

Policy Level Scenario Summary

Data as of: 8/5/2021

| Scenario | Component | 2021-2030 | | 2031-2040 | | 2041-2050 | | Total 2021-2050 | 2021-2050 | | | |
|--|---|--|--------------------------|--------------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|-------------------------|-------------------------|-------------------------|
| | | 2021-2030 | Average Annual | 2031-2040 | Average Annual | 2041-2050 | Average Annual | | Average Annual | FY21 | FY22 | |
| Capital | Balanced Approach (Deferred Replacement) | Base Revenue | \$4,337,917,658 | \$433,791,766 | \$4,845,584,180 | \$484,558,418 | \$6,015,098,750 | \$601,509,875 | \$15,198,600,588 | \$506,620,020 | \$422,116,086 | \$428,844,066 |
| | | Base Expenditure (Limited to Revenues Available) | \$4,337,917,658 | \$433,791,766 | \$4,845,584,180 | \$484,558,418 | \$6,015,098,750 | \$601,509,875 | \$15,198,600,588 | \$506,620,020 | \$422,116,086 | \$428,844,066 |
| | | Deferred Replacement | \$1,531,331,841 | \$153,133,184 | \$952,052,469 | \$95,205,247 | \$1,110,434,803 | \$111,043,480 | \$3,593,819,113 | \$119,793,970 | \$33,758,025 | \$89,985,676 |
| | | Base Capital Funding Gap (Deferred Replacement) | -\$1,531,331,841 | -\$153,133,184 | -\$952,052,469 | -\$95,205,247 | -\$1,110,434,803 | -\$111,043,480 | -\$3,593,819,113 | -\$119,793,970 | -\$33,758,025 | -\$89,985,676 |
| | Constrained - State of Good Repair Focus Only | Base Revenue | \$4,337,917,658 | \$433,791,766 | \$4,845,584,180 | \$484,558,418 | \$6,015,098,750 | \$601,509,875 | \$15,198,600,588 | \$506,620,020 | \$422,116,086 | \$428,844,066 |
| | | Total Needs | \$5,141,864,283 | \$514,186,428 | \$6,431,079,208 | \$643,107,921 | \$3,235,279,397 | \$323,527,940 | \$14,808,222,888 | \$493,607,430 | \$31,400,333 | \$691,233,363 |
| | | More Repairs and Maintenance | \$5,141,864,283 | \$514,186,428 | \$6,431,079,208 | \$643,107,921 | \$3,235,279,397 | \$323,527,940 | \$14,808,222,888 | \$493,607,430 | \$31,400,333 | \$691,233,363 |
| | | New Capital Funding Gap - Total Scenario Needs | -\$803,946,625 | -\$80,394,662 | -\$1,585,495,029 | -\$158,549,503 | \$2,779,819,353 | \$277,981,935 | \$390,377,700 | \$13,012,590 | \$390,715,753 | -\$262,389,297 |
| | SF Vision/Priorities | Base Revenue | \$4,337,917,658 | \$433,791,766 | \$4,845,584,180 | \$484,558,418 | \$6,015,098,750 | \$601,509,875 | \$15,198,600,588 | \$506,620,020 | \$422,116,086 | \$428,844,066 |
| | | Total Needs | \$10,570,016,804 | \$1,057,001,680 | \$18,844,298,056 | \$1,884,429,806 | \$6,015,184,560 | \$601,518,456 | \$35,429,499,419 | \$1,180,983,314 | \$54,488,333 | \$1,546,654,396 |
| More Repairs and Maintenance | | \$5,141,864,283 | \$514,186,428 | \$6,431,079,208 | \$643,107,921 | \$3,235,279,397 | \$323,527,940 | \$14,808,222,888 | \$493,607,430 | \$31,400,333 | \$691,233,363 | |
| Improve Safety and Access | | \$4,603,417,121 | \$460,341,712 | \$4,303,505,781 | \$430,350,578 | \$1,766,259,585 | \$176,625,959 | \$10,673,182,487 | \$355,772,750 | \$23,088,000 | \$677,987,267 | |
| Fast and Convenient Transit | | \$824,735,400 | \$82,473,540 | \$8,109,713,067 | \$810,971,307 | \$1,013,645,578 | \$101,364,558 | \$9,948,094,045 | \$331,603,135 | \$0 | \$177,433,767 | |
| New Capital Funding Gap - Total Scenario Needs | | -\$6,232,099,146 | -\$623,209,915 | -\$13,998,713,876 | -\$1,399,871,388 | -\$85,810 | -\$8,581 | -\$20,230,898,832 | -\$674,363,294 | \$367,627,753 | -\$1,117,810,330 | |
| Balanced Approach (Structural Deficit) | Base Revenue | \$13,038,410,333 | \$1,303,841,033 | \$15,883,530,344 | \$1,588,353,034 | \$19,354,153,351 | \$1,935,415,335 | \$48,276,094,027 | \$1,609,203,134 | \$1,079,100,466 | \$1,307,897,243 | |
| | Base Line Projected Expenditure | \$14,502,681,035 | \$1,450,268,103 | \$20,016,813,707 | \$2,001,681,371 | \$28,010,078,963 | \$2,801,007,896 | \$62,529,573,705 | \$2,084,319,123 | \$1,244,740,812 | \$1,288,719,555 | |
| | Operating Funding Base Gap | -\$1,464,270,702 | -\$146,427,070 | -\$4,133,283,363 | -\$413,328,336 | -\$8,655,925,612 | -\$865,592,561 | -\$14,253,479,677 | -\$475,115,989 | -\$165,640,346 | \$19,177,688 | |
