

Baseline Projection Summary Analysis

Data as of: 8/5/2021

	2021-2025	2026-2030	2031-2035	2036-2040	2041-2045
Capital					
Base Revenue	\$1,957,530,166	\$2,380,387,491	\$2,375,869,860	\$2,469,714,320	\$2,875,969,907
Total Needs	\$5,185,283,524	\$5,384,733,280	\$9,051,464,761	\$9,792,833,294	\$3,635,989,250
Gap	-\$3,227,753,357	-\$3,004,345,789	-\$6,675,594,901	-\$7,323,118,974	-\$760,019,343
New Revenue	\$459,113,519	\$415,573,183	\$658,508,582	\$541,334,493	\$765,061,651
Remaining Gap	-\$2,768,639,838	-\$2,588,772,605	-\$6,017,086,319	-\$6,781,784,481	\$5,042,308
Operating					
Base Revenue	\$6,185,455,169	\$6,852,955,164	\$7,550,793,018	\$8,332,737,326	\$9,198,161,289
Projected Expenditure	\$6,556,752,568	\$7,825,489,912	\$9,186,922,290	\$10,829,891,417	\$12,808,407,947
Gap	-\$371,297,399	-\$972,534,748	-\$1,636,129,272	-\$2,497,154,091	-\$3,610,246,658
New Revenue	\$206,183,626	\$409,018,917	\$563,106,807	\$628,440,910	\$701,627,745
Remaining Gap	-\$165,113,773	-\$563,515,831	-\$1,073,022,465	-\$1,868,713,181	-\$2,908,618,914
Total					
Total Rev	\$8,142,985,335	\$9,233,342,655	\$9,926,662,878	\$10,802,451,646	\$12,074,131,196
Total Needs	\$11,742,036,092	\$13,210,223,192	\$18,238,387,052	\$20,622,724,711	\$16,444,397,197
Total Gap	-\$3,599,050,757	-\$3,976,880,537	-\$8,311,724,174	-\$9,820,273,065	-\$4,370,266,001
Total New Rev	\$665,297,145	\$824,592,100	\$1,221,615,389	\$1,169,775,403	\$1,466,689,395
Total Remaining Gap	-\$2,933,753,611	-\$3,152,288,436	-\$7,090,108,784	-\$8,650,497,662	-\$2,903,576,606



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	2046-2050	Total	Average Annual	FY21	FY22
Capital					
Base Revenue	\$3,139,128,843	\$15,198,600,588	\$506,620,020	\$422,116,086	\$428,844,066
Total Needs	\$2,379,195,311	\$35,429,499,419	\$1,180,983,314	\$54,488,333	\$1,546,654,396
Gap	\$759,933,533	-\$20,230,898,832	-\$674,363,294	\$367,627,753	-\$1,117,810,330
New Revenue	\$664,184,383	\$3,503,775,811	\$116,792,527	\$0	\$41,512,356
Remaining Gap	\$1,424,117,916	-\$16,727,123,020	-\$557,570,767	\$367,627,753	-\$1,076,297,974
Operating					
Base Revenue	\$10,155,992,062	\$48,276,094,027	\$1,609,203,134	\$1,079,100,466	\$1,307,897,243
Projected Expenditure	\$15,201,671,016	\$62,409,135,150	\$2,080,304,505	\$1,124,302,258	\$1,288,719,555
Gap	-\$5,045,678,954	-\$14,133,041,123	-\$471,101,371	-\$45,201,792	\$19,177,688
New Revenue	\$783,642,691	\$3,292,020,696	\$109,734,023	\$0	\$0
Remaining Gap	-\$4,262,036,262	-\$10,841,020,426	-\$361,367,348	-\$45,201,792	\$19,177,688
Total					
Total Rev	\$13,295,120,905	\$63,474,694,615	\$2,115,823,154	\$1,501,216,552	\$1,736,741,309
Total Needs	\$17,580,866,326	\$97,838,634,570	\$3,261,287,819	\$1,178,790,591	\$2,835,373,951
Total Gap	-\$4,285,745,421	-\$34,363,939,955	-\$1,145,464,665	\$322,425,961	-\$1,098,632,643
Total New Rev	\$1,447,827,074	\$6,795,796,508	\$226,526,550	\$0	\$41,512,356
Total Remaining Gap	-\$2,837,918,347	-\$27,568,143,447	-\$918,938,115	\$322,425,961	-\$1,057,120,286

