

2021 20-Year Capital Plan

Citizens' Advisory Council

April 1, 2021



SFMTA

The SFMTA asks the Citizens' Advisory Council for feedback on its approach to the 2021 SFMTA 20-Year Capital Plan, specifically, to review the indicators that will help assess how the agency's capital needs move the agency toward the SFMTA's *Values for the Transportation System*.

Background

Before the SFMTA invests in bike lanes, upgrades its transit fleet, or makes accessibility improvements, each project goes through a comprehensive process to assess and prioritize capital needs. This process starts with defining our investments by our strategic goals, so, in times like today, we can make better decisions on what to invest in the future.

The SFMTA 20-Year Capital Plan ("Capital Plan") is a financially unconstrained list and assessment of all the capital needs needed to meet the SFMTA's Strategic Plan goals over the next 20 years. Updated every two years, the Capital Plan consolidates capital needs from other planning efforts. A capital need is more specific than a capital program, but less specific than a capital project. Building upon previous Capital Plans, this year's Capital Plan will contain an assessment of the capital needs to assess how they help move the City toward the SFMTA's Values. The SFMTA then uses the Capital Plan to prioritize investments in the 5-Year Capital Improvement Program and other local and regional plans and programs like the potential regional transportation revenue measure.

Purpose of the SFMTA 20-Year Capital Plan

1. Provide a pathway to meet our strategic goals by defining long-range capital needs.
2. Inform local and regional plans by advocating for our long-range capital needs.
3. Help coordinate the implementation of SFMTA plans, programs, and strategies by summarizing our capital needs in one place.
4. Inform development of the 5-year CIP by providing a comprehensive list of potential capital investment needs and how they help achieve our transportation goals.
5. Create accountability and build trust with different stakeholders by communicating our long-term capital needs comprehensively.

Where you fit in

The SFMTA has *Values for the Transportation System* ("Values"), including equity, safety, and climate action, which are a clear and actionable set of values that the SFMTA will use for decision-making on how to best allocate its limited resources.

SFMTA staff have outlined draft Capital Plan criteria and indicators based on SFMTA's Values to help the SFMTA answer the question, "To what degree does a specific capital need advance the SFMTA toward a specific value?". For each criterion, there are corresponding indicators that show progress toward that criterion. The objective of the assessment isn't to have every capital need address every value, but to highlight the differentiators of the capital needs to show which capital needs support what Values.

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Instructions

For the Citizens' Advisory Council meeting on April 1, please provide feedback on the draft Capital Plan indicators for each of the Values for the Transportation System, below. Please remember that the Capital Plan is a financially unconstrained list and assessment of needs for the next 20 years, so the indicators should reflect that scale. Specifically, help us answer these questions:

1. Are there any indicators for a specific criterion that are missing?
2. Are there any indicators for a specific criterion that we should edit?

If you have questions or comments, you may reach the project team at darryl.yip@SFMTA.com and phillip.lasat@SFMTA.com. Thank you.

Draft Capital Plan Criteria and Indicators

Values for the Transportation System / Proposed Capital Plan Criteria	Draft Capital Plan Indicators (The degree to which a capital need supports...)
Equity: Correction of racial and social inequities and prioritization of those with the most need.	<ul style="list-style-type: none">• Access for people with disabilities: Equitable distribution of tangible benefits and elimination of existing disparities for people with disabilities• Racial and social equity for historically marginalized communities, specifically based on race: Equitable distribution of tangible benefits and elimination of existing disparities for people of color, people in Communities of Concern, and Muni Equity Neighborhoods <p>Equity and Accessibility in:</p> <ul style="list-style-type: none">• Clear communications• Inclusion in decision-making process• Meeting transportation needs• Increased access and social and cultural connectivity• Street safety• Availability of active transportation and transit• Reduced air pollution and GHG emissions• Improved State of Good Repair• Reliable transit service

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<p>Community: Connections that strengthen the social and cultural fabric of the city.</p>	<ul style="list-style-type: none"> • Social and cultural connectivity through the public realm (Example: mixed-use housing, recreational facilities like a recreational bikeway, public space) • Facilitating spatial connectivity (Examples: bicycle infrastructure)
<p>Transparency: Clear communications with the public about the agency data, performance and decision-making processes.</p>	<ul style="list-style-type: none"> • Public outreach (Examples: communications tools, accessible communications) • Data, performance, and decision-making (Examples: software tools)
<p>Inclusivity: Community engagement to understand needs and shape agency priorities.</p>	<ul style="list-style-type: none"> • Community engagement (Examples: public outreach tools)
<p>Delivery: Responsible stewardship of public funds through efficient provision of projects and services that meet the needs of the public.</p>	<ul style="list-style-type: none"> • Employee tools and workplace improvements that aid delivery of capital projects (Examples: facilities improvements, employee tools) • Transit delivery and performance (Examples: transit capital needs that improve performance of transit system)
<p>Safety: Streets and mobility free from injury and harm.</p>	<ul style="list-style-type: none"> • Street safety (Examples: all Vision Zero needs) • Workplace safety (Examples: facilities projects specifically designed to reduce injuries) • Security (Examples: capital needs that address system user vulnerabilities)
<p>Livability: Promotion of active transportation to reduce pollution, especially in the most-impacted communities.</p>	<ul style="list-style-type: none"> • Transit First (Example: most transit and active transportation capital needs)
<p>Climate Action: Implementation of policies and infrastructure to protect communities and reduce carbon emissions.</p>	<ul style="list-style-type: none"> • Expansion of Transit First to reach mode share goals (Example: expansion of transit fleet, etc) • Expansion of electrification of the transportation system (Example: Electric vehicle infrastructure expansion)

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	<ul style="list-style-type: none">• Reduction of resource consumption, including zero waste, renewable energy, and water consumption (Examples: facilities needs that specifically reduce environmental impacts)
Resiliency: A transportation system prepared for rapid economic, environmental and social change.	<ul style="list-style-type: none">• Environmental resiliency (Examples: sea level rise and flood prevention, earthquake and fire protection)• Reliability and durability (Examples: transit fleet State of Good Repair)
Economic Vitality: Reliable transit service that supports the city and its economic recovery, and a street system that maximizes the movement of people and goods.	<ul style="list-style-type: none">• Transit reliability and ridership (Example: transit-only lanes)• Active transportation mode share (Example: bicycle lanes)• Curb productivity and parking occupancy and turnover (Example: parking meters)• Taxi trips (Example: taxi stands, rebate program)