| | Base Revenue | \$13,038,410,333 | \$1,303,841,033 | \$15,883,530,344 | \$1,588,353,034 | \$19,354,153,351 | \$1,935,415,335 | \$48,276,094,027 | \$1,609,203,134 | \$1,079,100,466 | \$1,307,897,243 | |
| Constrained - State of Good Repair Focus | Total Needs | \$14,933,589,638 | \$1,493,358,964 | \$20,894,672,308 | \$2,089,467,231 | \$29,222,971,833 | \$2,922,297,183 | \$65,051,233,778 | \$2,168,374,459 | \$1,244,740,812 | \$1,297,584,312 | |
| | Base Line Projected Expenditure | \$14,502,681,035 | \$1,450,268,103 | \$20,016,813,707 | \$2,001,681,371 | \$28,010,078,963 | \$2,801,007,896 | \$62,529,573,705 | \$2,084,319,123 | \$1,244,740,812 | \$1,288,719,555 | |
| | More Repairs and Maintenance | \$430,908,603 | \$43,090,860 | \$877,858,601 | \$87,785,860 | \$1,212,892,870 | \$121,289,287 | \$2,521,660,073 | \$84,055,336 | \$0 | \$8,864,757 | |
| | New Operating Funding Gap - Base Plus More Repairs and Maintenance | -\$1,895,179,305 | -\$189,517,930 | -\$5,011,141,964 | -\$501,114,196 | -\$9,868,818,482 | -\$986,881,848 | -\$16,775,139,751 | -\$559,171,325 | -\$165,640,346 | \$10,312,930 | |
| SF Vision/Priorities | Base Revenue | \$13,038,410,333 | \$1,303,841,033 | \$15,883,530,344 | \$1,588,353,034 | \$19,354,153,351 | \$1,935,415,335 | \$48,276,094,027 | \$1,609,203,134 | \$1,079,100,466 | \$1,307,897,243 | |
| | Total Needs | \$17,180,153,773 | \$1,718,015,377 | \$24,563,399,098 | \$2,456,339,910 | \$34,150,177,985 | \$3,415,017,798 | \$75,893,730,856 | \$2,529,791,029 | \$1,401,768,152 | \$1,472,301,973 | |
| | Base Line Projected Expenditure | \$14,502,681,035 | \$1,450,268,103 | \$20,016,813,707 | \$2,001,681,371 | \$28,010,078,963 | \$2,801,007,896 | \$62,529,573,705 | \$2,084,319,123 | \$1,244,740,812 | \$1,288,719,555 | |
| | More Repairs and Maintenance | \$430,908,603 | \$43,090,860 | \$877,858,601 | \$87,785,860 | \$1,212,892,870 | \$121,289,287 | \$2,521,660,073 | \$84,055,336 | \$0 | \$8,864,757 | |
| | Improve Safety and Access | \$490,838,534 | \$49,083,853 | \$1,410,460,618 | \$141,046,062 | \$2,009,961,326 | \$200,996,133 | \$3,911,260,477 | \$130,375,349 | \$450,558 | \$14,216,867 | |
| | Total Additional Operating Need (Includes Transit Service Bump) | \$2,677,472,738 | \$267,747,274 | \$4,546,585,391 | \$454,658,539 | \$6,140,099,022 | \$614,009,902 | \$13,364,157,151 | \$445,471,905 | \$157,027,340 | \$183,582,417 | |
| New Operating Funding Gap - Base Plus SF Vision | -\$4,141,743,440 | -\$414,174,344 | -\$8,679,868,754 | -\$867,986,875 | -\$14,796,024,634 | -\$1,479,602,463 | -\$27,617,636,828 | -\$920,587,894 | -\$322,667,686 | -\$164,404,730 | | |
| New Revenues | Total New Potential Revenues | \$1,489,889,246 | \$148,988,925 | \$2,391,390,793 | \$239,139,079 | \$2,914,516,470 | \$291,451,647 | \$6,795,796,508 | \$226,526,550 | \$0 | \$41,512,356 | |
| Cumulative Funding Gaps - No New Revenues | Balanced Approach/Status Quo (Deferred Replacement+Structural Deficit) | Funding Gap | -\$2,995,602,543 | -\$299,560,254 | -\$5,085,335,833 | -\$508,533,583 | -\$9,766,360,415 | -\$976,636,042 | -\$17,847,298,790 | -\$594,909,960 | -\$199,398,371 | -\$70,807,988 |
| | Constrained - State of Good Repair Focus Only | Funding Gap | -\$2,699,125,929 | -\$269,912,593 | -\$6,596,636,993 | -\$659,663,699 | -\$7,088,999,129 | -\$708,899,913 | -\$16,384,762,051 | -\$546,158,735 | \$225,075,406 | -\$252,076,367 |
| | SF Vision/Priorities | Funding Gap | -\$10,373,842,586 | -\$1,037,384,259 | -\$22,678,582,630 | -\$2,267,858,263 | -\$14,796,110,444 | -\$1,479,611,044 | -\$47,848,535,660 | -\$1,594,951,189 | \$44,960,067 | -\$1,282,215,060 |
| Cumulative Funding Gaps - All New Revenues | Balanced Approach/Status Quo (Deferred Replacement+Structural Deficit) | Funding Gap | -\$1,505,713,297 | -\$150,571,330 | -\$2,693,945,040 | -\$269,394,504 | -\$6,851,843,946 | -\$685,184,395 | -\$11,051,502,283 | -\$368,383,409 | -\$199,398,371 | -\$29,295,631 |
| | Constrained - State of Good Repair Focus Only | Funding Gap | -\$1,209,236,684 | -\$120,923,668 | -\$4,205,246,200 | -\$420,524,620 | -\$4,174,482,659 | -\$417,448,266 | -\$9,588,965,543 | -\$319,632,185 | \$225,075,406 | -\$210,564,010 |
| | SF Vision/Priorities | Funding Gap | -\$8,883,953,340 | -\$888,395,334 | -\$20,287,191,837 | -\$2,028,719,184 | -\$11,881,593,975 | -\$1,188,159,397 | -\$41,052,739,152 | -\$1,368,424,638 | \$44,960,067 | -\$1,240,702,704 |