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	FY23	FY24	FY25	FY26	FY27
Capital					
Base Revenue	\$324,016,843	\$317,374,186	\$465,178,985	\$516,300,677	\$590,819,174
Total Needs	\$1,524,702,999	\$1,033,105,724	\$1,026,332,071	\$1,057,566,771	\$1,162,857,557
Gap	-\$1,200,686,156	-\$715,731,538	-\$561,153,086	-\$541,266,094	-\$572,038,383
New Revenue	\$115,531,335	\$116,968,785	\$185,101,042	\$119,961,273	\$121,495,850
Remaining Gap	-\$1,085,154,820	-\$598,762,753	-\$376,052,043	-\$421,304,821	-\$450,542,533
Operating					
Base Revenue	\$1,274,633,048	\$1,259,071,543	\$1,264,752,869	\$1,324,390,233	\$1,341,737,652
Projected Expenditure	\$1,342,288,246	\$1,377,770,480	\$1,423,672,029	\$1,469,418,873	\$1,516,813,205
Gap	-\$67,655,199	-\$118,698,937	-\$158,919,160	-\$145,028,640	-\$175,075,553
New Revenue	\$66,584,000	\$68,793,500	\$70,806,126	\$73,230,697	\$75,026,358
Remaining Gap	-\$1,071,199	-\$49,905,437	-\$88,113,034	-\$71,797,944	-\$100,049,194
Total					
Total Rev	\$1,598,649,891	\$1,576,445,730	\$1,729,931,854	\$1,840,690,910	\$1,932,556,826
Total Needs	\$2,866,991,245	\$2,410,876,204	\$2,450,004,100	\$2,526,985,644	\$2,679,670,761
Total Gap	-\$1,268,341,354	-\$834,430,475	-\$720,072,246	-\$686,294,734	-\$747,113,935
Total New Rev	\$182,115,335	\$185,762,285	\$255,907,168	\$193,191,969	\$196,522,208
Total Remaining Gap	-\$1,086,226,019	-\$648,668,190	-\$464,165,077	-\$493,102,765	-\$550,591,727



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Data as of: 8/5/2021

	FY28	FY29	FY30	FY31	FY32
Capital					
Base Revenue	\$369,898,600	\$517,687,596	\$385,681,443	\$433,885,528	\$502,305,381
Total Needs	\$1,155,646,171	\$1,002,731,074	\$1,005,931,707	\$957,596,618	\$2,024,222,595
Gap	-\$785,747,571	-\$485,043,478	-\$620,250,264	-\$523,711,089	-\$1,521,917,214
New Revenue	\$56,403,447	\$58,023,114	\$59,689,500	\$61,403,955	\$63,167,870
Remaining Gap	-\$729,344,124	-\$427,020,363	-\$560,560,764	-\$462,307,135	-\$1,458,749,345
Operating					
Base Revenue	\$1,368,308,584	\$1,395,423,906	\$1,423,094,789	\$1,451,332,632	\$1,480,149,068
Projected Expenditure	\$1,561,596,414	\$1,612,470,096	\$1,665,191,324	\$1,719,835,564	\$1,776,481,774
Gap	-\$193,287,830	-\$217,046,190	-\$242,096,535	-\$268,502,933	-\$296,332,707
New Revenue	\$76,778,651	\$78,572,944	\$105,410,267	\$107,741,675	\$110,126,350
Remaining Gap	-\$116,509,179	-\$138,473,246	-\$136,686,268	-\$160,761,258	-\$186,206,357
Total					
Total Rev	\$1,738,207,184	\$1,913,111,503	\$1,808,776,232	\$1,885,218,160	\$1,982,454,449
Total Needs	\$2,717,242,585	\$2,615,201,171	\$2,671,123,031	\$2,677,432,182	\$3,800,704,369
Total Gap	-\$979,035,401	-\$702,089,668	-\$862,346,798	-\$792,214,022	-\$1,818,249,921
Total New Rev	\$133,182,098	\$136,596,059	\$165,099,766	\$169,145,629	\$173,294,220
Total Remaining Gap	-\$845,853,303	-\$565,493,609	-\$697,247,032	-\$623,068,393	-\$1,644,955,701

