on time	% of capital projects completed on time	25
		% of capital projects initiated on time	25
4.5.4	% of sign and meter work orders completed within 30 days	Meter Shop	25

Metrics in Development

Metric ID	Metric Title	Target Reporting Month
2.2.3	Avg weekday taxi trips	TBD
2.2.4	Avg bike trips	TBD
2.3.1	Muni travel time on key segments	TBD
3.2.1	Ratio of new vs. entitled parking spaces in new developments	TBD
3.3.3	% of EMS trips delivered to/from CoCs	TBD
3.3.4	# of EMS trips provided to PWDs	TBD
3.5.2	Year-end SOG investment	TBD
4.3.6	Community rating: feeling of being informed about projects	TBD
4.5.2	% of Capital projects completed on budget	TBD
4.5.3	Service critical staff vacancy rate	TBD