Policy Level Scenario Summary

Data as of: 8/5/2021

| Scenario | Component | FY23 | FY24 | FY25 | FY26 | FY27 | FY28 | FY29 | FY30 | FY31 | FY32 | FY33 |
|--|---|-------------------------|-----------------------|-----------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Capital | <i>Base Revenue</i> | \$324,016,843 | \$317,374,186 | \$465,178,985 | \$516,300,677 | \$590,819,174 | \$369,898,600 | \$517,687,596 | \$385,681,443 | \$433,885,528 | \$502,305,381 | \$450,946,675 |
| | <i>Base Expenditure (Limited to Revenues Available)</i> | \$324,016,843 | \$317,374,186 | \$465,178,985 | \$516,300,677 | \$590,819,174 | \$369,898,600 | \$517,687,596 | \$385,681,443 | \$433,885,528 | \$502,305,381 | \$450,946,675 |
| | <i>Deferred Replacement</i> | \$199,866,354 | \$42,032,987 | \$12,708,818 | \$11,762,671 | \$217,434,829 | \$409,417,784 | \$170,038,120 | \$344,326,577 | \$96,116,576 | \$139,840,156 | \$73,365,096 |
| | Base Capital Funding Gap (Deferred Replacement) | -\$199,866,354 | -\$42,032,987 | -\$12,708,818 | -\$11,762,671 | -\$217,434,829 | -\$409,417,784 | -\$170,038,120 | -\$344,326,577 | -\$96,116,576 | -\$139,840,156 | -\$73,365,096 |
| | <i>Base Revenue</i> | \$324,016,843 | \$317,374,186 | \$465,178,985 | \$516,300,677 | \$590,819,174 | \$369,898,600 | \$517,687,596 | \$385,681,443 | \$433,885,528 | \$502,305,381 | \$450,946,675 |
| | <i>Total Needs</i> | \$669,974,729 | \$548,310,946 | \$541,489,646 | \$572,175,446 | \$602,863,279 | \$595,519,413 | \$442,468,351 | \$446,428,776 | \$418,300,476 | \$698,299,926 | \$691,478,626 |
| | <i>More Repairs and Maintenance</i> | \$669,974,729 | \$548,310,946 | \$541,489,646 | \$572,175,446 | \$602,863,279 | \$595,519,413 | \$442,468,351 | \$446,428,776 | \$418,300,476 | \$698,299,926 | \$691,478,626 |
| | New Capital Funding Gap - Total Scenario Needs | -\$345,957,886 | -\$230,936,760 | -\$76,310,661 | -\$55,874,769 | -\$12,044,105 | -\$225,620,813 | \$75,219,246 | -\$60,747,333 | \$15,585,052 | -\$195,994,545 | -\$240,531,951 |
| | <i>Base Revenue</i> | \$324,016,843 | \$317,374,186 | \$465,178,985 | \$516,300,677 | \$590,819,174 | \$369,898,600 | \$517,687,596 | \$385,681,443 | \$433,885,528 | \$502,305,381 | \$450,946,675 |
| | <i>Total Needs</i> | \$1,524,702,999 | \$1,033,105,724 | \$1,026,332,071 | \$1,057,566,771 | \$1,162,857,557 | \$1,155,646,171 | \$1,002,731,074 | \$1,005,931,707 | \$957,596,618 | \$2,024,222,595 | \$2,017,552,138 |
| SF Vision/Priorities | <i>More Repairs and Maintenance</i> | \$669,974,729 | \$548,310,946 | \$541,489,646 | \$572,175,446 | \$602,863,279 | \$595,519,413 | \$442,468,351 | \$446,428,776 | \$418,300,476 | \$698,299,926 | \$691,478,626 |
| | <i>Improve Safety and Access</i> | \$677,294,503 | \$431,646,512 | \$431,694,158 | \$432,243,058 | \$482,388,511 | \$482,520,992 | \$482,656,957 | \$481,897,164 | \$461,690,375 | \$433,466,303 | \$433,617,145 |
| | <i>Fast and Convenient Transit</i> | \$177,433,767 | \$53,148,267 | \$53,148,267 | \$53,148,267 | \$77,605,767 | \$77,605,767 | \$77,605,767 | \$77,605,767 | \$77,605,767 | \$892,456,367 | \$892,456,367 |
| | New Capital Funding Gap - Total Scenario Needs | -\$1,200,686,156 | -\$715,731,538 | -\$561,153,086 | -\$541,266,094 | -\$572,038,383 | -\$785,747,571 | -\$485,043,478 | -\$620,250,264 | -\$523,711,089 | -\$1,521,917,214 | -\$1,566,605,463 |
| | <i>Base Revenue</i> | \$1,274,633,048 | \$1,259,071,543 | \$1,264,752,869 | \$1,324,390,233 | \$1,341,737,652 | \$1,368,308,584 | \$1,395,423,906 | \$1,423,094,789 | \$1,451,332,632 | \$1,480,149,068 | \$1,509,555,970 |
| <i>Base Line Projected Expenditure</i> | \$1,342,288,246 | \$1,377,770,480 | \$1,423,672,029 | \$1,469,418,873 | \$1,516,813,205 | \$1,561,596,414 | \$1,612,470,096 | \$1,665,191,324 | \$1,719,835,564 | \$1,776,481,774 | \$1,835,212,577 | |
| Operating Funding Base Gap | -\$67,655,199 | -\$118,698,937 | -\$158,919,160 | -\$145,028,640 | -\$175,075,553 | -\$193,287,830 | -\$217,046,190 | -\$242,096,535 | -\$268,502,933 | -\$296,332,707 | -\$325,656,606 | |