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Data as of: 8/5/2021

	FY33	FY34	FY35	FY36	FY37
Capital					
Base Revenue	\$450,946,675	\$419,815,236	\$568,917,040	\$438,258,221	\$487,845,075
Total Needs	\$2,017,552,138	\$2,025,485,248	\$2,026,608,163	\$2,024,850,189	\$1,938,083,705
Gap	-\$1,566,605,463	-\$1,605,670,012	-\$1,457,691,123	-\$1,586,591,969	-\$1,450,238,630
New Revenue	\$148,316,010	\$150,183,181	\$235,437,567	\$154,080,725	\$156,114,261
Remaining Gap	-\$1,418,289,453	-\$1,455,486,830	-\$1,222,253,556	-\$1,432,511,244	-\$1,294,124,368
Operating					
Base Revenue	\$1,509,555,970	\$1,539,565,456	\$1,570,189,892	\$1,601,441,897	\$1,633,334,352
Projected Expenditure	\$1,835,212,577	\$1,896,114,450	\$1,959,277,925	\$2,024,797,799	\$2,092,773,354
Gap	-\$325,656,606	-\$356,548,993	-\$389,088,033	-\$423,355,903	-\$459,439,003
New Revenue	\$112,565,548	\$115,060,553	\$117,612,682	\$120,223,283	\$122,893,737
Remaining Gap	-\$213,091,059	-\$241,488,440	-\$271,475,352	-\$303,132,620	-\$336,545,265
Total					
Total Rev	\$1,960,502,646	\$1,959,380,692	\$2,139,106,931	\$2,039,700,118	\$2,121,179,427
Total Needs	\$3,852,764,715	\$3,921,599,698	\$3,985,886,088	\$4,049,647,989	\$4,030,857,059
Total Gap	-\$1,892,262,069	-\$1,962,219,005	-\$1,846,779,156	-\$2,009,947,871	-\$1,909,677,632
Total New Rev	\$260,881,558	\$265,243,734	\$353,050,249	\$274,304,008	\$279,007,998
Total Remaining Gap	-\$1,631,380,511	-\$1,696,975,271	-\$1,493,728,908	-\$1,735,643,863	-\$1,630,669,634



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Data as of: 8/5/2021

	FY38	FY39	FY40	FY41	FY42
Capital					
Base Revenue	\$557,684,064	\$507,781,818	\$478,145,142	\$628,781,023	\$499,696,627
Total Needs	\$1,946,033,755	\$1,938,431,721	\$1,945,433,924	\$1,938,798,285	\$419,436,157
Gap	-\$1,388,349,691	-\$1,430,649,904	-\$1,467,288,782	-\$1,310,017,262	\$80,260,470
New Revenue	\$74,873,160	\$77,025,788	\$79,240,559	\$81,519,274	\$83,863,783
Remaining Gap	-\$1,313,476,531	-\$1,353,624,116	-\$1,388,048,223	-\$1,228,497,988	\$164,124,252
Operating					
Base Revenue	\$1,665,880,401	\$1,699,093,459	\$1,732,987,217	\$1,767,575,648	\$1,802,873,011
Projected Expenditure	\$2,163,308,590	\$2,236,512,474	\$2,312,499,199	\$2,391,388,459	\$2,473,305,739
Gap	-\$497,428,189	-\$537,419,015	-\$579,511,981	-\$623,812,810	-\$670,432,728
New Revenue	\$125,625,459	\$128,419,897	\$131,278,535	\$134,202,893	\$137,194,528
Remaining Gap	-\$371,802,731	-\$408,999,118	-\$448,233,447	-\$489,609,918	-\$533,238,200
Total					
Total Rev	\$2,223,564,464	\$2,206,875,277	\$2,211,132,360	\$2,396,356,671	\$2,302,569,638
Total Needs	\$4,109,342,345	\$4,174,944,196	\$4,257,933,123	\$4,330,186,743	\$2,892,741,896
Total Gap	-\$1,885,777,880	-\$1,968,068,919	-\$2,046,800,763	-\$1,933,830,072	-\$590,172,259
Total New Rev	\$200,498,619	\$205,445,684	\$210,519,094	\$215,722,166	\$221,058,311
Total Remaining Gap	-\$1,685,279,261	-\$1,762,623,235	-\$1,836,281,669	-\$1,718,107,906	-\$369,113,948