| Operating | <i>Base Revenue</i> | \$1,274,633,048 | \$1,259,071,543 | \$1,264,752,869 | \$1,324,390,233 | \$1,341,737,652 | \$1,368,308,584 | \$1,395,423,906 | \$1,423,094,789 | \$1,451,332,632 | \$1,480,149,068 | \$1,509,555,970 |
| | <i>Total Needs</i> | \$1,360,941,124 | \$1,406,897,481 | \$1,464,349,597 | \$1,522,632,513 | \$1,583,647,570 | \$1,630,554,697 | \$1,683,624,566 | \$1,738,616,966 | \$1,795,610,197 | \$1,854,686,167 | \$1,915,930,579 |
| | <i>Base Line Projected Expenditure</i> | \$1,342,288,246 | \$1,377,770,480 | \$1,423,672,029 | \$1,469,418,873 | \$1,516,813,205 | \$1,561,596,414 | \$1,612,470,096 | \$1,665,191,324 | \$1,719,835,564 | \$1,776,481,774 | \$1,835,212,577 |
| | <i>More Repairs and Maintenance</i> | \$18,652,877 | \$29,127,001 | \$40,677,569 | \$53,213,640 | \$66,834,365 | \$68,958,283 | \$71,154,469 | \$73,425,642 | \$75,774,632 | \$78,204,393 | \$80,718,002 |
| | New Operating Funding Gap - Base Plus More Repairs and Maintenance | -\$86,308,076 | -\$147,825,938 | -\$199,596,728 | -\$198,242,280 | -\$241,909,918 | -\$262,246,113 | -\$288,200,660 | -\$315,522,177 | -\$344,277,565 | -\$374,537,099 | -\$406,374,609 |
| | <i>Base Revenue</i> | \$1,274,633,048 | \$1,259,071,543 | \$1,264,752,869 | \$1,324,390,233 | \$1,341,737,652 | \$1,368,308,584 | \$1,395,423,906 | \$1,423,094,789 | \$1,451,332,632 | \$1,480,149,068 | \$1,509,555,970 |
| | <i>Total Needs</i> | \$1,553,361,943 | \$1,612,055,997 | \$1,682,461,434 | \$1,753,812,943 | \$1,829,025,348 | \$1,890,255,079 | \$1,957,776,365 | \$2,027,334,539 | \$2,098,619,944 | \$2,171,556,754 | \$2,246,806,022 |
| | <i>Base Line Projected Expenditure</i> | \$1,342,288,246 | \$1,377,770,480 | \$1,423,672,029 | \$1,469,418,873 | \$1,516,813,205 | \$1,561,596,414 | \$1,612,470,096 | \$1,665,191,324 | \$1,719,835,564 | \$1,776,481,774 | \$1,835,212,577 |
| | <i>More Repairs and Maintenance</i> | \$18,652,877 | \$29,127,001 | \$40,677,569 | \$53,213,640 | \$66,834,365 | \$68,958,283 | \$71,154,469 | \$73,425,642 | \$75,774,632 | \$78,204,393 | \$80,718,002 |
| | <i>Improve Safety and Access</i> | \$27,889,984 | \$36,488,601 | \$45,190,716 | \$53,892,794 | \$63,605,042 | \$73,320,593 | \$83,039,535 | \$92,743,844 | \$102,041,887 | \$110,772,149 | \$119,506,093 |
| <i>Total Additional Operating Need (Includes Transit Service Bump)</i> | \$211,073,697 | \$234,285,517 | \$258,789,405 | \$284,394,070 | \$312,212,143 | \$328,658,665 | \$345,306,268 | \$362,143,216 | \$378,784,380 | \$395,074,979 | \$411,593,445 | |
| New Operating Funding Gap - Base Plus SF Vision | -\$278,728,896 | -\$352,984,453 | -\$417,708,565 | -\$429,422,710 | -\$487,287,696 | -\$521,946,495 | -\$562,352,458 | -\$604,239,750 | -\$647,287,313 | -\$691,407,686 | -\$737,250,052 | |
| New Revenues | Total New Potential Revenues | \$182,115,335 | \$185,762,285 | \$255,907,168 | \$193,191,969 | \$196,522,208 | \$133,182,098 | \$136,596,059 | \$165,099,766 | \$169,145,629 | \$173,294,220 | \$260,881,558 |
| Cumulative Funding Gaps - No New Revenues | <i>Balanced Approach/Status Quo (Deferred Replacement+Structural Deficit)</i> | | | | | | | | | | | |
| | Funding Gap | -\$267,521,553 | -\$160,731,924 | -\$171,627,977 | -\$156,791,312 | -\$392,510,382 | -\$602,705,614 | -\$387,084,311 | -\$586,423,111 | -\$364,619,509 | -\$436,172,862 | -\$399,021,702 |
| | <i>Constrained - State of Good Repair Focus Only</i> | | | | | | | | | | | |
| | Funding Gap | -\$432,265,962 | -\$378,762,697 | -\$275,907,389 | -\$254,117,049 | -\$253,954,023 | -\$487,866,926 | -\$212,981,414 | -\$376,269,509 | -\$328,692,512 | -\$570,531,644 | -\$646,906,559 |
| <i>SF Vision/Priorities</i> | | | | | | | | | | | | |
| Funding Gap | -\$1,479,415,051 | -\$1,068,715,992 | -\$978,861,651 | -\$970,688,804 | -\$1,059,326,078 | -\$1,307,694,066 | -\$1,047,395,936 | -\$1,224,490,014 | -\$1,170,998,402 | -\$2,213,324,900 | -\$2,303,855,514 | |
| Cumulative Funding Gaps - All New Revenues | <i>Balanced Approach/Status Quo (Deferred Replacement+Structural Deficit)</i> | | | | | | | | | | | |
| | Funding Gap | -\$85,406,217 | \$25,030,361 | \$84,279,191 | \$36,400,658 | -\$195,988,174 | -\$469,523,516 | -\$250,488,252 | -\$421,323,345 | -\$195,473,879 | -\$262,878,642 | -\$138,140,145 |
| | <i>Constrained - State of Good Repair Focus Only</i> | | | | | | | | | | | |
| | Funding Gap | -\$250,150,627 | -\$193,000,412 | -\$20,000,221 | -\$60,925,079 | -\$57,431,815 | -\$354,684,828 | -\$76,385,355 | -\$211,169,743 | -\$159,546,883 | -\$397,237,425 | -\$386,025,002 |
| <i>SF Vision/Priorities</i> | | | | | | | | | | | | |
| Funding Gap | -\$1,297,299,716 | -\$882,953,706 | -\$722,954,482 | -\$777,496,835 | -\$862,803,870 | -\$1,174,511,968 | -\$910,799,878 | -\$1,059,390,247 | -\$1,001,852,773 | -\$2,040,030,680 | -\$2,042,973,956 | |

Policy Level Scenario Summary

Data as of: 8/5/2021

| Scenario | Component | FY34 | FY35 | FY36 | FY37 | FY38 | FY39 | FY40 | FY41 | FY42 | FY43 | FY44 |
|--|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------|
| Capital | <i>Base Revenue</i> | \$419,815,236 | \$568,917,040 | \$438,258,221 | \$487,845,075 | \$557,684,064 | \$507,781,818 | \$478,145,142 | \$628,781,023 | \$499,696,627 | \$550,899,311 | \$622,396,626 |
| | <i>Base Expenditure (Limited to Revenues Available)</i> | \$419,815,236 | \$568,917,040 | \$438,258,221 | \$487,845,075 | \$557,684,064 | \$507,781,818 | \$478,145,142 | \$628,781,023 | \$499,696,627 | \$550,899,311 | \$622,396,626 |
| | <i>Deferred Replacement</i> | \$416,591,474 | \$190,584,547 | \$113,759,209 | -\$74,084,123 | \$58,641,111 | -\$145,381,087 | \$82,619,512 | -\$61,912,590 | -\$16,465,756 | \$363,342,351 | \$20,957,573 |
| | Base Capital Funding Gap (Deferred Replacement) | -\$416,591,474 | -\$190,584,547 | -\$113,759,209 | \$74,084,123 | -\$58,641,111 | \$145,381,087 | -\$82,619,512 | \$61,912,590 | \$16,465,756 | -\$363,342,351 | -\$20,957,573 |
| | <i>Base Revenue</i> | \$419,815,236 | \$568,917,040 | \$438,258,221 | \$487,845,075 | \$557,684,064 | \$507,781,818 | \$478,145,142 | \$628,781,023 | \$499,696,627 | \$550,899,311 | \$622,396,626 |
| | <i>Total Needs</i> | \$699,256,926 | \$700,220,959 | \$698,299,926 | \$627,655,693 | \$635,433,993 | \$627,655,693 | \$634,476,993 | \$627,655,693 | \$272,666,388 | \$262,189,903 | \$276,023,751 |
| | <i>More Repairs and Maintenance</i> | \$699,256,926 | \$700,220,959 | \$698,299,926 | \$627,655,693 | \$635,433,993 | \$627,655,693 | \$634,476,993 | \$627,655,693 | \$272,666,388 | \$262,189,903 | \$276,023,751 |
| | New Capital Funding Gap - Total Scenario Needs | -\$279,441,690 | -\$131,303,919 | -\$260,041,705 | -\$139,810,617 | -\$77,749,929 | -\$119,873,875 | -\$156,331,850 | \$1,125,330 | \$227,030,239 | \$288,709,408 | \$346,372,875 |
| | <i>Base Revenue</i> | \$419,815,236 | \$568,917,040 | \$438,258,221 | \$487,845,075 | \$557,684,064 | \$507,781,818 | \$478,145,142 | \$628,781,023 | \$499,696,627 | \$550,899,311 | \$622,396,626 |
| | <i>Total Needs</i> | \$2,025,485,248 | \$2,026,608,163 | \$2,024,850,189 | \$1,938,083,705 | \$1,946,033,755 | \$1,938,431,721 | \$1,945,433,924 | \$1,938,798,285 | \$419,436,157 | \$412,819,717 | \$430,615,129 |
| SF Vision/Priorities | <i>More Repairs and Maintenance</i> | \$699,256,926 | \$700,220,959 | \$698,299,926 | \$627,655,693 | \$635,433,993 | \$627,655,693 | \$634,476,993 | \$627,655,693 | \$272,666,388 | \$262,189,903 | \$276,023,751 |
| | <i>Improve Safety and Access</i> | \$433,771,955 | \$433,930,837 | \$434,093,897 | \$417,971,646 | \$418,143,395 | \$418,319,662 | \$418,500,565 | \$418,686,225 | \$134,659,635 | \$138,201,183 | \$141,835,874 |
| | <i>Fast and Convenient Transit</i> | \$892,456,367 | \$892,456,367 | \$892,456,367 | \$892,456,367 | \$892,456,367 | \$892,456,367 | \$892,456,367 | \$892,456,367 | \$12,110,135 | \$12,428,631 | \$12,755,504 |
| | New Capital Funding Gap - Total Scenario Needs | -\$1,605,670,012 | -\$1,457,691,123 | -\$1,586,591,969 | -\$1,450,238,630 | -\$1,388,349,691 | -\$1,430,649,904 | -\$1,467,288,782 | -\$1,310,017,262 | \$80,260,470 | \$138,079,594 | \$191,781,497 |
| | <i>Base Revenue</i> | \$1,539,565,456 | \$1,570,189,892 | \$1,601,441,897 | \$1,633,334,352 | \$1,665,880,401 | \$1,699,093,459 | \$1,732,987,217 | \$1,767,575,648 | \$1,802,873,011 | \$1,838,893,859 | \$1,875,653,045 |
| <i>Base Line Projected Expenditure</i> | \$1,896,114,450 | \$1,959,277,925 | \$2,024,797,799 | \$2,092,773,354 | \$2,163,308,590 | \$2,236,512,474 | \$2,312,499,199 | \$2,391,388,459 | \$2,473,305,739 | \$2,558,382,625 | \$2,646,757,123 | |