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Data as of: 8/5/2021

	FY43	FY44	FY45	FY46	FY47
Capital					
Base Revenue	\$550,899,311	\$622,396,626	\$574,196,320	\$546,306,347	\$698,734,867
Total Needs	\$412,819,717	\$430,615,129	\$434,319,962	\$453,877,792	\$456,965,992
Gap	\$138,079,594	\$191,781,497	\$139,876,358	\$92,428,555	\$241,768,874
New Revenue	\$169,609,325	\$172,091,194	\$257,978,075	\$177,272,043	\$179,975,234
Remaining Gap	\$307,688,919	\$363,872,691	\$397,854,433	\$269,700,598	\$421,744,108
Operating					
Base Revenue	\$1,838,893,859	\$1,875,653,045	\$1,913,165,726	\$1,951,447,372	\$1,990,513,770
Projected Expenditure	\$2,558,382,625	\$2,646,757,123	\$2,738,574,001	\$2,833,985,155	\$2,933,149,988
Gap	-\$719,488,766	-\$771,104,078	-\$825,408,275	-\$882,537,784	-\$942,636,217
New Revenue	\$140,255,035	\$143,386,048	\$146,589,240	\$149,866,324	\$153,219,058
Remaining Gap	-\$579,233,731	-\$627,718,030	-\$678,819,035	-\$732,671,459	-\$789,417,159
Total					
Total Rev	\$2,389,793,170	\$2,498,049,671	\$2,487,362,046	\$2,497,753,718	\$2,689,248,637
Total Needs	\$2,971,202,342	\$3,077,372,252	\$3,172,893,963	\$3,287,862,947	\$3,390,115,980
Total Gap	-\$581,409,172	-\$579,322,581	-\$685,531,917	-\$790,109,229	-\$700,867,343
Total New Rev	\$309,864,360	\$315,477,243	\$404,567,315	\$327,138,367	\$333,194,292
Total Remaining Gap	-\$271,544,812	-\$263,845,338	-\$280,964,602	-\$462,970,862	-\$367,673,051



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	FY48	FY49	FY50
Capital			
Base Revenue	\$571,490,257	\$624,581,113	\$698,016,260
Total Needs	\$476,305,343	\$490,027,094	\$502,019,090
Gap	\$95,184,914	\$134,554,019	\$195,997,170
New Revenue	\$99,423,180	\$102,284,809	\$105,229,117
Remaining Gap	\$194,608,094	\$236,838,829	\$301,226,287
Operating			
Base Revenue	\$2,030,381,035	\$2,071,065,609	\$2,112,584,276
Projected Expenditure	\$3,036,235,810	\$3,143,418,268	\$3,254,881,795
Gap	-\$1,005,854,775	-\$1,072,352,659	-\$1,142,297,519
New Revenue	\$156,649,239	\$160,158,710	\$163,749,360
Remaining Gap	-\$849,205,536	-\$912,193,948	-\$978,548,160
Total			
Total Rev	\$2,601,871,292	\$2,695,646,723	\$2,810,600,535
Total Needs	\$3,512,541,152	\$3,633,445,362	\$3,756,900,884
Total Gap	-\$910,669,861	-\$937,798,640	-\$946,300,349
Total New Rev	\$256,072,419	\$262,443,520	\$268,978,477
Total Remaining Gap	-\$654,597,442	-\$675,355,120	-\$677,321,872