| Operating Funding Base Gap | -\$356,548,993 | -\$389,088,033 | -\$423,355,903 | -\$459,439,003 | -\$497,428,189 | -\$537,419,015 | -\$579,511,981 | -\$623,812,810 | -\$670,432,728 | -\$719,488,766 | -\$771,104,078 | |
| Operating | <i>Base Revenue</i> | \$1,539,565,456 | \$1,570,189,892 | \$1,601,441,897 | \$1,633,334,352 | \$1,665,880,401 | \$1,699,093,459 | \$1,732,987,217 | \$1,767,575,648 | \$1,802,873,011 | \$1,838,893,859 | \$1,875,653,045 |
| | <i>Total Needs</i> | \$1,979,433,124 | \$2,045,287,684 | \$2,113,592,553 | \$2,184,450,665 | \$2,257,969,830 | \$2,334,262,996 | \$2,413,448,513 | \$2,495,650,418 | \$2,580,998,734 | \$2,669,629,790 | \$2,761,686,548 |
| | <i>Base Line Projected Expenditure</i> | \$1,896,114,450 | \$1,959,277,925 | \$2,024,797,799 | \$2,092,773,354 | \$2,163,308,590 | \$2,236,512,474 | \$2,312,499,199 | \$2,391,388,459 | \$2,473,305,739 | \$2,558,382,625 | \$2,646,757,123 |
| | <i>More Repairs and Maintenance</i> | \$83,318,674 | \$86,009,759 | \$88,794,754 | \$91,677,311 | \$94,661,240 | \$97,750,522 | \$100,949,314 | \$104,261,959 | \$107,692,995 | \$111,247,164 | \$114,929,425 |
| | New Operating Funding Gap - Base Plus More Repairs and Maintenance | -\$439,867,667 | -\$475,097,792 | -\$512,150,657 | -\$551,116,313 | -\$592,089,429 | -\$635,169,537 | -\$680,461,296 | -\$728,074,770 | -\$778,125,723 | -\$830,735,930 | -\$886,033,503 |
| | <i>Base Revenue</i> | \$1,539,565,456 | \$1,570,189,892 | \$1,601,441,897 | \$1,633,334,352 | \$1,665,880,401 | \$1,699,093,459 | \$1,732,987,217 | \$1,767,575,648 | \$1,802,873,011 | \$1,838,893,859 | \$1,875,653,045 |
| | <i>Total Needs</i> | \$2,324,461,540 | \$2,404,621,410 | \$2,487,388,268 | \$2,572,541,308 | \$2,660,521,123 | \$2,751,445,392 | \$2,845,437,337 | \$2,942,626,007 | \$3,037,417,618 | \$3,135,749,700 | \$3,237,772,459 |
| | <i>Base Line Projected Expenditure</i> | \$1,896,114,450 | \$1,959,277,925 | \$2,024,797,799 | \$2,092,773,354 | \$2,163,308,590 | \$2,236,512,474 | \$2,312,499,199 | \$2,391,388,459 | \$2,473,305,739 | \$2,558,382,625 | \$2,646,757,123 |
| | <i>More Repairs and Maintenance</i> | \$83,318,674 | \$86,009,759 | \$88,794,754 | \$91,677,311 | \$94,661,240 | \$97,750,522 | \$100,949,314 | \$104,261,959 | \$107,692,995 | \$111,247,164 | \$114,929,425 |
| | <i>Improve Safety and Access</i> | \$128,243,812 | \$136,985,404 | \$145,730,970 | \$154,152,404 | \$162,577,992 | \$171,007,842 | \$179,442,064 | \$187,880,770 | \$190,595,106 | \$193,381,086 | \$196,240,606 |
| <i>Total Additional Operating Need (Includes Transit Service Bump)</i> | \$428,347,090 | \$445,343,484 | \$462,590,469 | \$479,767,954 | \$497,212,533 | \$514,932,918 | \$532,938,138 | \$551,237,549 | \$564,111,879 | \$577,367,075 | \$591,015,337 | |
| New Operating Funding Gap - Base Plus SF Vision | -\$784,896,083 | -\$834,431,518 | -\$885,946,371 | -\$939,206,957 | -\$994,640,723 | -\$1,052,351,933 | -\$1,112,450,120 | -\$1,175,050,359 | -\$1,234,544,607 | -\$1,296,855,841 | -\$1,362,119,415 | |
| New Revenues | Total New Potential Revenues | \$265,243,734 | \$353,050,249 | \$274,304,008 | \$279,007,998 | \$200,498,619 | \$205,445,684 | \$210,519,094 | \$215,722,166 | \$221,058,311 | \$309,864,360 | \$315,477,243 |
| Cumulative Funding Gaps - No New Revenues | <i>Balanced Approach/Status Quo (Deferred Replacement+Structural Deficit)</i> | | | | | | | | | | | |
| | Funding Gap | -\$773,140,467 | -\$579,672,581 | -\$537,115,111 | -\$385,354,879 | -\$556,069,301 | -\$392,037,928 | -\$662,131,493 | -\$561,900,220 | -\$653,966,972 | -\$1,082,831,117 | -\$792,061,651 |
| | <i>Constrained - State of Good Repair Focus Only</i> | | | | | | | | | | | |
| | Funding Gap | -\$719,309,357 | -\$606,401,712 | -\$772,192,361 | -\$690,926,930 | -\$669,839,358 | -\$755,043,412 | -\$836,793,146 | -\$726,949,439 | -\$551,095,484 | -\$542,026,522 | -\$539,660,628 |
| <i>SF Vision/Priorities</i> | | | | | | | | | | | | |
| Funding Gap | -\$2,390,566,095 | -\$2,292,122,641 | -\$2,472,538,340 | -\$2,389,445,586 | -\$2,382,990,413 | -\$2,483,001,837 | -\$2,579,738,901 | -\$2,485,067,621 | -\$1,154,284,137 | -\$1,158,776,247 | -\$1,170,337,918 | |
| Cumulative Funding Gaps - All New Revenues | <i>Balanced Approach/Status Quo (Deferred Replacement+Structural Deficit)</i> | | | | | | | | | | | |
| | Funding Gap | -\$507,896,733 | -\$226,622,332 | -\$262,811,104 | -\$106,346,881 | -\$355,570,682 | -\$186,592,244 | -\$451,612,399 | -\$346,178,054 | -\$432,908,661 | -\$772,966,756 | -\$476,584,408 |
| | <i>Constrained - State of Good Repair Focus Only</i> | | | | | | | | | | | |
| | Funding Gap | -\$454,065,623 | -\$253,351,463 | -\$497,888,354 | -\$411,918,932 | -\$469,340,739 | -\$549,597,728 | -\$626,274,052 | -\$511,227,273 | -\$330,037,173 | -\$232,162,162 | -\$224,183,385 |
| <i>SF Vision/Priorities</i> | | | | | | | | | | | | |
| Funding Gap | -\$2,125,322,361 | -\$1,939,072,392 | -\$2,198,234,332 | -\$2,110,437,588 | -\$2,182,491,794 | -\$2,277,556,153 | -\$2,369,219,807 | -\$2,269,345,455 | -\$933,225,826 | -\$848,911,887 | -\$854,860,675 | |

Policy Level Scenario Summary

Data as of: 8/5/2021

| Scenario | Component | FY45 | FY46 | FY47 | FY48 | FY49 | FY50 | Total | Average Annual | |
|--|---|---|-------------------------|-------------------------|-------------------------|-------------------------|--------------------------|--------------------------|--------------------------|-----------------------|
| Capital | <i>Base Revenue</i> | \$574,196,320 | \$546,306,347 | \$698,734,867 | \$571,490,257 | \$624,581,113 | \$698,016,260 | \$15,198,600,588 | \$506,620,020 | |
| | <i>Base Expenditure (Limited to Revenues Available)</i> | \$574,196,320 | \$546,306,347 | \$698,734,867 | \$571,490,257 | \$624,581,113 | \$698,016,260 | \$15,198,600,588 | \$506,620,020 | |
| | <i>Deferred Replacement</i> | \$217,856,704 | \$194,266,084 | \$34,910,882 | \$154,741,875 | \$5,328,478 | \$197,409,204 | \$3,593,819,113 | \$119,793,970 | |
| | Base Capital Funding Gap (Deferred Replacement) | -\$217,856,704 | -\$194,266,084 | -\$34,910,882 | -\$154,741,875 | -\$5,328,478 | -\$197,409,204 | -\$3,593,819,113 | -\$119,793,970 | |
| | <i>Base Revenue</i> | \$574,196,320 | \$546,306,347 | \$698,734,867 | \$571,490,257 | \$624,581,113 | \$698,016,260 | \$15,198,600,588 | \$506,620,020 | |
| | <i>Total Needs</i> | \$275,662,831 | \$291,047,978 | \$289,853,754 | \$304,798,052 | \$314,009,163 | \$321,371,886 | \$14,808,222,888 | \$493,607,430 | |
| | <i>More Repairs and Maintenance</i> | \$275,662,831 | \$291,047,978 | \$289,853,754 | \$304,798,052 | \$314,009,163 | \$321,371,886 | \$14,808,222,888 | \$493,607,430 | |
| | New Capital Funding Gap - Total Scenario Needs | \$298,533,490 | \$255,258,369 | \$408,881,113 | \$266,692,204 | \$310,571,951 | \$376,644,374 | \$390,377,700 | \$13,012,590 | |
| | <i>Base Revenue</i> | \$574,196,320 | \$546,306,347 | \$698,734,867 | \$571,490,257 | \$624,581,113 | \$698,016,260 | \$15,198,600,588 | \$506,620,020 | |
| | <i>Total Needs</i> | \$434,319,962 | \$453,877,792 | \$456,965,992 | \$476,305,343 | \$490,027,094 | \$502,019,090 | \$35,429,499,419 | \$1,180,983,314 | |
| SF Vision/Priorities | <i>More Repairs and Maintenance</i> | \$275,662,831 | \$291,047,978 | \$289,853,754 | \$304,798,052 | \$314,009,163 | \$321,371,886 | \$14,808,222,888 | \$493,607,430 | |
| | <i>Improve Safety and Access</i> | \$145,566,158 | \$149,394,548 | \$153,323,624 | \$157,356,035 | \$161,494,499 | \$165,741,804 | \$10,673,182,487 | \$355,772,750 | |
| | <i>Fast and Convenient Transit</i> | \$13,090,974 | \$13,435,267 | \$13,788,614 | \$14,151,255 | \$14,523,433 | \$14,905,399 | \$9,948,094,045 | \$331,603,135 | |
| | New Capital Funding Gap - Total Scenario Needs | \$139,876,358 | \$92,428,555 | \$241,768,874 | \$95,184,914 | \$134,554,019 | \$195,997,170 | -\$20,230,898,832 | -\$674,363,294 | |
| | <i>Base Revenue</i> | \$1,913,165,726 | \$1,951,447,372 | \$1,990,513,770 | \$2,030,381,035 | \$2,071,065,609 | \$2,112,584,276 | \$48,276,094,027 | \$1,609,203,134 | |
| Balanced Approach (Structural Deficit) | <i>Base Line Projected Expenditure</i> | \$2,738,574,001 | \$2,833,985,155 | \$2,933,149,988 | \$3,036,235,810 | \$3,143,418,268 | \$3,254,881,795 | \$62,529,573,705 | \$2,084,319,123 | |
| | Operating Funding Base Gap | -\$825,408,275 | -\$882,537,784 | -\$942,636,217 | -\$1,005,854,775 | -\$1,072,352,659 | -\$1,142,297,519 | -\$14,253,479,677 | -\$475,115,989 | |
| | <i>Base Revenue</i> | \$1,913,165,726 | \$1,951,447,372 | \$1,990,513,770 | \$2,030,381,035 | \$2,071,065,609 | \$2,112,584,276 | \$48,276,094,027 | \$1,609,203,134 | |
| Constrained - State of Good Repair Focus | <i>Total Needs</i> | \$2,857,318,963 | \$2,956,684,352 | \$3,059,947,787 | \$3,167,282,513 | \$3,278,870,387 | \$3,394,902,341 | \$65,051,233,778 | \$2,168,374,459 | |
| | <i>Base Line Projected Expenditure</i> | \$2,738,574,001 | \$2,833,985,155 | \$2,933,149,988 | \$3,036,235,810 | \$3,143,418,268 | \$3,254,881,795 | \$62,529,573,705 | \$2,084,319,123 | |
| | <i>More Repairs and Maintenance</i> | \$118,744,962 | \$122,699,196 | \$126,797,799 | \$131,046,704 | \$135,452,120 | \$140,020,546 | \$2,521,660,073 | \$84,055,336 | |
| | New Operating Funding Gap - Base Plus More Repairs and Maintenance | -\$944,153,237 | -\$1,005,236,980 | -\$1,069,434,016 | -\$1,136,901,478 | -\$1,207,804,778 | -\$1,282,318,065 | -\$16,775,139,751 | -\$559,171,325 | |
| | <i>Base Revenue</i> | \$1,913,165,726 | \$1,951,447,372 | \$1,990,513,770 | \$2,030,381,035 | \$2,071,065,609 | \$2,112,584,276 | \$48,276,094,027 | \$1,609,203,134 | |
| Operating | <i>Total Needs</i> | \$3,343,643,297 | \$3,453,527,192 | \$3,567,597,096 | \$3,686,034,362 | \$3,809,029,183 | \$3,936,781,070 | \$75,893,730,856 | \$2,529,791,029 | |
| | <i>Base Line Projected Expenditure</i> | \$2,738,574,001 | \$2,833,985,155 | \$2,933,149,988 | \$3,036,235,810 | \$3,143,418,268 | \$3,254,881,795 | \$62,529,573,705 | \$2,084,319,123 | |
| | <i>More Repairs and Maintenance</i> | \$118,744,962 | \$122,699,196 | \$126,797,799 | \$131,046,704 | \$135,452,120 | \$140,020,546 | \$2,521,660,073 | \$84,055,336 | |
| | <i>Improve Safety and Access</i> | \$199,175,612 | \$202,188,104 | \$205,280,135 | \$208,453,810 | \$211,711,293 | \$215,054,804 | \$3,911,260,477 | \$130,375,349 | |
| | <i>Total Additional Operating Need (Includes Transit Service Bump)</i> | \$605,069,296 | \$619,542,036 | \$634,447,108 | \$649,798,552 | \$665,610,915 | \$681,899,275 | \$13,364,157,151 | \$445,471,905 | |
| | New Operating Funding Gap - Base Plus SF Vision | -\$1,430,477,571 | -\$1,502,079,820 | -\$1,577,083,325 | -\$1,655,653,327 | -\$1,737,963,574 | -\$1,824,196,794 | -\$27,617,636,828 | -\$920,587,894 | |
| | New Revenues | \$404,567,315 | \$327,138,367 | \$333,194,292 | \$256,072,419 | \$262,443,520 | \$268,978,477 | \$6,795,796,508 | \$226,526,550 | |
| | Total New Potential Revenues | \$404,567,315 | \$327,138,367 | \$333,194,292 | \$256,072,419 | \$262,443,520 | \$268,978,477 | \$6,795,796,508 | \$226,526,550 | |
| | Cumulative Funding Gaps - No New Revenues | <i>Balanced Approach/Status Quo (Deferred Replacement+Structural Deficit)</i> | | | | | | | | |
| | | Funding Gap | -\$1,043,264,979 | -\$1,076,803,868 | -\$977,547,099 | -\$1,160,596,650 | -\$1,077,681,137 | -\$1,339,706,723 | -\$17,847,298,790 | -\$594,909,960 |
| <i>Constrained - State of Good Repair Focus Only</i> | | | | | | | | | | |
| Funding Gap | -\$645,619,748 | -\$749,978,611 | -\$660,552,904 | -\$870,209,274 | -\$897,232,827 | -\$905,673,692 | -\$16,384,762,051 | -\$546,158,735 | | |
| <i>SF Vision/Priorities</i> | | | | | | | | | | |
| Funding Gap | -\$1,290,601,214 | -\$1,409,651,265 | -\$1,335,314,451 | -\$1,560,468,413 | -\$1,603,409,555 | -\$1,628,199,624 | -\$47,848,535,660 | -\$1,594,951,189 | | |
| Cumulative Funding Gaps - All New Revenues | <i>Balanced Approach/Status Quo (Deferred Replacement+Structural Deficit)</i> | | | | | | | | | |
| | Funding Gap | -\$638,697,664 | -\$749,665,500 | -\$644,352,807 | -\$904,524,231 | -\$815,237,617 | -\$1,070,728,246 | -\$11,051,502,283 | -\$368,383,409 | |
| | <i>Constrained - State of Good Repair Focus Only</i> | | | | | | | | | |
| | Funding Gap | -\$241,052,433 | -\$422,840,244 | -\$327,358,612 | -\$614,136,855 | -\$634,789,308 | -\$636,695,215 | -\$9,588,965,543 | -\$319,632,185 | |
| <i>SF Vision/Priorities</i> | | | | | | | | | | |
| Funding Gap | -\$886,033,899 | -\$1,082,512,898 | -\$1,002,120,159 | -\$1,304,395,994 | -\$1,340,966,035 | -\$1,359,221,148 | -\$41,052,739,152 | -\$1,368,424,638 | | |